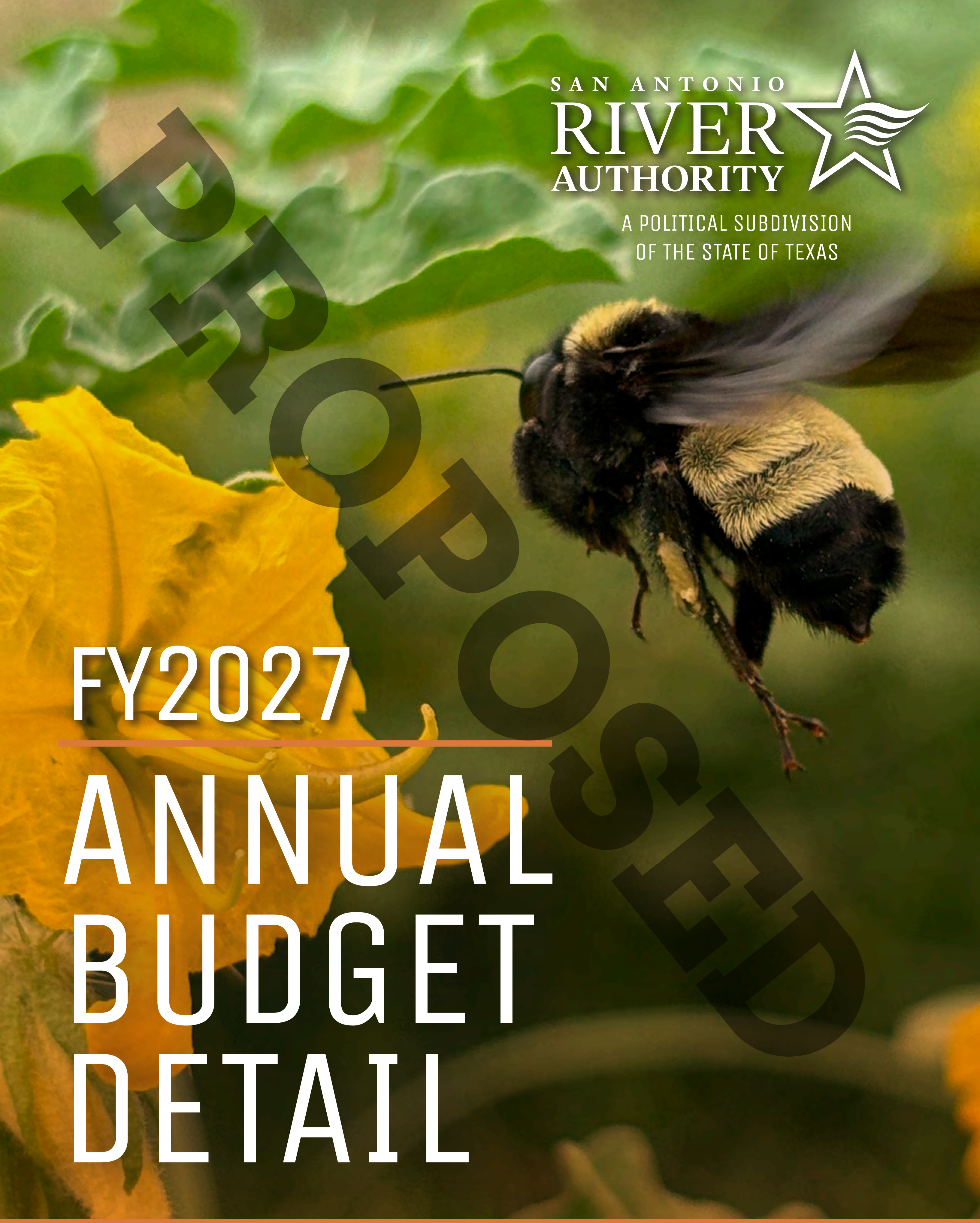


SAN ANTONIO RIVER AUTHORITY

A POLITICAL SUBDIVISION OF THE STATE OF TEXAS

FY2027

ANNUAL BUDGET DETAIL

VISION

INSPIRING ACTIONS FOR HEALTHY CREEKS AND RIVERS.

MISSION

COMMITTED TO SAFE, CLEAN, ENJOYABLE CREEKS AND RIVERS.

SAN ANTONIO RIVER AUTHORITY

ANNUAL BUDGET AND WORK PLAN

October 1, 2026 – September 30, 2027

Presented to the
Board of Directors

Name	Title	County
Derek J. Gaudlitz	Chairman	Wilson County
Jim Campbell	Vice-Chair	Bexar County, District 4
John Yochem, Jr.	Secretary	Goliad County
Michael W. Lackey, P.E.	Treasurer	Bexar County, District 3
Lourdes Galvan	Executive Committee Member	Bexar County, District 2
Gaylon J. Oehlke	Executive Committee Member	Karnes County
Jerry G. Gonzales		Bexar County, District 1
Liza Barratachea		Bexar County, At-Large
Patrice A. Melancon, P.E.		Bexar County, At-Large
Wilfred W. Korth, Jr.		Goliad County
H.B. Ruckman, III		Karnes County
Dominic Carvajal		Wilson County

Management Team

Name	Title
Derek Boese, JD, PMP	General Manager
Rick Trefzer, CMA	Deputy General Manager
Luis Garcia	Director, General Counsel
Brian Mast	Director, Government Affairs
Sandy West, SHRM-SPC	Director, Human Resources
Shawna Arroyo	Director, Information Technology
Kristen Hansen	Director, Parks & Recreation
Steve Metzler	Director, Water Resources
Paul Garza	Controller
Amy Zola	Manager, Project Management Office
Erin Cavazos, P.E.	Manager, Engineering
Katherine Overstreet, P.E.	Manager, Utilities
Naomi Oster	Manager, Facilities
Nicole Marshall	Manager, Public Affairs
Shaun Donovan	Manager, Environmental Sciences
Tommy Mitchell	Manager, Watershed & Park Operations

Prepared By:

Name	Title
Rick Trefzer, CMA	Deputy General Manager
Paul Garza	Controller
Sharon Otholt	Budget Officer
Benjamin Castillo	Financial Analyst II
Cassandra Trejo	Financial Analyst II
Noelle Demark	Financial Analyst II
Amy Zola	Manager, Project Management Office
Trinidad Rodriguez	Project Management Officer
Wendy Mayer	Project Office Analyst I
Mark Tijerina	GIS Analyst II
Sara Mendiola	Senior GIS Analyst

SAN ANTONIO RIVER AUTHORITY

STRATEGIC PLAN
SUMMARY FY25-FY30

SAN ANTONIO RIVER AUTHORITY

GOAL 1:

Acquire strategic assets that increase the ability to preserve and enhance creeks and rivers throughout the basin.

Goal Statement: The River Authority upholds a commitment to providing safe, clean, and enjoyable creeks and rivers, and should position itself to meet the growing demand for recreation and water solutions throughout the San Antonio River basin while preserving and protecting natural resources.

Success Statement: The River Authority will accomplish this goal by gaining additional key assets that will encourage public use and engagement, enhance water quality, preserve aquatic and riparian habitat, support of stream stability, and reduce flood risk.

Goal 1.1: Identify strategic assets along waterways for management purposes, and for property acquisition.

Goal 1.2: Acquire strategic assets for conservation and restoration.

GOAL 2:

Grow portfolio of engagement opportunities to ensure a diversity of accessible experiences.

Goal Statement: The River Authority is a regional leader committed to providing high quality experiences that support safe, clean, and enjoyable creeks and rivers. Expanding the portfolio of engagement opportunities allows for further development of a wide range of experiences to meet the diverse needs of the community served.

Success Statement: Success of this goal involves an increasing number of people participating in our services online and in-person, in addition to activities offered in more locations:

- Social media
- Our parks
- Events
- Walking and biking on our trails
- Paddling and swimming at more locations within the basin

Goal 2.1: Identify and open swimmable locations.

Goal 2.2: Implement new access points that enable interactions with creeks and rivers.

Goal 2.3: Develop current park resources by implementing Park Master Plans.

Goal 2.4: Broaden portfolio of programming experiences.

GOAL 3:

Leverage core services throughout the basin to further preserve and enhance creeks and rivers.

Goal Statement: The River Authority is the subject matter expert in water quality, park management, and flood services. To further the organization's mission, this expertise can be leveraged within the basin to create synergies and expand services that will preserve and enhance creeks and rivers.

Success Statement: Success for this goal involves the development of new partnerships and expansion of existing partnerships that align with core competencies, actions that result in improved effluent quality, increased flood management responsibilities, and increased parks operation and maintenance activities.

Goal 3.1: Expand flood support services within jurisdictional boundaries (Bexar, Wilson, Karnes, and Goliad).

Goal 3.2: Improve and influence effluent quality and treatment systems basin-wide.

Goal 3.3: Expand responsibility for parks throughout jurisdictional boundaries.

Goal 3.4 Consolidate regional efforts to create a unified trash and floatable program.

SAN ANTONIO RIVER AUTHORITY

STRATEGIC PLAN
SUMMARY FY25-FY30

KEY ENABLING ACTIVITY 1: TALENT DEVELOPMENT AND EMPOWERMENT

Activity Statement: Position the River Authority as a preferred employer that attracts, retains, and encourages top talent while promoting a culture of innovation, collaboration, and employee well-being through the meaningful work of the organization. Creating a talented workforce is essential for organizational success. Talented employees drive innovation, boost productivity, and provide a competitive edge, helping the organization adapt to market changes and technological advancements to ensure long-term sustainability and success.

Success Statement: The River Authority is a preferred employer that fosters a culture that boosts the attraction and retention of top talent. Increased quality job applications, high employee retention, and employee satisfaction in innovation, collaboration, and well-being mark success. Further indicators include active participation in professional development programs, more internal promotions, and achievement of industry benchmarks for top employers.

Creating a talented workforce is essential for organizational success. Success is marked by:

- Increased quality job applications
- High employee retention
- Higher satisfaction in innovation, collaboration, and well-being
- Active participation in professional development programs
- Achievement of industry benchmarks for top employers

KEY ENABLING ACTIVITY 2: STAKEHOLDER ENGAGEMENT & COLLABORATION

Activity Statement: The River Authority values strong relationships with our stakeholders and aims to enhance engagement and collaboration while increasing appreciation and awareness of natural resources within the river basin. To accomplish this the River Authority will engage and collaborate through multiple platforms, including consistently implementing the "Our River Way" communication campaign.

Success Statement: Success will be measured by the establishment of strong, lasting relationships with stakeholders, evidenced by increased knowledge of and appreciation for the River Authority, our projects, and initiatives. Specific measures of success include:

- Increased participation, engagement and community involvement through public interactions and media channels
- Heightened awareness and appreciation of natural resources among stakeholders
- Increased advocacy and support for the River Authority's vision and mission

KEY ENABLING ACTIVITY 3: INNOVATION AND ADAPTABILITY

Activity Statement: Promote a culture of innovation and technology. Develop and promote tools and data resources that strengthen and support the actions of the River Authority. By integrating innovation as a core strategy for achieving clean, safe, and enjoyable river management, the San Antonio River Authority can continually evolve, addressing challenges effectively and enhancing the overall quality of the river ecosystem for all stakeholders.

Success Statement: Enhanced operational efficiency and a culture of innovation leads to success by the following factors:

- Increased use of data-driven approaches in planning, monitoring, and evaluation of river management
- Being a regional leader in flood management
- Being a leader in water quality for protection and ecological health of the river

VISION

Inspiring Actions for Healthy Creeks and Rivers

MISSION

Committed to Safe, Clean, Enjoyable Creeks and Rivers.

We uphold our mission through:

SAFE

Preparing for, responding to, and mitigating flood risks.

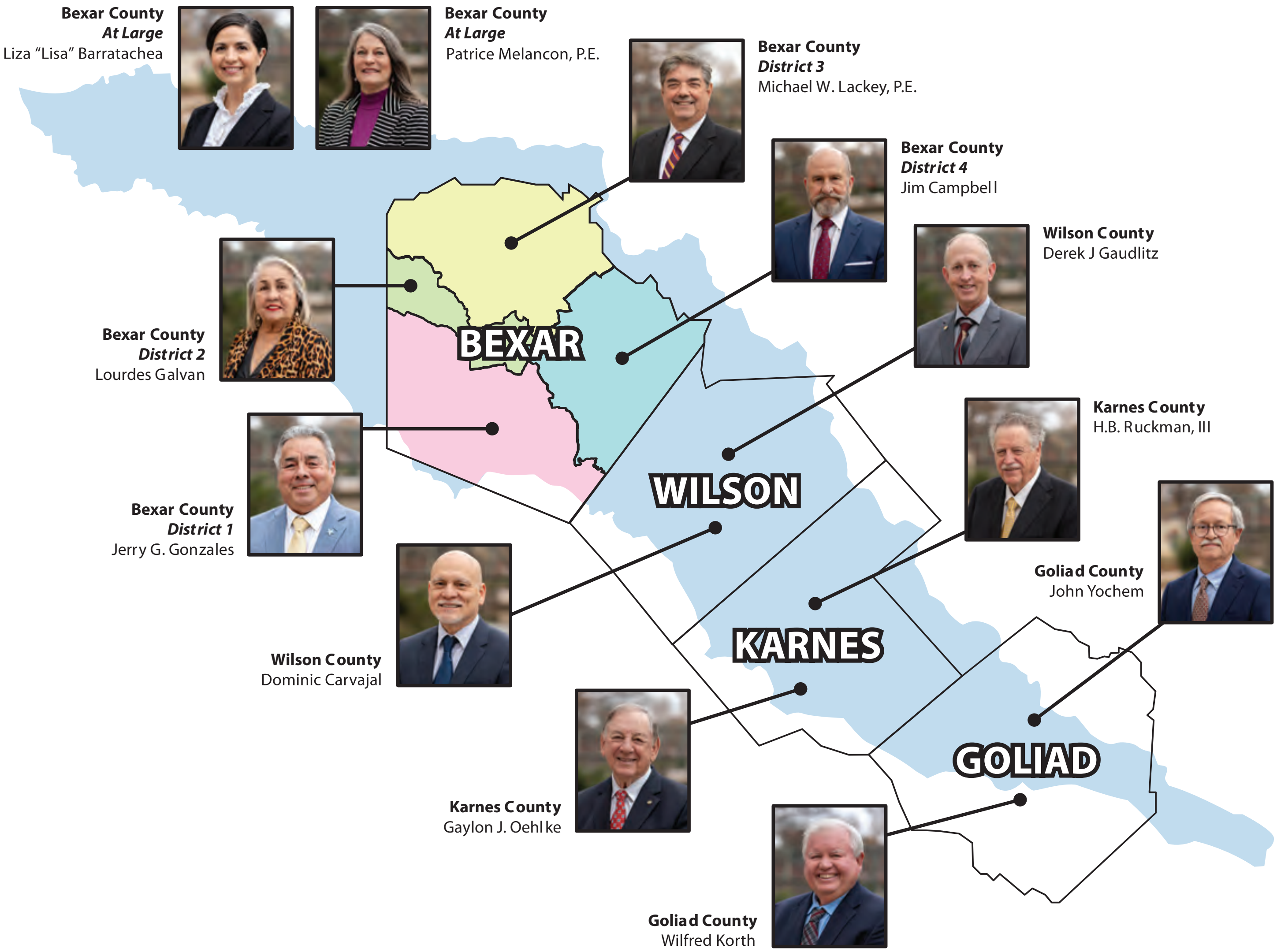
CLEAN

Protecting water quality, habitats, and biodiversity.

ENJOYABLE

Providing spaces and programs that connect people to natural resources.

Board of Directors



SAN ANTONIO RIVER AUTHORITY

SAN ANTONIO RIVER AUTHORITY

Citizens of Bexar, Wilson, Karnes and Goliad Counties

Board of Directors
12

General Manager
Derek Boese

Executive Staff

Deputy General Manager
Rick Trefzer

- **Director, Watershed and Park Operations**
  Kristen Hansen
- Facilities
- Finance
- Fleet
- Project Management Office
- Utilities

Director, Water Resources
Steve Metzler

- Engineering
- Environmental Sciences

Director, Human Resources
Sandy West

Public Affairs

Director, Government Affairs
Brian Mast

Director, Information Technology
Shawna Arroyo

General Counsel
Luis Garcia

- Legal Services
- Real Estate

Budget Overview

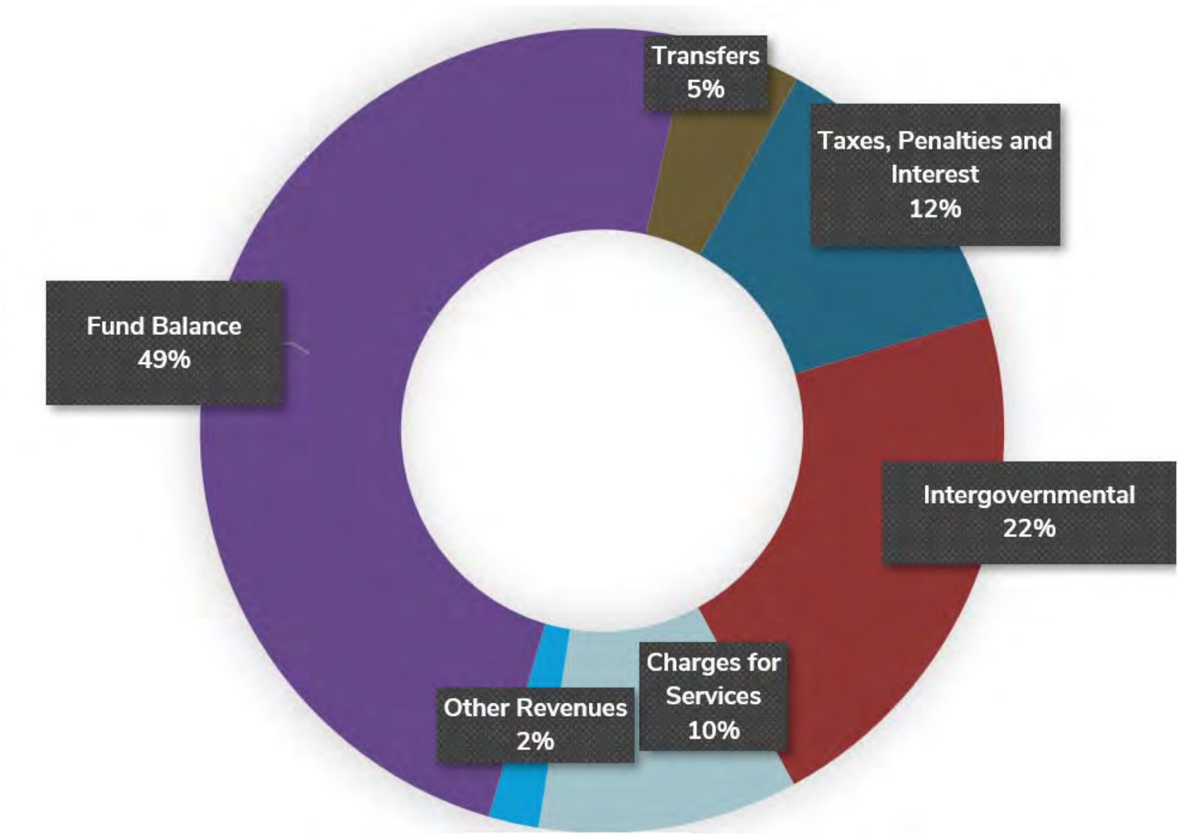
Photo by Henry Tijerina III

2025 River Clicks Photo Contest
Creeks and Rivers Category Winner

Fiscal Year 2026-27 Proposed Budget Summary

The FY 2026-27 Proposed Budget provides $427,589,052 in total available funding across all funds to support operations, capital investments, utilities services, debt obligations, and reserves; which are held in Fund Balance. The chart below illustrates the composition of available funding, with fund balance comprising the largest portion at 48.9%, followed by intergovernmental revenue at 21.6%, taxes, penalties, and interest at 12.4%, and charges for services at 10.5%. The table provides the corresponding dollar amounts for each funding source.

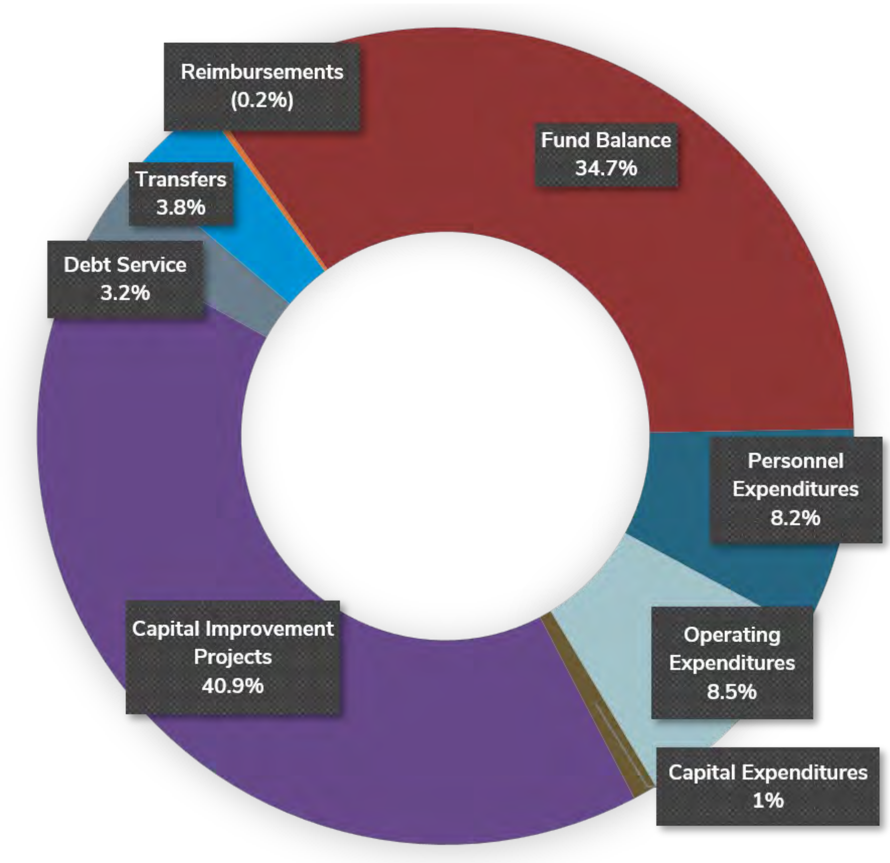
Total Proposed Available Funds: $427,589,052



Taxes, Penalties, and Interest	$	52,947,291
Intergovernmental		92,571,133
Charges for Services		44,696,947
Other Revenue		8,619,826
Fund Balance		209,206,086
Transfers		19,547,769
Total Available Funds	**$**	**427,589,052**

The FY 2026-27 Proposed Budget includes $427,589,052 in total appropriations. Capital Improvement Projects represent the largest share at $174,885,470, or 40.9%, followed by Fund Balance at $148,379,258, or 34.7%, Capital Improvement Project appropriations support projects over their full cycle and may include funding for expenditures beyond FY 2026-27. Personnel and Operating Expenditures account for 16.7% of total appropriations, with the remaining funding supporting debt service, transfers, capital expenditures, and reimbursements.

Total Proposed Appropriations: $427,589,052



Personnel Expenditures	$	35,094,761
Operating Expenditures		36,534,223
Capital Expenditures		4,103,511
Capital Improvement Projects		174,885,470
Debt Service		13,571,354
Transfers		16,070,475
Reimbursements		(1,050,000)
Fund Balance		148,379,258
Total Appropriations	**$**	**427,589,052**

FY 2026-27 Funds Summary

All Funds $427,589,052

General Fund (01) $79,168,811

Special Revenue Funds

San Antonio Capital Improvements Project (SACIP) Land Sales (22) $386,664
Public Facilities Corporation (23) $5,122,674
Park Development (26) $7,669,077
Grants (36) $3,484,925

Other Funds

Debt Service (02) $1,330,643
Insurance (90) $11,309,697

Capital Project Funds

SARA Project (04) $47,286,657
City of San Antonio Capital Improvements Project (11) $18,492,037
Other Capital Projects (57) $245,000
Bexar County Capital Projects (59) $65,216,300

Utility Funds

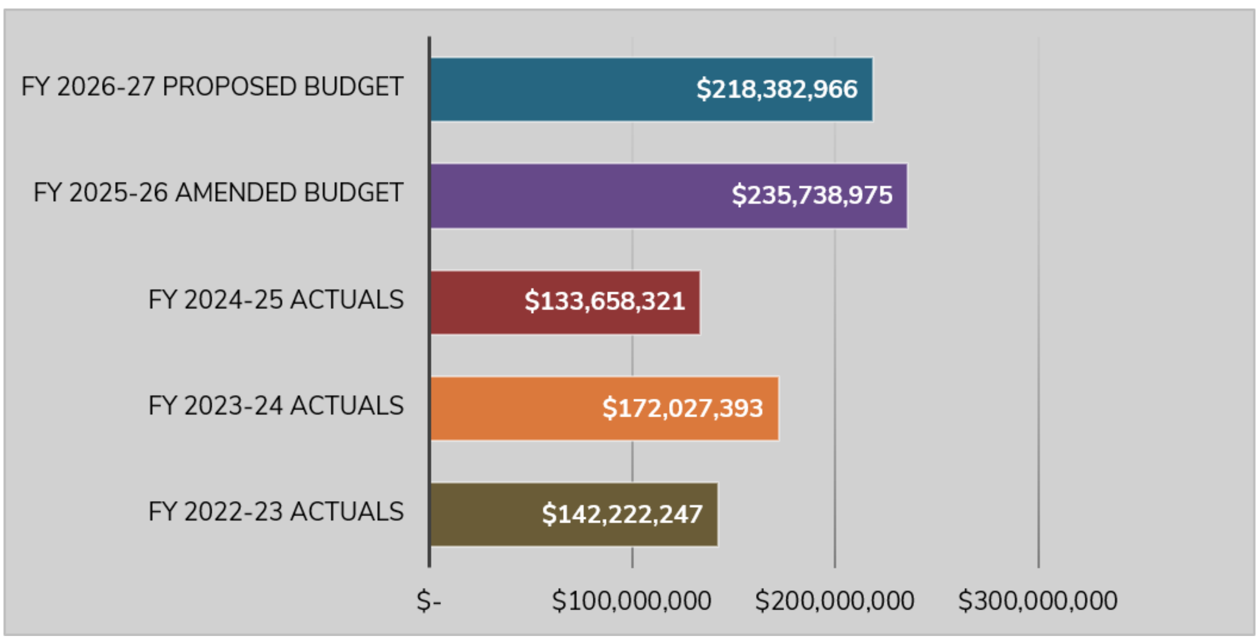
Utilities Enterprise (77) $180,733,754
Randolph Air Force Base (73) $6,436,042
Utilities Operations & Maintenance (75) $706,772

Revenues

Revenues are a key component of the budget process. Staff spend considerable time evaluating current revenues, prior fiscal year trends, and factors that may affect revenues in the budget year to establish appropriate budgeted revenue levels. The following provides an analysis of significant year-over-year fluctuations and other key information related to revenues by fund and major category. Additional details on revenue categories by type and fund are provided throughout the Annual Budget.

Total revenues are budgeted to decrease slightly compared to the FY 2025-26 Amended Budget, primarily due to the advancement and completion of several major capital projects. The River Authority's three primary revenue sources are Taxes, Penalties, and interest; Intergovernmental Revenue, and Charges for Services, which together account for approximately 87% of total budgeted revenues. When comparing budgeted revenues to annual actual revenues, it is important to recognize that many capital projects span multiple fiscal years. As a result, annual actual revenues will not necessarily align with budgeted amounts each year. Unspent project funding is carried forward in beginning fund balance and remains available until project completion, which contributes to the differences between annual budget and actual revenue figures.

Historical Total Revenue Trend



Reader Note: FY 2023-24 covers a 15-month period instead of the standard 12 months due to the River Authority's transition from a July 1 to an October 1 fiscal year.

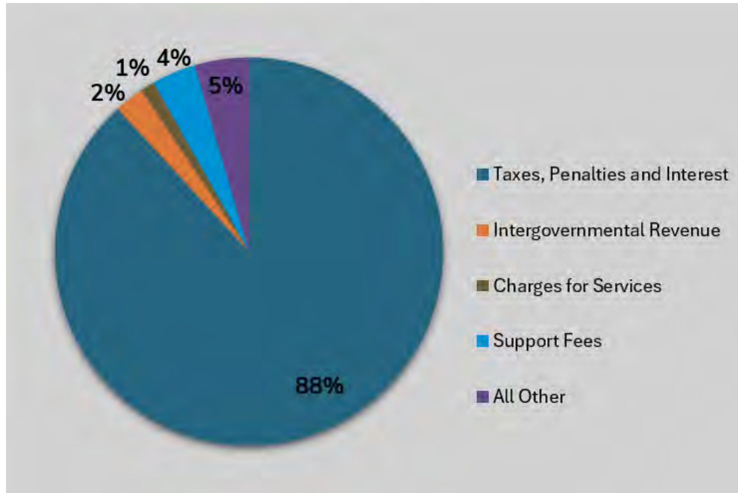
Taxes, Penalties, and Interest: The budget is based on certified tax values received from Bexar, Wilson, Karnes, and Goliad Counties on July 25 of each year. The River Authority takes a conservative approach to projecting property tax revenue in instances where dramatic swings in values occur. All taxes, penalties and interest are accounted for in the General Fund.

Intergovernmental Revenue: The most significant revenue category, Intergovernmental Revenue, comes primarily from third party agreements that assist in funding the River Authority's delivery of project management or other services throughout the year. Intergovernmental Revenue consists of funds obtained from other governments and can include grants, shared flood control taxes, loans, cost reimbursable projects, and advances. The Projects section of this budget book presents project expenditures and revenues, including estimated future funding years, to provide a comprehensive view of each project's funding needs. However, the annual budgets presented in the Capital Project Funds and Utility Funds sections reflect only the remaining available funds budgeted for FY 2026-27, as shown in the final column labeled "FY 2026-27 Budget."

Nine funds include budgeted Intergovernmental Revenues. Across all funds, Intergovernmental Revenue is budgeted at $92,571,133, a 10.5% decrease from the FY 2025-26 Amended Budget. The decrease is primarily attributable to capital improvement project phase movements, reduced grant award activity for Federal Emergency Management Agency (FEMA) grants and Texas Commission on Environmental Quality (TCEQ) programs, Nand completion of the San Pedro Creek Culture Park Project. 91.25%, or $84,499,945, of total Intergovernmental Revenues represents commitments from Bexar County and the City of San Antonio.

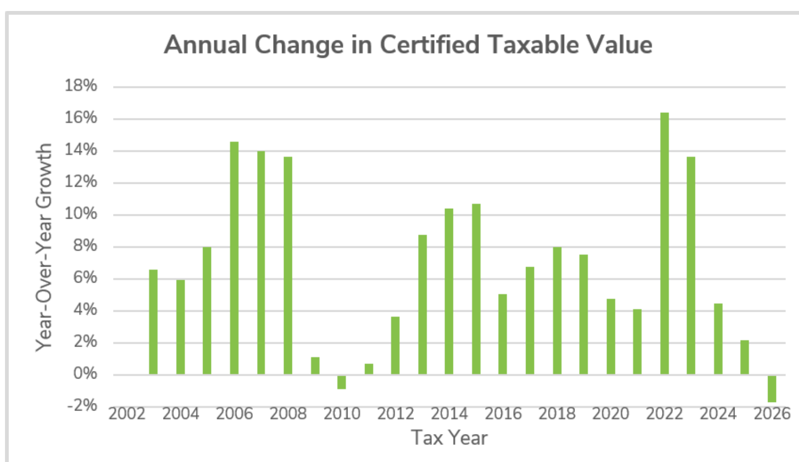
Charges for Services: The River Authority generates Charges for Services revenues from utility sewer service fees, utility connection fees, laboratory services fees, employee insurance premiums, and other user fees. Approximately 86% of all Charges for Services revenue is related to utility operations. The Insurance Fund represents the second largest contributor, accounting for approximately 13% of total Charges for Services revenues through employee and employer health insurance premiums. The remaining revenues are generated from laboratory services and other miscellaneous user fees.

General Fund Revenues

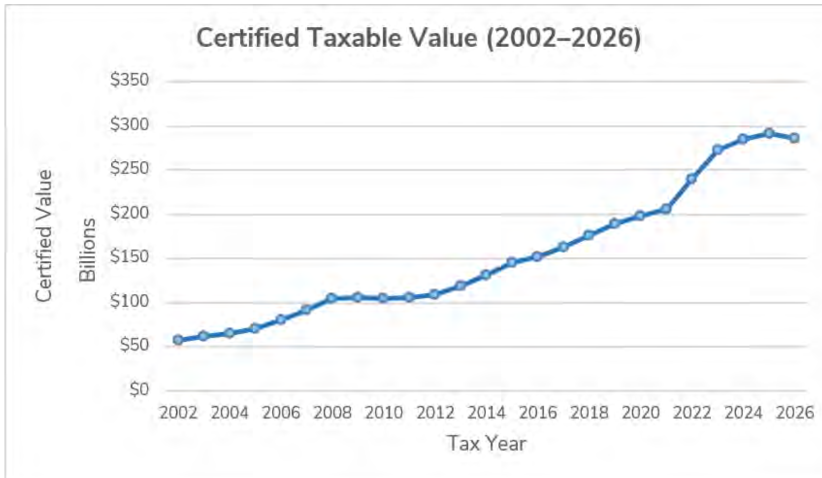


The FY 2026-27 Proposed Budget for the General Fund includes total revenues of $60,062,857, representing less than a 5% increase from the prior year. Of total revenues, $52,947,291 (88%) is generated from taxes, penalties, and interest; $2,203,443 (3.7%) is derived from support fees paid by the Utilities Enterprise Fund for services provided by General Fund departments, including Human Resources, Finance, Fleet, Facilities, Information Technology, Executive Office, Public Affairs, Government Affairs, and Safety; and $2,522,777 (4.2%) comes from investment earnings. Property taxes remain the General Fund's primary and most stable revenue source, while support fees recover the cost of agency-wide services provided by the General Fund. These revenue sources provide the financial foundation for the River Authority's core operations, supporting environmental stewardship, flood management, park operations, administrative services, and strategic initiatives throughout the four-county district.

Taxes, Penalties, and Interest: Property tax revenue is the primary source of revenue supporting the River Authority's general operations and the activities of its 14 departments. Because taxes, penalties, and interest account for approximately 88% of total General Fund revenue, changes in taxable values and the tax rates have a significant impact on the agency's ability to provide services and invest in long-term priorities.



The FY 2026-27 Proposed Budget was developed using a property tax rate of 1.93 cents per $100 of taxable value, an increase from the FY 2025-26 adopted rate of 1.83 cents per $100 of taxable value. While certified taxable values across the River Authority's four-county district declined by 1.7%, the proposed rate provides the revenues necessary to maintain service levels, support strategic initiatives, and continue investing in programs and infrastructure that benefit the region.



Certified taxable values across the four-county district total approximately $286 billion for tax year 2026. Property value changes vary by county. Bexar County, which generates the majority of the River Authority's property tax revenue, experienced a decrease of 1.19% in certified taxable value. Karnes County reported a decrease of 17.9%, while Goliad County and Wilson County reported increases of 4.27% and 1.25%, respectively. Despite the overall decline in certified values, the proposed tax rate is expected to generate $1.86 million in additional property tax revenue compared with the prior year.

Special Revenue and Other Funds Revenues

Intergovernmental Revenues are estimated at $4,925,811 for FY 2026-27 within the Special Revenue and Other Funds section of the budget. The Grants Fund represents the largest source of intergovernmental revenue in this category, accounting for 70.5%, or $3,474,169. Intergovernmental revenues in the Grants Fund are primarily generated through the FEMA-funded Cooperating Technical Partners Program and the TCEQ-funded Clean Rivers Program. The Cooperating Technical Partners Program is submitted annually, while the Clean Rivers Program is submitted quarterly. Texas Water Development Board Water and Flood Planning grants also represent a significant revenue source; these grants are submitted quarterly and cover a five-year project performance period.

Charges for Services are estimated to be $5,422,660 for FY 2026-27 in the Special Revenue and Other Funds section of the budget. The most significant fund, which comprises 97.5% of the Proposed Budget, is the Insurance Fund at $5,287,660. The River Authority pays a “per employee” premium into the Insurance Fund and employees also pay insurance premiums for themselves and their dependents into the Fund. These are recorded as one line in the Insurance Fund (90) and labeled Charges for Services – Premiums.

Capital Project Funds Revenues

Intergovernmental Revenue in the Capital Project Funds is derived entirely from external funding agreements, with 100% of budgeted revenues in these funds coming from intergovernmental sources. These revenues are primarily associated with agreements with Bexar County and the City of San Antonio, with most projects associated with the Bexar County Creeks and Trails Program and the NextGen Flood Warning System Upgrades Program. For FY 2026-27, budgeted revenues for the Bexar County and City of San Antonio Capital Improvement Funds total $84,499,945, with an additional $103,151 budgeted in the Other Capital Projects Fund.

The FY 2026-27 Proposed Budget reflects the remaining funding needed to support project expenditures over the life of the projects, including projects that extend into future fiscal years. Two funds are expected to close in FY 2025-26 following the completion of the San Pedro Creek Culture Park Project and the Westside Creek Linear Trails Project. The decrease in the Other Capital Projects Fund is primarily attributable to the completion and closeout of the San Pedro Creek Culture Park Project.

Utilities Operating Funds Revenues

The FY 2026-27 Proposed Revenue Budget for the Utilities Funds, which include the Utilities Enterprise Fund, Randolph Air Force Base Fund, and Utilities Operations & Maintenance Fund, totals $45,340,614, representing a 12% increase compared to the FY 2025-26 Amended Budget. Of the total budgeted revenue, $32,824,669, or 74%, is derived from sewer fees and rentals/leases. Connection fees represent the other significant revenue source, with $5,750,000 proposed for FY 2026-27, a $2.25M increase from the prior year.

Utilities Enterprise Fund: In FY 2026-27, total revenues are budgeted at $44,067,908 for all wholesale wastewater, retail wastewater, and reuse water services generated by the Utilities Enterprise Fund.

- **Charges for Services and Connection Fees** increased by $3.5M compared to the FY 2025-26 Adopted Budget of $35,067,597. Rate adjustments were implemented as part of the River Authority's continued efforts to support the multi-year financial plan, which is designed to ensure sustainable funding for utilities operations and maintenance, the ten-year Capital Improvement Plan, and debt service obligations associated with plant expansion and system improvements.

- **Intergovernmental Revenues** are $277,613 for FY 2026-27. This revenue comes from agreements between the River Authority and Alamo Colleges District and the City of Universal City for reuse water services.

Randolph Air Force Base (RAFB) Fund: The River Authority is paid a monthly fee composed of Operations and Maintenance (O&M) and Renewal and Replacement (R&R) components established in the utility service contract awarded because of privatization efforts of the federal government.

- **Intergovernmental Revenues** from RAFB to operate and rehabilitate the wastewater system for FY 2026-27 are projected to be $705,670. Changes in revenues for this fund result from adjustments to the renewal and replacement projects and adjustments based on the economic price adjustment (EPA) process outlined by the Defense Logistics Agency (DLA).

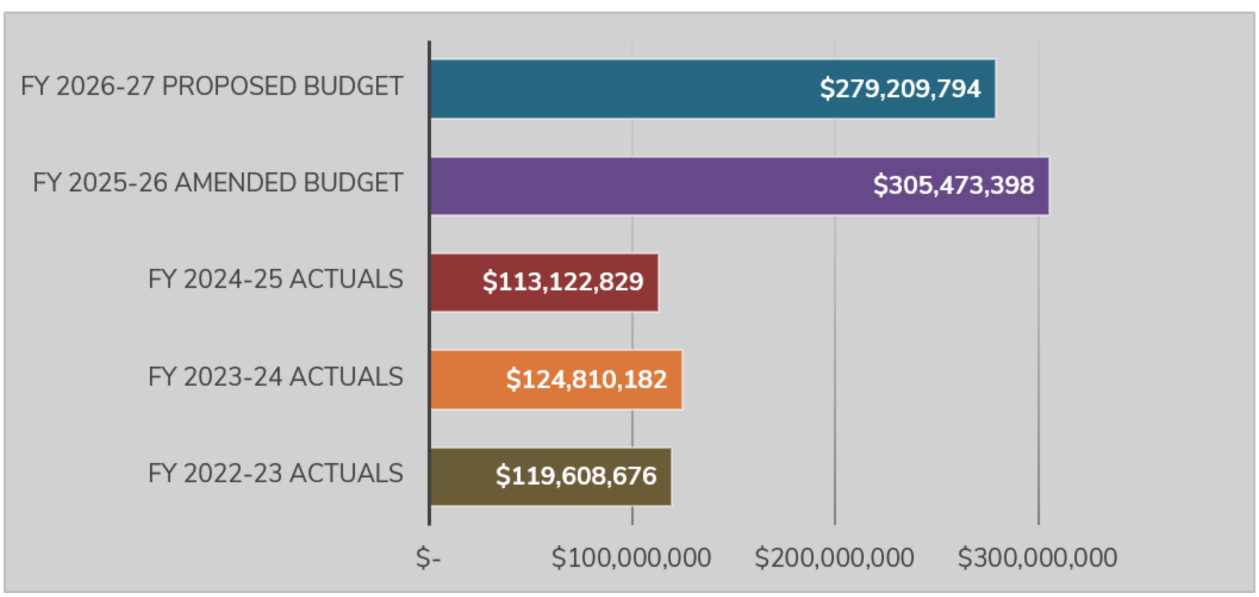
Utilities Operations and Maintenance Fund: For FY 2026-27, revenues for the Utility O&M fund are projected to decrease slightly to $567,036 compared to FY 2025-26 Adopted Budget.

- **Intergovernmental Revenues** are adjusted annually as the River Authority evaluates its contracts to provide water and wastewater services in Bexar and Wilson counties. Adjustments are based on the prior years' actuals.

Expenditures

The River Authority's expenditures are primarily organized into three categories: Personnel Expenditures, Operating Expenditures, and Capital Projects. Together, these categories account for approximately 88% of total expenditures in the FY 2026-27 Proposed Budget. Differences between budgeted and actual expenditures are largely due to the River Authority's project budgeting methodology, which budgets projects based on their full life-cycle cost while actual expenditures reflect only the costs incurred during a single fiscal year. As a result, budgeted expenditures often exceed annual actual expenditures, particularly for large projects that span multiple years.

Historical Total Expenditure Trend



Capital Improvements Project: For FY 2026-27 total Capital Improvements Project expenditures are budgeted at $174,885,470 which accounts for 62% of the Proposed Expenditure Budget. Most of these expenditures are for projects funded by Bexar County and the City of San Antonio in support of the Bexar County Creeks and Trails Program.

A wide variety of projects are authorized in the FY 2026-27 budget, including River Authority-owned capital projects and externally funded capital improvement projects. The projects presented in the table below represent the most significant nonrecurring capital expenditures included in the budget and reflect all funding sources supporting each project. Additional information on these and other projects is provided in the Projects section of this budget book.

Project Name
NextGen Flood Warning System Upgrades Program (Page 110)
Bexar County Creeks & Trails Program (BCCT) (Page 118)
Westside Creek Ecosystem Restoration (Page 126)
Facilities Design & Construction (Page 134)
Martinez Operational Improvements & Resiliency (Page 138)
Martinez IV Expansion Phase III (Page 139)
Salitrillo Lower Plant Clarifier Improvement (Page 140)
Salitrillo Lower Plant Electrical Improvement (Page 141)

Personnel Expenditures: Personnel expenditures include all personnel-related costs within the General Fund and Utilities Enterprise Fund and total $35,094,761 in the FY 2026-27 Proposed Expenditure Budget. Increases in base personnel expenditures are primarily attributable to scheduled cost-of-living adjustments, pay structure modifications, merit pay adjustments, and the addition of 16 new Full-Time Equivalent (FTE) positions, including six seasonal employees. Additional details regarding personnel expenditures can be found in the "New for FY 2026-27" section.

Operating Expenditures: This includes all payments for goods and services to support the general operations for the agency. These expenditures support departments and their various activities within the General Fund and Utilities Enterprise Fund. Operating expenditures total $36,534,223 for the FY 2026-27 Proposed Expenditure Budget.

General Fund and SARA Project Fund Reserves

The River Authority maintains reserve balances to support financial stability, address unforeseen or extraordinary circumstances, and provide dedicated resources for strategic priorities and long-term needs. These reserves represent designated portions of fund balance set aside for specific purposes. Although reserves are maintained within separate funds, General Fund revenues remain the primary funding source for most reserve balances.

The River Authority's reserves include operating, repair and replacement, strategic initiative, and project-specific reserves. The following table summarizes the FY 2026-27 reserve balances:

Reserve	Fund Balance Classification	FY 2026-27
Operating Reserves	General Fund – Unassigned	$10,987,993
Repair and Replacement	General Fund – Unrestricted	$3,517,723
Strategic Initiatives	SARA Project Fund – Unrestricted	$7,098,470
Flood Warning System	SARA Project Fund – Unrestricted	$1,200,000
Facilities Planning	SARA Project Fund – Unrestricted	$1,500,000
Technical Planning Tool	SARA Project Fund – Unrestricted	$1,000,000
Assigned for Project Pipeline	SARA Project Fund – Assigned for Projects	$5,284,000
Total Reserves		**$30,588,186**

Operating Reserves

The River Authority's General Fund and operating funds follow a policy to maintain a minimum reserve equal to 25%, or approximately three months, of annual budgeted operating expenses. The reserve calculation includes personnel, operating supplies, and recurring contracts while excluding project-related costs, planned capital expenditures, and transfers to other funds. The FY 2026-27 Operating Reserve balance is $10,987,993.

Repair and Replacement Reserve

The Repair and Replacement Reserve may be used to support capital asset renewal, major long-term repairs, and other unexpected expenses related to buildings, parks and trails, technology, fleet and heavy equipment, and other equipment used by staff. For FY 2026-27, the reserve increased slightly to $3,517,723.

Strategic Initiatives Reserve

The Strategic Initiative Reserve provides funding to advance the River Authority's mission and strategic priorities identified in the Five-Year Strategic Plan. Use of these funds is at the discretion of the River Authority Board of Directors, which may annually identify eligible projects and initiatives. The FY 2026-27 reserve balance is projected to remain stable at $7,098,470.

New Reserves for FY 2026-27

Four new reserves are established in FY 2026-27 to provide dedicated resources for specific strategic and planning needs:

- **Flood Warning System Reserve – $1,200,000:** Supports the NextGen Flood Warning System, including opportunities to expand the gauge network and provide program contingency in the southern basin.
- **Facilities Planning Reserve – $1,500,000:** Supports evaluation of property improvements and subsequent design and/or construction.
- **Technical Planning Tool Reserve – $1,000,000:** Supports technical planning efforts related to flood mapping and modeling, master plans, and Light Detection and Ranging (LiDAR).
- **Assigned for Project Pipeline – $5,284,000:** Supports priority projects in the scope development phase, including aquatic connectivity projects, the freshwater mussel program, watershed master plan projects, and trail projects.

Use of these reserves is subject to the discretion of the River Authority Board of Directors.

Park Development Fund

In addition to the reserves identified above, the FY 2026-27 Proposed Budget transfers $3.5 million to the Park Development Fund to support park master plan projects. This transfer builds on the fund's existing balance, including one million transferred in FY 2025-26 and any excess fund balance generated when current-year revenues exceed expenditures. These funds will support various projects, including restoration of the home at Trueheart Ranch Nature Park, additional improvements at Hendrick Arnold Nature Park, and improvements at Otilla Dam.

Utilities Enterprise Fund Reserves

The River Authority maintains reserve balances within the Utilities Enterprise Fund to support financial stability, address unforeseen or extraordinary circumstances, and provide dedicated resources for strategic priorities and long-term infrastructure needs. These reserves represent designated portions of net position set aside for specific purposes. Although reserves may be maintained within separate categories or accounts, Utilities Enterprise Fund revenues serve as the primary funding source for these reserve balances.

The Utilities Enterprise Fund reserves include operating, repair and replacement, debt service, connection fee reserve, and construction & improvements. The following table summarizes the FY 2026-27 reserve balances:

Reserve	Fund Balance Classification	FY 2026-27
Operating Reserves	Utilities Enterprise Fund - Unrestricted	$2,660,972
Repair and Replacement	Utilities Enterprise Fund - Unrestricted	$859,810
Debt Service	Utilities Enterprise Fund - Restricted	$5,276,786
Connection Fee	Utilities Enterprise Fund - Restricted	$52,941,288
Construction & Improvements	Utilities Enterprise Fund - Restricted	$39,021,292
Total Reserves		**$108,760,148**

Operating Reserve

The River Authority's operating funds follow a policy to maintain a minimum reserve equal to 25%, or approximately three months, of annual budgeted operating expenses. The reserve calculation includes personnel, operating supplies, and recurring contracts while excluding one-time expenditures, project-related costs, planned capital expenditures, and transfers to other funds.

Repair and Replacement Reserve

The Repair and Replacement Reserve may be used to support capital asset renewal, major long-term repairs, and other unexpected expenses related to wastewater infrastructure, buildings, technology, fleet vehicle, heavy equipment, and other equipment used by staff.

Debt Service Reserve

Funds that are reserved; set aside, received and accumulated and applied to Debt Service if pledged revenues are insufficient to satisfy the Debt Service Requirement.

Connection Fee Reserve

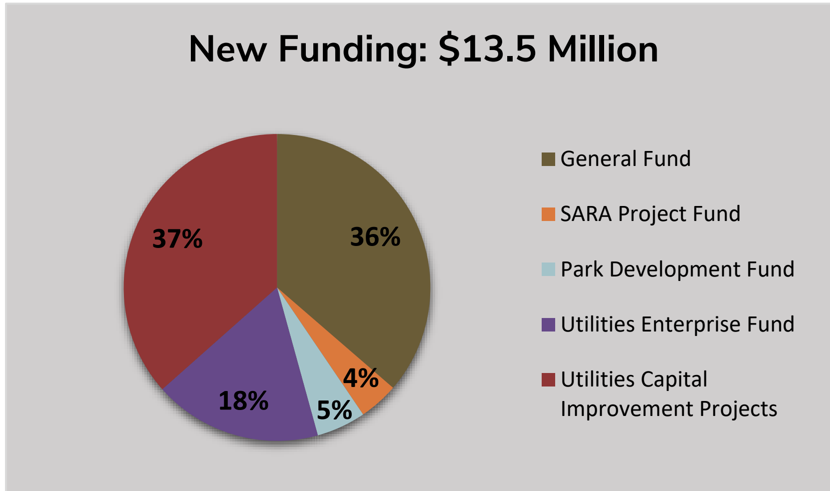
Funds that are received and accumulated by the River Authority through the collection of Connection Fees and that are available to cover expenditures related to infrastructure improvements to the System to include renewal and replacement of existing equipment and infrastructure.

Construction & Improvement Reserve

Funds that are received and accumulated by the River Authority and that are available to cover expenditures related to infrastructure improvements to the System.

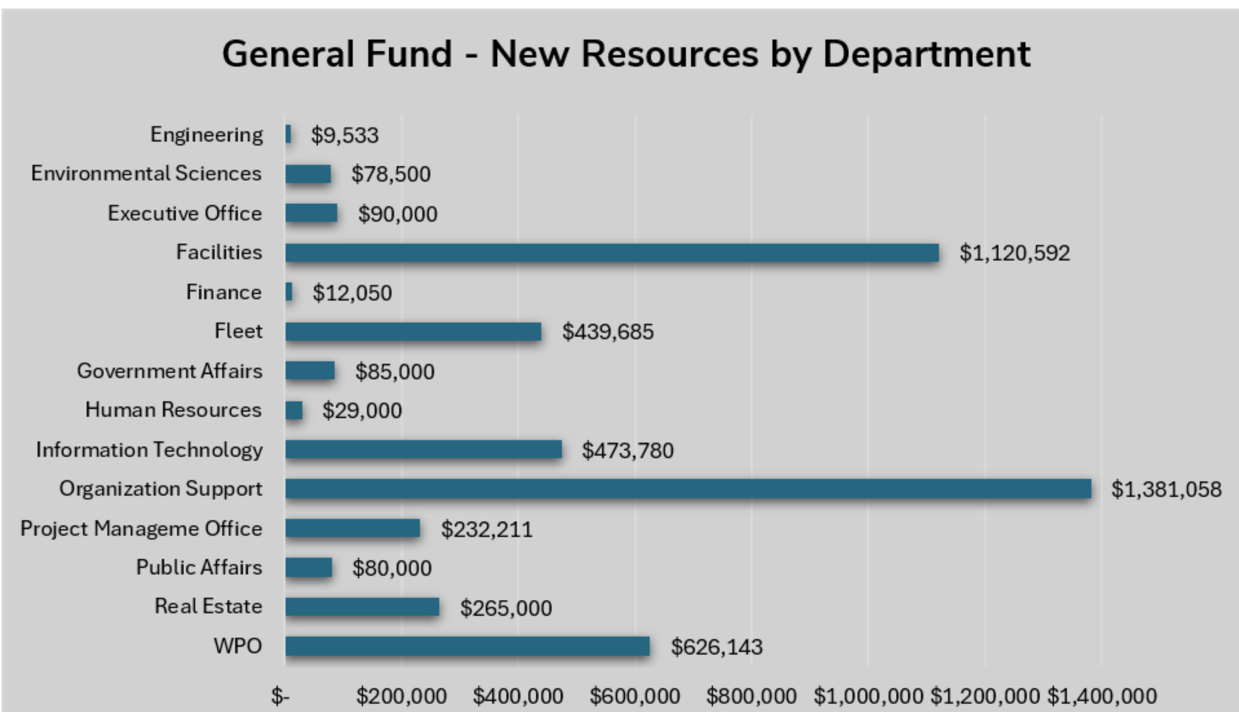
New for Fiscal Year 2026-27

The FY 2026-27 Proposed Budget provides $13,544,705 in new funding across all funds. This funding is allocated among the General Fund, SARA Project Fund, Park Development Fund, Utilities Enterprise Fund, and Utilities Capital Improvement Projects (CIP).



General Fund (01)

The FY 2026-27 Proposed Budget includes $4,922,552 in new resources funded through the General Fund, representing an 11% increase from the FY 2025-26 Adopted Budget of $4,427,298. This increase is primarily driven by the addition of 13 new positions, cost-of-living adjustments (COLA), and one-time merit payments, which increased personnel costs in FY 2026-27. The allocation of new funding consists of $1,737,930 (35%) for Personnel, $1,558,041 (32%) for Operations, and $1,626,581 (33%) for Capital Improvements.



General Government

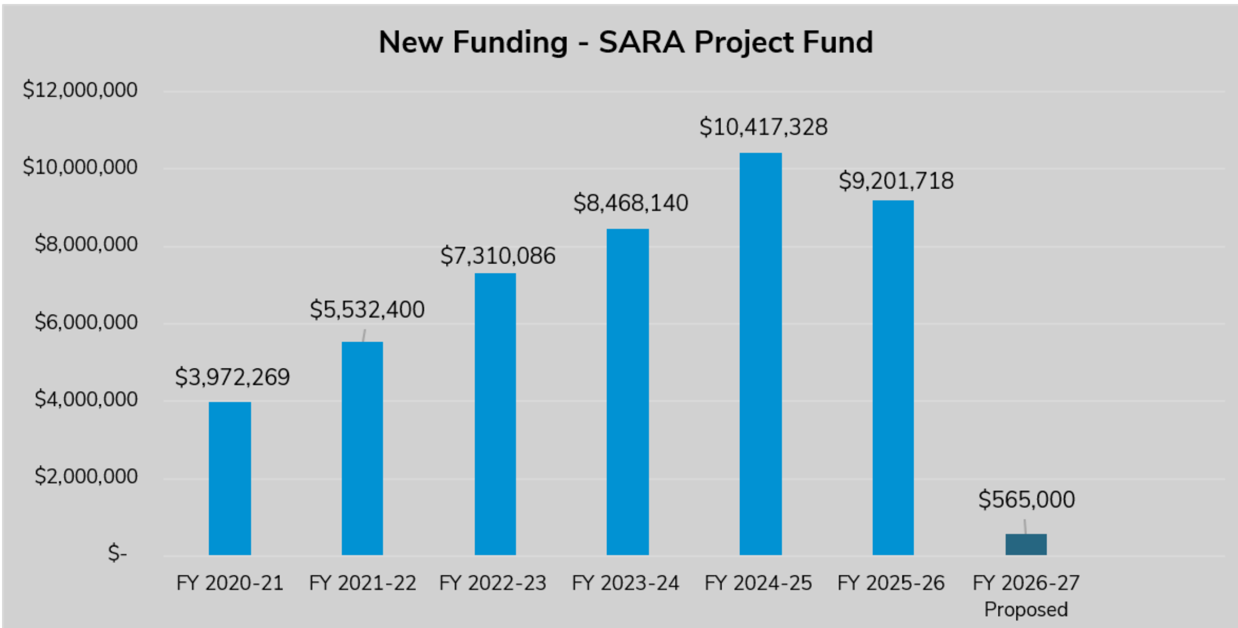
Executive Office & Organization Support	
New Positions (6) - Seasonal	$284,768
Personnel Adjustments	$1,096,290
Trash and Floatable Program	$90,000
Facilities	
New Position (1)	$42,778
Guenther - Repair & Replacement (Air Handler Units, Smoke Detectors, Parking Lot, & Restroom Partitions)	$574,800
Euclid - Conference Room Heater Installation	$14,240
Sheridan - Occupancy Preparation Costs	$234,000
Security Upgrades Phase III	$254,774
Finance	
Guided AI Workflow Documentation	$6,000
Bonfire Multi-Category Evaluation Module	$6,050
Fleet	
New Positions (2)	$180,951
Capital - New Equipment	$235,000
Freon Recycle Machine	$7,000
Telematic Add-Ons	$16,734
Government Affairs	
Household Hazardous Waste Events	$85,000
Human Resources	
Annual Compensation Structure Refresh	$29,000
Information Technology	
Technology Refresh	$266,980
Infrastructure Hardware Renewal and Replacement	$31,800
LiDAR Data Refresh	$175,000
Public Affairs	
Sponsorships	$35,000
Fiesta, Rodeo, and Event Materials and Supplies	$31,000
Education Contract Positions	$14,000
Project Management Office	
San Pedro Creek (SPC) Archeology	$182,211
San Pedro Creek (SPC) Signage	$50,000

Program Support and Services

Engineering	
Survey Controller Replacement	$9,533
Environmental Sciences	
Laboratory Equipment	$25,000
Stormwater Monitoring Equipment	$29,750
Apple Snail Exclusion Barrier	$10,000
FlowTracker II Stream Discharge Monitoring Equipment	$13,750
Real Estate	
Audit Outsourcing	$265,000
Watershed and Park Operations	
New Positions (4)	$133,143
Trash and Floatable Program	$5,000
Park Event Support Costs	$19,000
Capital - Repair and Replacement	$365,000
Capital - New Equipment	$104,000

SARA Project Fund (04)

The FY 2026-27 Proposed Budget includes $565,000 for the SARA Project Fund, funded through a transfer from the General Fund. This represents a 94% decrease from the FY 2025-26 Adopted Budget of $9,201,718, primarily because the Facilities Design & Construction project did not request additional funding in FY 2026-27. All new funding is dedicated to the NextGen Flood Warning System Upgrades Program; no new projects will be initiated as part of this allocation.



New Project Funding		Proposed
NextGen Flood Warning System Upgrades Program	$	565,000

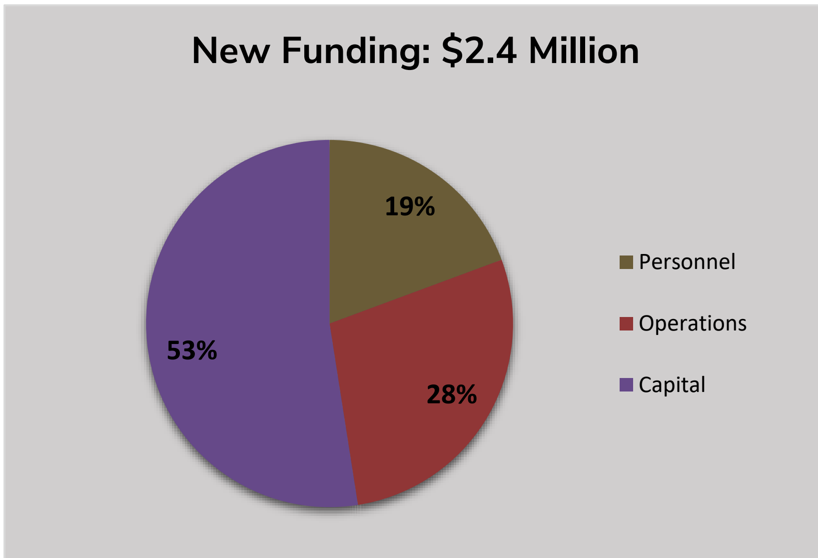
Park Development Fund (26)

The FY 2026-27 Proposed Budget includes $704,055 for the Park Development Fund, provided through a transfer from the General Fund. Compared to the FY 2025-26 Adopted Budget of $2,435,500, funding decreased by 71% as no new projects are planned for FY 2026-27. The budgeted funds will support ongoing Park Development Roadmap priorities and implementation efforts.

New Project Funding		Proposed
Hendrick Arnold Nature Park Development	$	704,055

Utilities Enterprise Fund (77)

The FY 2026-27 Proposed Budget includes $2,403,098 in new resources funded through the Utilities Enterprise Fund, representing a 58% increase over the FY 2025-26 Adopted Budget of $1,519,534. This increase is primarily driven by the addition of three new positions, cost-of-living adjustments (COLA), and one-time merit payments and significant investments in capital equipment purchases included in the FY 2026-27 Proposed Budget. The allocation of new funding consists of $465,098 (19%) for Personnel, $677,000 (28%) for Operations, and $1,261,000 (52%) for Capital Improvements.

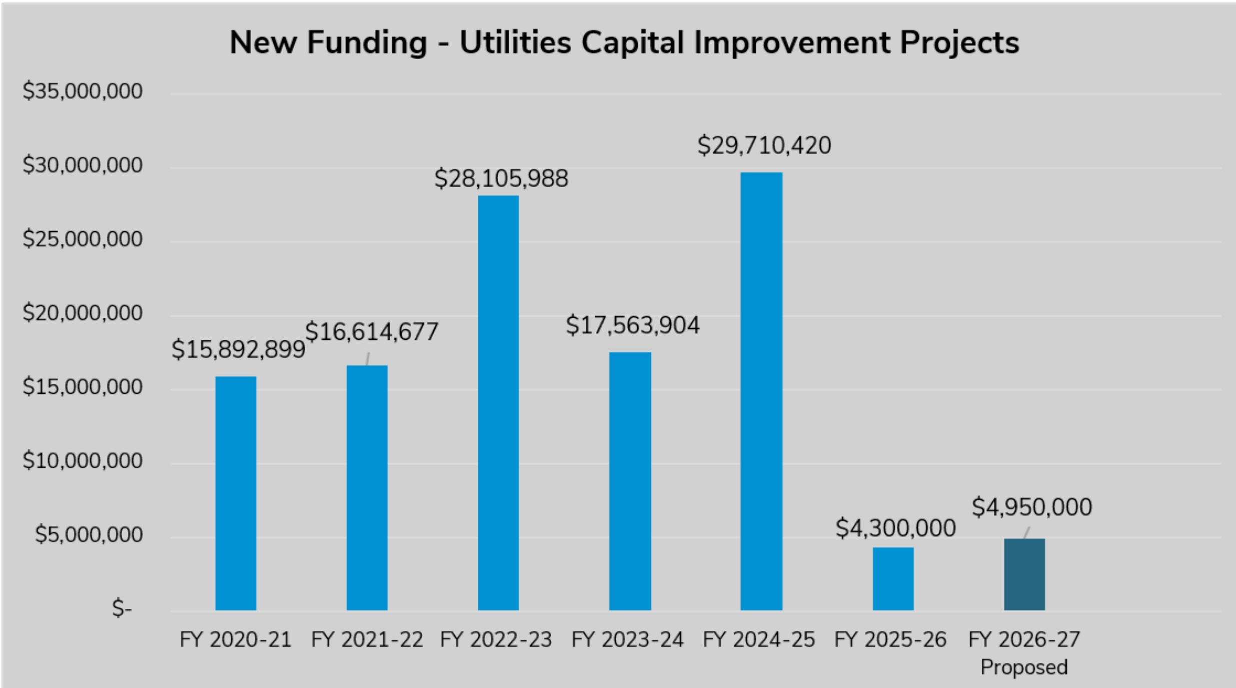


Utilities Enterprise Fund New Requests

Personnel Adjustments	$176,650
New Positions (3)	$288,448
Capital - Repair and Replacement	$500,000
Capital - New equipment	$761,000
Salitrillo Aerator Replacement	$400,000
Rehab 18 Air Valves at Martinez IV	$50,000
Replace Recirculation Pumps at Martinez II	$25,000
Recirculation Pumps at Salitrillo Replacement	$12,000
Arc Flash Study Assessment	$110,000
Composite Samplers	$30,000
Replace Floating Aerator	$50,000

Utilities Capital Improvement Projects

The FY 2026-27 Proposed Budget includes $4,950,000 in new resources, funded through a combination of sewer rates, connection fees, and debt proceeds. This represents an increase of 15% compared to the FY 2025-26 Adopted Budget of $4,300,000. The primary driver of the new funding is the Martinez II Western Outfall Rehabilitation project, which accounts for 48% of total allocations and is designated for construction activities.



New Project Funding		Proposed
MIV Collection System	$	250,000
Roadway Improvements	$	200,000
Capacity Management Operations & Maintenance (CMOM)	$	1,000,000
Montgomery Drive Reconstruction Sewer Rehabilitation	$	1,100,000
Martinez II Western Outfall Rehab	$	2,400,000

Staffing

The FY 2026-27 Proposed Budget includes $2,203,028 in new resources to support personnel-related costs across the General Fund and Utilities Enterprise Fund, representing an 18% increase from the FY 2025-26 Adopted Budget of $1,869,504. The increase is primarily driven by the addition of 16 new positions, including six seasonal positions, cost-of-living adjustments (COLA), and one-time merit payments. As a result, the River Authority's total authorized staffing level will increase to 345 positions.

Authorized Positions	**FY 2024-25 Authorized**	**FY 2025-26 Authorized**	**FY 2026-27 Proposed**
General Government			
Board of Directors (elected officials)	12	12	12
Executive Office/Organizational Support	13	21	20
Facilities	10	8	9
Finance	17	17	17
Fleet	0	0	7
Government Affairs	6	6	4
Human Resources	6	6	6
Information Technology	17	17	23
Project Management Office	12	11	11
Public Affairs	12	12	12
Program Support and Services			
Engineering	37	37	39
Environmental Sciences	34	34	30
Real Estate	6	6	4
Watershed and Park Operations	87	88	94
Total General Fund	***269***	***275***	***288***
Utilities	58	54	57
Total Utilities	***327***	***329***	***345***

	FY 2024-25	***FY 2025-26***	***FY 2026-27***
Elected Officials	12	12	12
Full Time	299	302	313
Internships	10	10	10
Part Time	6	4	3
Seasonal	0	1	7
Total Positions	***327***	***329***	***345***

General Government Debt Service

Purpose and Public Value

Debt Service Fund (02): The River Authority uses general government debt to finance long-lived flood control, channel improvement, operational, and administrative facilities. The Debt Service Fund accounts for the principal and interest payments on Channel Improvement Bonds, which are supported by Bexar County flood control property tax revenue through a contract with Bexar County. The River Authority's enabling statute prohibits the pledge of River Authority ad valorem tax revenue for debt issuances.

Public Facilities Corporation Fund (23): The Public Facilities Corporation Fund accounts for debt service on the Mission Reach Operations Center and Sheridan facilities, supported by General Fund transfers through annual lease payments. These facilities provide essential operational and administrative space for River Authority activities.

FY 2026-27 At a Glance

Debt Service – Fund 02	Debt Service – Fund 23	General Fund Transfer to Fund 23	Total Outstanding Principal	Total Remaining Interest
$1,330,643	$3,477,295	$3,477,295	$24,537,000	$2,488,493

Long-Term Outlook

Scheduled general government debt service totals approximately $4.8 million in FY 2026-27 and remains near $4.6 million annually through FY 2030-31. Payments then decline to approximately $1 million in FY 2031-32 as existing Channel Improvement Bonds and Sheridan obligations mature, reaching approximately $990,000 by FY 2034-35. Future debt issuances or refinancing transactions could alter the debt service schedule.

Legal Framework

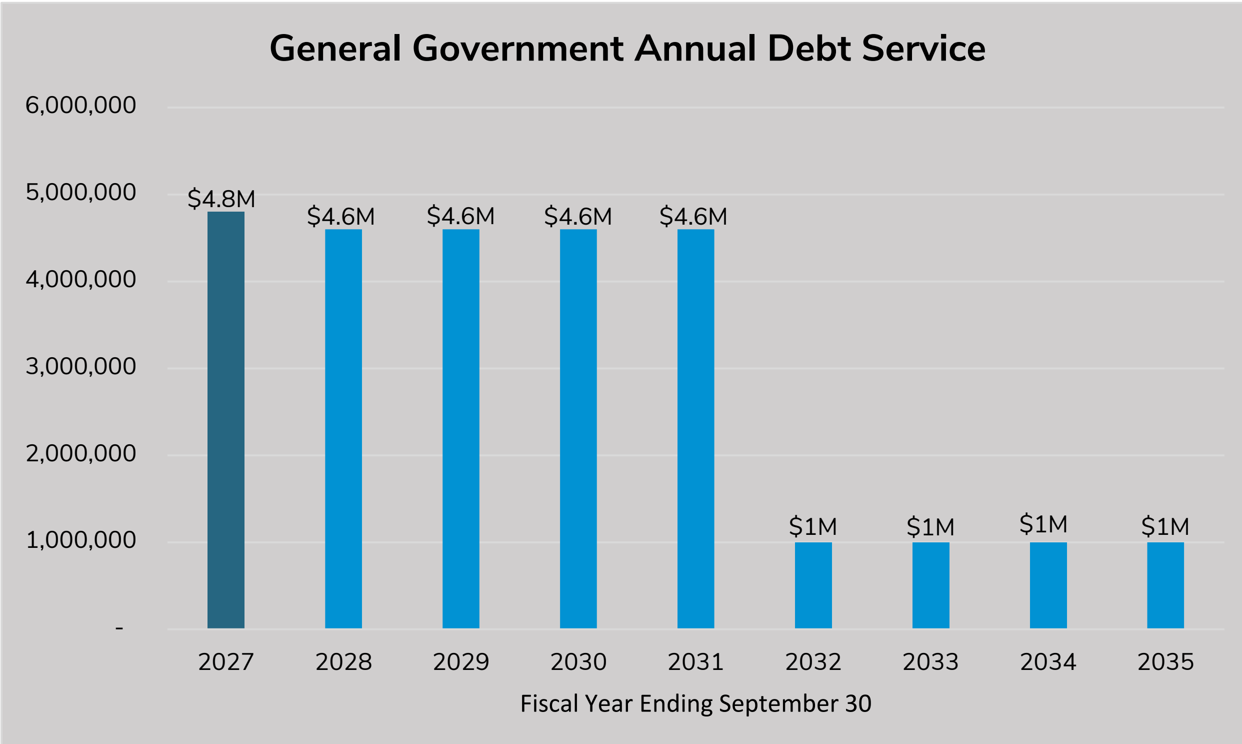
The River Authority has no legal debt limit, but its enabling statute prohibits pledging ad valorem tax revenues for debt. Channel Improvement debt is supported by Bexar County flood control property tax revenues through an agreement with Bexar County and does not impact General Fund operations.

For more information, including detailed principal and interest payment schedules, visit the River Authority's Finance webpage: https://www.sariverauthority.org/about/finance/.

San Antonio River Authority Credit Rating	
Standard & Poor's	AA+

Debt Trends and Total Annual Debt Service Requirements

The chart below presents the River Authority's total General Government debt, combining obligations reported in Funds 02 and 23.

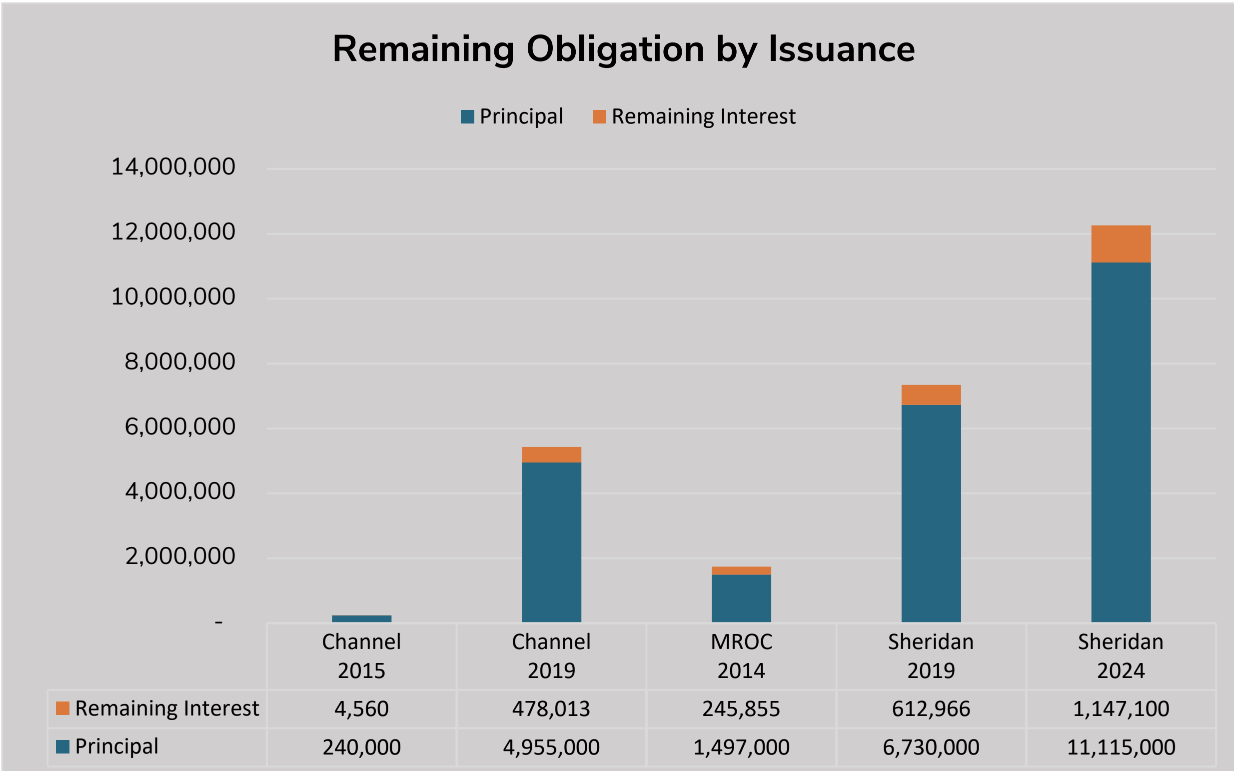


The table identifies the annual debt service requirements for outstanding bond obligations through maturity funded by Funds 02 and 23.

Fiscal Year Ending Sept 30	Channel Improvement Bonds	Lease Revenue Bond - Sheridan	General Improvement Revenue Bonds	Lease Revenue Bond - MROC	Annual Total
2027	1,330,643	3,269,385	-	204,410	4,804,438
2028	1,086,788	3,267,044	-	201,890	4,555,722
2029	1,086,548	3,271,008	-	199,263	4,556,819
2030	1,085,363	3,271,076	-	196,530	4,552,969
2031	1,088,233	3,277,099	-	193,690	4,559,022
2032	-	814,077	-	190,744	1,004,821
2033	-	813,957	-	188,673	1,002,630
2034	-	813,542	-	185,479	999,021
2035	-	807,880	-	182,177	990,057
2036	-	-	-	-	-
2037	-	-	-	-	-
2038	-	-	-	-	-
2039	-	-	-	-	-
Total	**$ 5,677,575**	**$ 19,605,068**	**$ -**	**$ 1,742,856**	**$ 27,025,499**

Outstanding General Government Debt

The chart below identifies the remaining principal and interest reported in Funds 02 and 23.



Reader Note: Amounts reflect current outstanding debt obligations and exclude any future debt issuances.

The table below identifies the remaining principal, interest, rate, term, and stated purpose for the obligations reported in Funds 02 and 23.

Fund	Issuance	Original Amount	Outstanding Principal	Remaining Interest	Rate	Issue to Maturity	Purpose
Fund 02	Channel 2015	$8,285,000	$240,000	$4,560	1.90%	01/2015-07/2027	Refund Bexar County Channel Improvement Revenue Bonds, Series 2004.
Fund 02	Channel 2019	$11,530,000	$4,955,000	$478,013	3.15%	04/2019-07/2031	Refund Bexar County Channel Improvement Revenue Bonds, Series 2007.
Fund 23	MROC 2014	$3,100,000	$1,497,000	$245,855	3.58%	01/2014-10/2034	Construction of the Mission Reach Operations Center.
Fund 23	Sheridan 2019	$10,600,000	$6,730,000	$612,966	1.997%	10/2019-10/2034	Acquisition and construction of new office facility.
Fund 23	Sheridan 2024	$16,000,000	$11,115,000	$1,147,100	4.00%	10/2024-10/2030	Acquisition and construction of new office facility.
	Total	**$48,515,000**	**$24,537,000**	**$2,488,493**			

Utilities Debt Service

Purpose and Public Value

Utilities Enterprise Fund (77): The River Authority has issued debt to fund needed capital improvement projects including wastewater treatment plant expansion and collection system improvements. In addition, the River Authority has also issued debt on behalf of partner agencies to fund improvements to their wastewater and reuse systems that benefit the San Antonio watershed.

FY 2026-27 At a Glance

Total Outstanding Principal	Total Remaining Interest
$60,753,055	$28,033,489

Long-Term Outlook

Scheduled Utilities debt service totals approximately $5.3 million in FY 2026-27 and remains near $5.3 million annually through FY 2030-31. Payments then decline to approximately $4.4 million in FY 2031-32 as existing refunding bonds mature. Future debt issuances or refinancing transactions could alter the debt service schedule.

Legal Framework

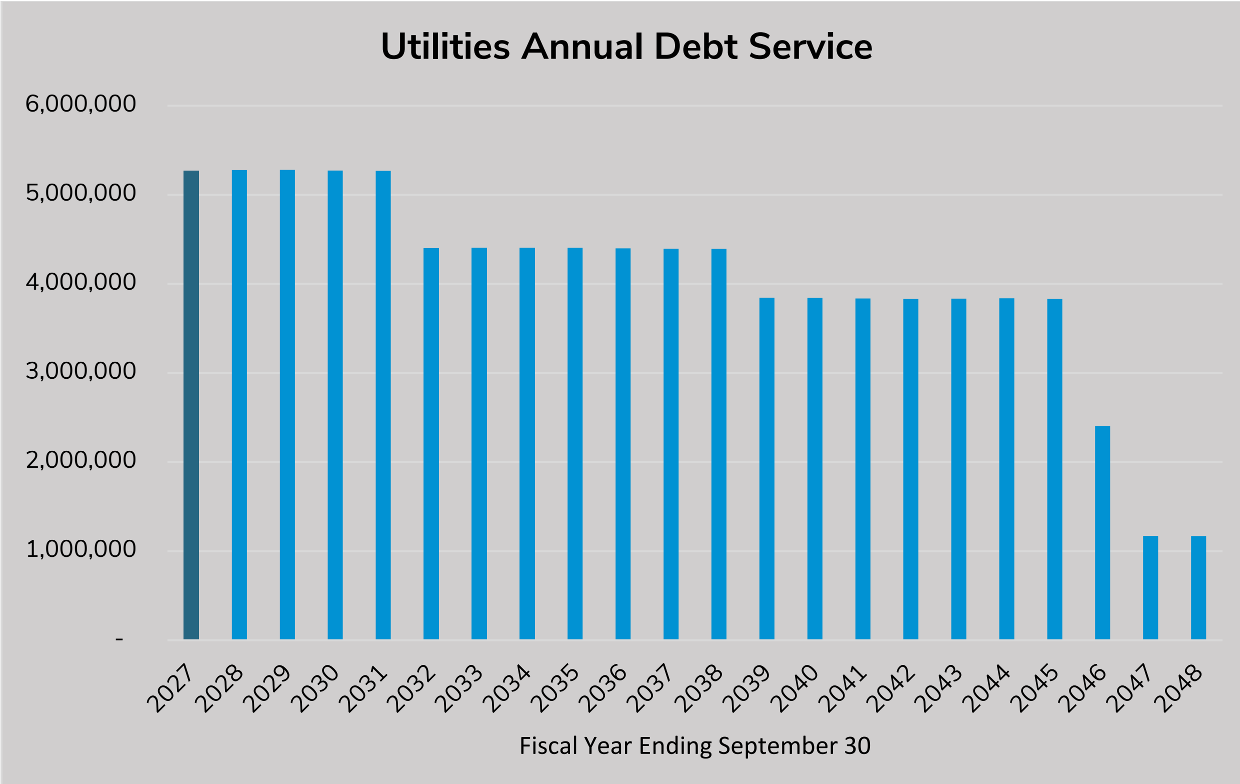
The River Authority has no legal debt limits. However, the enabling statute of the River Authority prohibits the River Authority from pledging any ad valorem tax revenue to a debt issuance. The outstanding debt for the Utilities Enterprise Fund is currently paid from: wastewater systems revenues (generated from user fees); other outside agencies through contract (Universal City); and surplus utility revenue that are not from ad valorem taxes.

For more information, including detailed principal and interest payment schedules, visit the River Authority's Finance webpage: https://www.sariverauthority.org/about/finance/.

San Antonio River Authority Credit Rating	
Standard & Poor’s	AA-

Debt Trends and Total Annual Debt Service Requirements

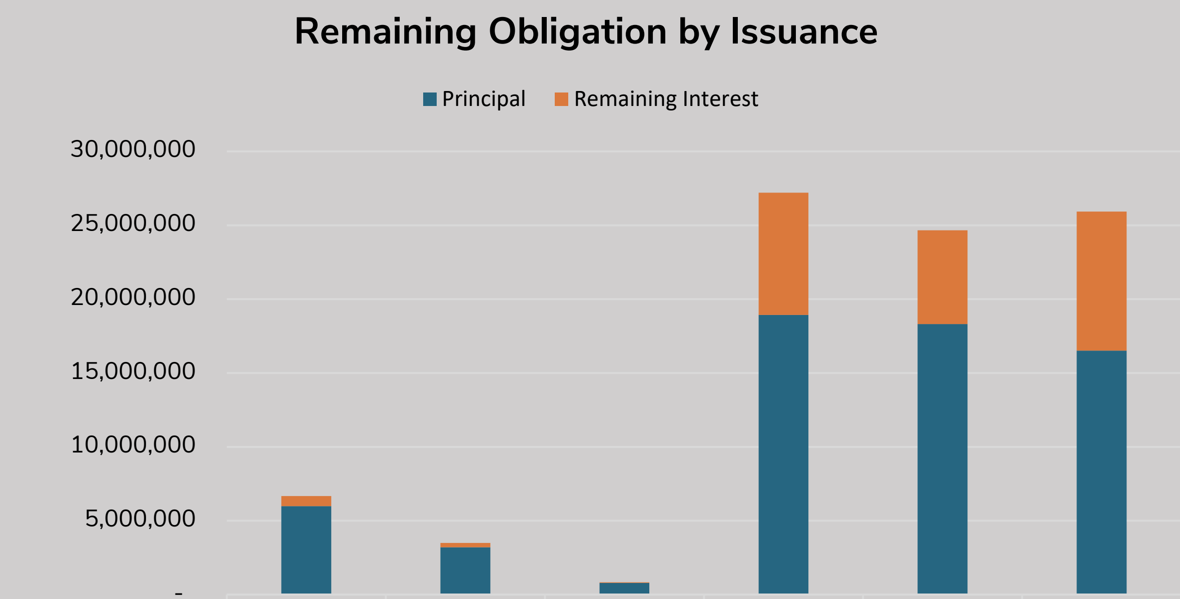
The chart below presents the River Authority's total Utilities debt, reported in Fund 77.



The table identifies the annual debt service requirements for outstanding bond obligations through maturity in Fund 77.

Fiscal Year Ending Sept 30	Revenue Bond Series 2017	Refunding Bond Series 2017A	Refunding Bond Series 2019	Revenue Bond Series 2020	Revenue Bond Series 2021	Revenue Bond Series 2023	Annual Total
2027	555,068	699,300	168,704	1,435,450	1,230,650	1,181,950	5,271,122
2028	558,717	700,200	165,744	1,437,075	1,234,650	1,180,400	5,276,786
2029	556,844	700,100	167,736	1,436,950	1,232,550	1,184,625	5,278,805
2030	554,567	699,000	164,680	1,435,075	1,234,350	1,184,750	5,272,422
2031	556,861	700,350	166,576	1,431,450	1,230,050	1,183,625	5,268,912
2032	553,695	-	-	1,430,950	1,234,550	1,181,250	4,400,445
2033	555,080	-	-	1,437,700	1,232,750	1,182,500	4,408,030
2034	555,989	-	-	1,432,100	1,234,650	1,182,250	4,404,989
2035	556,460	-	-	1,435,100	1,234,625	1,180,500	4,406,685
2036	556,537	-	-	1,431,600	1,233,000	1,177,250	4,398,387
2037	556,210	-	-	1,431,600	1,230,625	1,177,375	4,395,810
2038	555,473	-	-	1,430,000	1,232,425	1,175,750	4,393,648
2039	-	-	-	1,431,700	1,233,325	1,181,200	3,846,225
2040	-	-	-	1,431,600	1,233,325	1,179,000	3,843,925
2041	-	-	-	1,429,700	1,232,425	1,175,069	3,837,194
2042	-	-	-	1,426,000	1,230,625	1,174,284	3,830,909
2043	-	-	-	1,425,400	1,232,850	1,176,375	3,834,625
2044	-	-	-	1,427,700	1,234,025	1,176,213	3,837,938
2045	-	-	-	1,422,900	1,234,150	1,173,722	3,830,772
2046	-	-	-	-	1,233,225	1,173,769	2,406,994
2047	-	-	-	-	-	1,171,163	1,171,163
2048	-	-	-	-	-	1,170,763	1,170,763
Total	**$ 6,671,501**	**$ 3,498,950**	**$ 833,439**	**$ 27,200,050**	**$ 24,658,825**	**$ 25,923,783**	**$ 88,786,548**

Outstanding General Government Debt
The chart below identifies the remaining principal and interest reported in Fund 77.



	Series 2017	Series 2017A	Series 2019	Series 2020	Series 2021	Series 2023
Remaining Interest	681,499	298,950	38,439	8,265,050	6,343,825	9,413,781
Principal	5,990,000	3,200,000	795,000	18,935,000	18,315,000	16,510,000

Reader Note: Amounts reflect current outstanding debt obligations and exclude any future debt issuances.

The table below identifies the remaining principal, interest, rate, term, and stated purpose for the obligations reported in Fund 77.

Issuance	Original Amount	Outstanding Principal	Remaining Interest	Rate	Issue to Maturity	Purpose
Series 2017	$9,500,000	$5,990,000	$681,499	1.33%	07/2018-06/2038	TWDB for construction of Martinez IV WWTP.
Series 2017A	$6,855,000	$3,200,000	$298,950	4.00%	07/2018-06/2031	Martinez II Expansion (2010). Refunding, Series 2010.
Series 2019	$1,650,000	$795,000	$38,439	1.91%	10/2019-06/2031	Construction of capital improvements to transport reuse water for Universal City. Refunding, Series 2010.
Series 2020	$21,855,000	$18,935,000	$8,265,050	5.00%	04/2020-06/2045	Expansion of Salitrillo Wastewater Treatment Plant.
Series 2021	$20,765,000	$18,315,000	$6,343,825	4.00%	04/2021-06/2046	Expansion of Martinez IV WWTP, Abbott Road Lift Station.
Series 2023	$18,315,000	$16,510,000	$9,413,781	6.00%	01/2024-09/2048	Project 29 Interceptor Line.
Total	**$78,940,000**	**$63,745,000**	**$25,041,544**			

ALL FUNDS BUDGET SUMMARY

Photo by Trinity Shuler
2025 River Clicks Photo Contest
Internal Winner

All Funds Summary
Fiscal Year Ending September 30, 2027

	FY 2026-27 All Funds	FY 2026-27 General Fund (01)
AVAILABLE FUNDS		
Beginning Balance		
Unassigned Fund Balance	$ 19,105,955	$ 19,105,955
Unrestricted Fund Balance	14,483,529	-
Committed Balance	11,249,846	-
Assigned for Projects	30,639,187	-
Restricted Fund Balance	133,727,570	-
Total Beginning Balance	$ 209,206,086	$ 19,105,955
Revenue		
Taxes, Penalties and Interest	$ 52,947,291	$ 52,947,291
Intergovernmental	92,571,133	1,500,000
Charges for Services	44,696,947	699,618
Miscellaneous	689,727	189,727
Investment Earnings	7,930,098	2,522,777
Proceeds from Debt Issuance	-	-
Transfers - Support Fees	2,203,443	2,203,443
Transfers	17,344,326	-
Total Revenue	$ 218,382,966	$ 60,062,857
TOTAL AVAILABLE FUNDS	$ 427,589,052	$ 79,168,811
APPROPRIATIONS		
Expenditures		
Personnel Expenditures	$ 35,094,761	$ 29,630,272
Operating Expenditures	36,534,223	16,679,863
Capital Outlay	4,103,511	1,822,611
Capital Improvement Projects	174,885,470	-
Debt Service	13,571,354	3,477,295
Transfers	16,070,475	13,753,055
Reimbursements	(1,050,000)	(700,000)
Total Expenditures	$ 279,209,794	$ 64,663,095
Ending Balance		
Unassigned Fund Balance	$ 10,987,993	$ 10,987,993
Unrestricted Fund Balance	23,976,676	3,517,723
Committed Balance	6,816,074	-
Assigned for Projects	5,284,000	-
Restricted Fund Balance	101,314,514	-
Ending Balance	$ 148,379,258	$ 14,505,716
TOTAL APPROPRIATIONS	$ 427,589,052	$ 79,168,811

All Funds Summary Fiscal Year Ending September 30, 2027	Special Revenue Funds			
	FY 2026-27 SACIP Land Sales (22)	FY 2026-27 Public Facilities Corporation (23)	FY 2026-27 Park Development (26)	FY 2026-27 Grants (36)
AVAILABLE FUNDS				
Beginning Balance				
Unassigned Fund Balance	$ -	$ -	$ -	$ -
Unrestricted Fund Balance	-	-	-	-
Committed Balance	-	945,627	3,205,749	-
Assigned for Projects	-	-	-	-
Restricted Fund Balance	373,913	644,197	-	10,756
Total Beginning Balance	$ 373,913	$ 1,589,824	$ 3,205,749	$ 10,756
Revenue				
Taxes, Penalties and Interest	$ -	$ -	$ -	$ -
Intergovernmental	-	-	-	3,474,169
Charges for Services	-	-	135,000	-
Miscellaneous	-	-	-	-
Investment Earnings	12,751	55,556	124,273	-
Proceeds from Debt Issuance	-	-	-	-
Transfers - Support Fees	-	-	-	-
Transfers	-	3,477,295	4,204,055	-
Total Revenue	$ *12,751*	$ 3,532,851	$ 4,463,328	$ 3,474,169
TOTAL AVAILABLE FUNDS	$ 386,664	$ 5,122,674	$ 7,669,077	$ 3,484,925
APPROPRIATIONS				
Expenditures				
Personnel Expenditures	$ -	$ -	$ -	$ -
Operating Expenditures	-	-	-	3,474,169
Capital Outlay	-	-	-	-
Capital Improvement Projects	-	458,922	2,039,461	-
Debt Service	-	3,477,295	-	-
Transfers	-	-	-	-
Reimbursements	-	-	-	-
Total Expenditures	$ -	$ 3,936,216	$ 2,039,461	$ 3,474,169
Ending Balance				
Unassigned Fund Balance	$ -	$ -	$ -	$ -
Unrestricted Fund Balance	-	-	-	-
Committed Balance	-	1,186,458	5,629,616	-
Assigned for Projects	-	-	-	-
Restricted Fund Balance	386,664	-	-	10,756
Ending Balance	$ 386,664	$ *1,186,458*	$ 5,629,616	$ 10,756
TOTAL APPROPRIATIONS	$ 386,664	$ 5,122,674	$ 7,669,077	$ 3,484,925

All Funds Summary Fiscal Year Ending September 30, 2027	Debt Service Fund	Insurance Fund	Capital Project Funds	
	FY 2026-27 Debt Service (02)	FY 2026-27 Insurance (90)	FY 2026-27 SARA Project (04)	FY 2026-27 City of San Antonio CIP (11)
AVAILABLE FUNDS				
Beginning Balance				
Unassigned Fund Balance	$ -	$ -	$ -	$ -
Unrestricted Fund Balance	-	5,417,037	-	-
Committed Balance	-	-	7,098,470	-
Assigned for Projects	-	-	30,639,187	-
Restricted Fund Balance	(120,999)	-	-	174,143
Total Beginning Balance	$ (120,999)	$ 5,417,037	$ 37,737,657	$ 174,143
Revenue				
Taxes, Penalties and Interest	-	$ -	$ -	$ -
Intergovernmental	1,451,642	-	-	18,317,894
Charges for Services	-	5,287,660	-	-
Miscellaneous	-	400,000	-	-
Investment Earnings	-	205,000	-	-
Proceeds from Debt Issuance	-	-	-	-
Transfers - Support Fees	-	-	-	-
Transfers	-	-	9,549,000	-
Total Revenue	$ 1,451,642	$ 5,892,660	$ 9,549,000	$ 18,317,894
TOTAL AVAILABLE FUNDS	$ 1,330,643	$ 11,309,697	$ 47,286,657	$ 18,492,037
APPROPRIATIONS				
Expenditures				
Personnel Expenditures	$ -	$ -	$ -	$ -
Operating Expenditures	-	5,559,732	-	-
Capital Outlay	-	-	-	-
Capital Improvement Projects	-	-	31,204,187	18,492,037
Debt Service	1,330,643	-	-	-
Transfers	-	-	-	-
Reimbursements	-	-	-	-
Total Expenditures	$ 1,330,643	$ 5,559,732	$ 31,204,187	$ 18,492,037
Ending Balance				
Unassigned Fund Balance	$ -	$ -	$ -	$ -
Unrestricted Fund Balance	-	5,749,965	10,798,470	-
Committed Balance	-	-	-	-
Assigned for Projects	-	-	5,284,000	-
Restricted Fund Balance	-	-	-	-
Ending Balance	$ -	$ 5,749,965	$ 16,082,470	$ -
TOTAL APPROPRIATIONS	$ 1,330,643	$ 11,309,697	$ 47,286,657	$ 18,492,037

All Funds Summary Fiscal Year Ending September 30, 2027	Capital Project Funds		Utility Funds		
	FY 2026-27 Other Capital Projects (57)	FY 2026-27 Bexar County Capital Projects (59)	FY 2026-27 Utilities Enterprise (77)	FY 2026-27 Randolph Air Force Base (73)	FY 2026-27 Utilities O&M (75)
AVAILABLE FUNDS					
Beginning Balance					
Unassigned Fund Balance	$ -	$ -	$ -	$ -	$ -
Unrestricted Fund Balance	-	-	3,196,383	5,730,372	139,736
Committed Balance	-	-	-	-	-
Assigned for Projects	-	-	-	-	-
Restricted Fund Balance	141,849	(965,751)	133,469,462	-	-
Total Beginning Balance	*$ 141,849*	*$ (965,751)*	*$ 136,665,846*	*$ 5,730,372*	*$ 139,736*
Revenue					
Taxes, Penalties and Interest	$ -	$ -	$ -	$ -	$ -
Intergovernmental	103,151	66,182,051	277,613	705,670	558,944
Charges for Services	-	-	38,574,669	-	-
Miscellaneous	-	-	100,000	-	-
Investment Earnings	-	-	5,001,649	-	8,092
Proceeds from Debt Issuance	-	-	-	-	-
Transfers - Support Fees	-	-	-	-	-
Transfers	-	-	113,977	-	-
Total Revenue	$ 103,151	$ 66,182,051	$ 44,067,908	$ 705,670	$ 567,036
TOTAL AVAILABLE FUNDS	**$ 245,000**	**$ 65,216,300**	**$ 180,733,754**	**$ 6,436,042**	**$ 706,772**
APPROPRIATIONS					
Expenditures					
Personnel Expenditures	$ -	$ -	$ 5,464,490	$ -	$ -
Operating Expenditures	-	-	10,117,400	250,000	453,059
Capital Outlay	-	-	2,280,900	-	-
Capital Improvement Projects	245,000	65,216,300	54,971,251	2,258,314	-
Debt Service	-	-	5,286,122	-	-
Transfers	-	-	2,203,443	-	113,977
Reimbursements	-	-	(350,000)	-	-
Total Expenditures	$ 245,000	$ 65,216,300	$ 79,973,606	$ 2,508,314	$ 567,036
Ending Balance					
Unassigned Fund Balance	$ -	$ -	$ -	$ -	$ -
Unrestricted Fund Balance	-	-	3,520,782	250,000	139,736
Committed Balance	-	-	-	-	-
Assigned for Projects	-	-	-	-	-
Restricted Fund Balance	-	-	97,239,366	3,677,729	-
Ending Balance	$ -	$ -	$ 100,760,148	$ 3,927,729	$ 139,736
TOTAL APPROPRIATIONS	**$ 245,000**	**$ 65,216,300**	**$ 180,733,754**	**$ 6,436,042**	**$ 706,772**

REVENUE DETAILS FY 2026-27

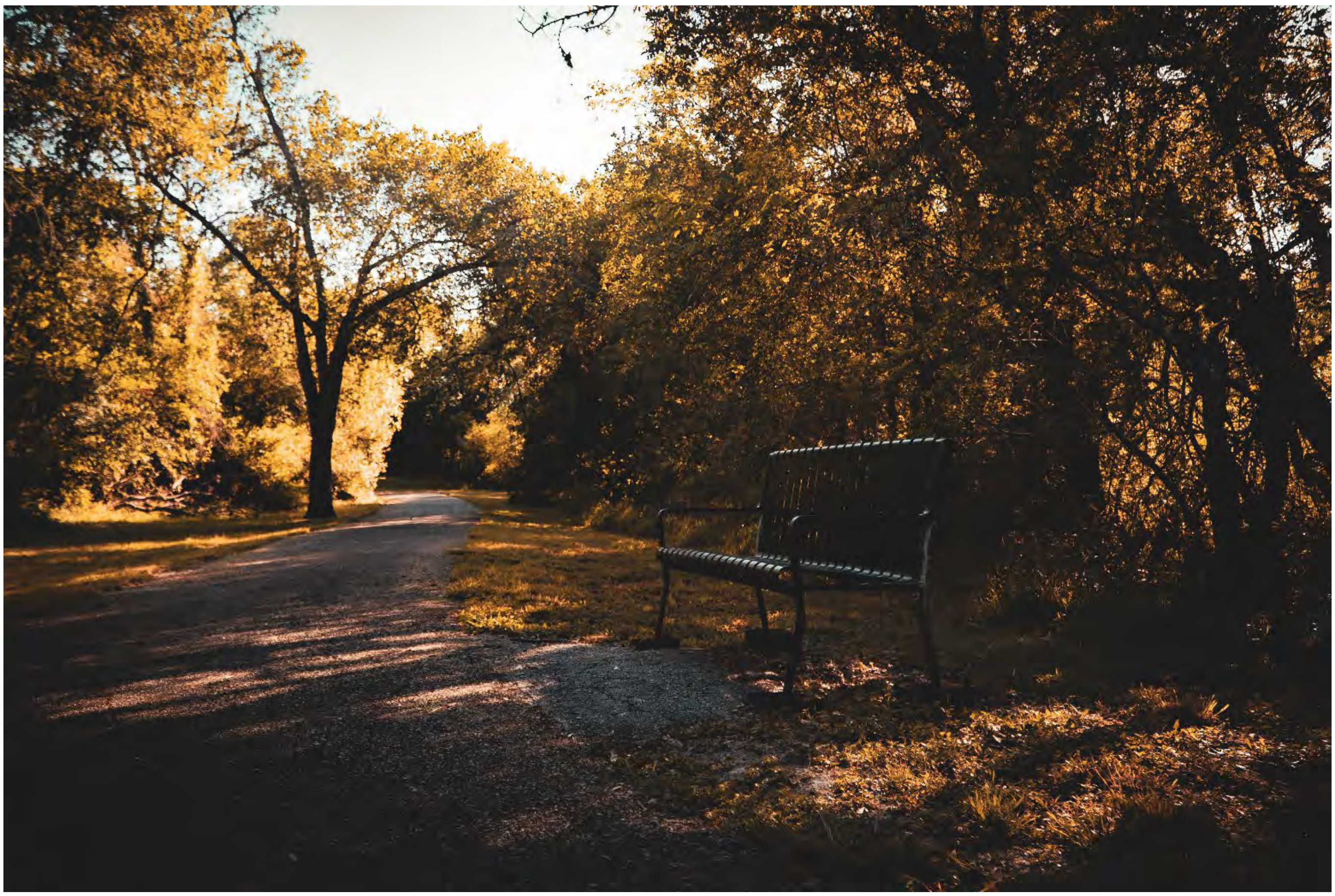


Photo by Delfino Aguilar
2025 River Clicks Photo Contest
Special Category Winner

Revenues	FY 2024-25 Actual	FY 2025-26 Amended Budget	FY 2025-26 Estimate	FY 2026-27 Budget
GENERAL FUND (01)				
Property Taxes				
4101 Property Taxes - Bexar County	45,447,028	47,359,846	47,165,307	49,355,757
4102 Property Taxes - Karnes County	1,910,673	1,828,212	1,981,703	1,582,472
4103 Property Taxes - Goliad County	231,815	346,969	345,297	381,568
4104 Property Taxes - Wilson County	1,077,627	1,175,098	1,189,410	1,254,853
4111 Delinquent Taxes	348,820	423,411	429,226	423,078
4121 TIRZ-Retama Park	(89,690)	(80,000)	-	-
4124 TIRZ-Butterfield	(10,963)	(10,963)	(12,372)	(12,372)
4126 TIRZ-Sedona	(20,317)	(20,317)	(23,074)	(23,074)
4127 TIRZ-Verano	(1,883)	(1,820)	(13,624)	(13,624)
4128 TIRZ-Kenedy	(1,306)	(1,306)	(1,367)	(1,367)
Subtotal - Property Taxes	48,891,802	51,019,130	51,060,506	52,947,291
Investment Earnings				
4201 Investment Earnings	2,970,856	2,000,000	2,530,718	2,522,777
Subtotal - Investment Earnings	2,970,856	2,000,000	2,530,718	2,522,777
Intergovernmental Revenue				
4250 Intergovernmental Revenue	1,267,176	1,300,000	1,304,722	1,500,000
Subtotal - Intergovernmental Revenue	1,267,176	1,300,000	1,304,722	1,500,000
Charges for Services				
4411 Lab Samples	239,793	220,000	245,126	250,000
4419 Rentals/Leases	12,795	12,000	6,900	6,900
4420 Trail Closure	59,612	-	44,934	52,273
4421 Administrative Fee	17,900	15,000	35,492	27,196
4423 License Agreement	-	-	345	359
4424 Easement Fees	1,082	500	-	500
4432 Water Sales	314,779	300,000	329,005	343,943
4465 Sale of Hay	8,445	7,500	12,450	10,448
4467 Gain on Sale/Disp of Assets	16,095	8,000	2,000	8,000
4493 San Antonio River Foundation	52,204	-	108,114	-
Subtotal - Charges for Services	722,705	563,000	784,367	699,618
Miscellaneous				
4511 Miscellaneous	151,791	130,000	180,108	153,982
4522 Participant Fees	-	-	1,775	-
4513 Election Filing Fees	700	-	-	-
4655 Gate Receipts	231	100	-	100
4980 Insurance Proceeds	37,253	-	34,038	35,646
4999 Operating Transfers	239,033	-	-	-
Subtotal - Miscellaneous	429,008	130,100	215,921	189,727
Support Fees				
4720 Utility Enterprise	1,896,092	2,203,443	2,203,443	2,203,443
Subtotal - Support Fees	1,896,092	2,203,443	2,203,443	2,203,443
TOTAL GENERAL FUND	**56,177,639**	**57,215,673**	**58,099,677**	**60,062,857**
SAN ANTONIO CAPITAL IMPROVEMENTS PROJECT LAND SALES FUND (22)				
Investment Earnings				
4201 Investment Earnings	12,968	10,000	12,552	12,751
Subtotal - Investment Earnings	12,968	10,000	12,552	12,751
Charges for Services				
4423 License Agreements	(200)	-	-	-
Subtotal - Charges for Services	(200)	-	-	-
TOTAL SACIP LAND SALES FUND	**12,768**	**10,000**	**12,552**	**12,751**

Revenues	FY 2024-25 Actual	FY 2025-26 Amended Budget	FY 2025-26 Estimate	FY 2026-27 Budget
PUBLIC FACILITIES CORPORATION FUND (23)				
Investment Earnings				
4201 Investment Earnings	626,325	494,567	330,995	55,556
Subtotal - Investment Earnings	626,325	494,567	330,995	55,556
Transfers				
4901 Transfers - General Fund	3,287,875	3,475,554	3,475,554	3,477,295
Subtotal - Transfers	3,287,875	3,475,554	3,475,554	3,477,295
TOTAL PUBLIC FACILITIES CORPORATION FUND	**3,914,200**	**3,970,121**	**3,806,549**	**3,532,851**
PARK DEVELOPMENT FUND (26)				
Investment Earnings				
4201 Investment Earnings	23,249	15,000	86,265	124,273
Subtotal - Investment Earnings	23,249	15,000	86,265	124,273
Charges for Services				
4419 Rentals/Leases>12mos	43,800	-	60,000	60,000
4420 Trail Closure	-	60,000	-	-
4423 License Agreements	60,793	-	70,310	75,000
4424 Easement Fees	386	-	-	-
4425 Rentals/Leases<12mos	1,517	-	330	-
4467 Gain on Sale/Disp of Assets	-	100,000	-	-
Subtotal - Charges for Services	106,496	160,000	130,640	135,000
Transfers				
4901 Transfers - General Fund	-	2,435,500	2,435,500	4,204,055
Subtotal - Transfers	-	2,435,500	2,435,500	4,204,055
TOTAL PARK DEVELOPMENT FUND	**129,745**	**2,610,500**	**2,652,405**	**4,463,328**
GRANTS FUND (36)				
Investment Earnings				
4201 Investment Earnings	-	12,000	-	-
Subtotal - Investment Earnings	-	12,000	-	-
Intergovernmental Revenue				
4250 Intergovernmental Revenue	1,416,348	2,497,425	827,667	1,906,056
4251 Federal Grant Revenue	592,471	2,302,205	495,174	1,551,157
4252 Fed Pass Through Grant Revenue	77,273	-	717	16,956
Subtotal - Intergovernmental Revenue	2,086,092	4,799,630	1,323,558	3,474,169
TOTAL GRANTS FUND	**2,086,092**	**4,811,630**	**1,323,558**	**3,474,169**
DEBT SERVICE FUND (02)				
Investment Earnings				
4201 Investment Earnings	14,425	-	-	-
Subtotal - Investment Earnings	14,425	-	-	-
Intergovernmental Revenue				
4250 Intergovernmental Revenue	1,325,233	1,328,458	1,328,458	1,451,642
Subtotal - Intergovernmental Revenue	1,325,233	1,328,458	1,328,458	1,451,642
Transfers				
4901 Transfers - General Fund	128,607	253,433	131,551	-
Subtotal - Transfers	128,607	253,433	131,551	-
TOTAL DEBT SERVICE FUND	**1,468,265**	**1,581,891**	**1,460,009**	**1,451,642**

Revenues	FY 2024-25 Actual	FY 2025-26 Amended Budget	FY 2025-26 Estimate	FY 2026-27 Budget
INSURANCE FUND (90)				
Investment Earnings				
4201 Investment Earnings	195,835	150,000	169,170	205,000
Subtotal - Investment Earnings	195,835	150,000	169,170	205,000
Charges for Services				
4514 Health Premiums	4,401,109	5,026,922	4,538,987	5,287,660
4524 Pharmacy Rebates	196,593	200,000	421,902	400,000
Subtotal - Charges for Services	4,597,702	5,226,922	4,960,889	5,687,660
TOTAL INSURANCE FUND	**4,793,537**	**5,376,922**	**5,130,059**	**5,892,660**
SARA PROJECT FUND (04)				
Investment Earnings				
4201 Investment Earnings	142,460	-	-	-
Subtotal - Investment Earnings	142,460	-	-	-
Transfers				
4901 Transfers (From General Fund)	11,165,328	9,159,784	9,201,718	9,549,000
Subtotal - Transfers	11,165,328	9,159,784	9,201,718	9,549,000
TOTAL SARA PROJECT FUND	**11,307,788**	**9,159,784**	**9,201,718**	**9,549,000**
CITY OF SAN ANTONIO CAPITAL IMPROVEMENTS PROJECT FUND (11)				
Intergovernmental Revenue				
4250 Intergovernmental Revenue	1,687,386	28,849,961	9,733,922	18,317,894
Subtotal - *Intergovernmental Revenue*	1,687,386	28,849,961	9,733,922	18,317,894
Transfers				
4901 Transfers (From General Fund)	-	-	2,264	-
TOTAL CITY OF SAN ANTONIO CIP FUND	**1,687,386**	**28,849,961**	**9,733,922**	**18,317,894**
BEXAR COUNTY WESTSIDE CREEK PROJECTS FUND (54)				
Investment Earnings				
4201 Investment Earnings	70,025	-	2,074	-
Subtotal - *Investment Earnings*	70,025	-	2,074	-
Intergovernmental Revenue				
4250 Intergovernmental Revenue	6,375,414	3,826,330	(5,988)	-
Subtotal - *Intergovernmental Revenue*	6,375,414	3,826,330	(5,988)	-
TOTAL BEXAR COUNTY WSC PROJECTS FUND	**6,445,439**	**3,826,330**	**(3,914)**	**-**
OTHER CAPITAL PROJECTS FUND (57)				
Intergovernmental Revenue				
4250 Intergovernmental Revenue	4,877	674,826	8,789	103,151
Subtotal - *Intergovernmental Revenue*	4,877	674,826	8,789	103,151
TOTAL OTHER CAPITAL PROJECTS FUND	**4,877**	**674,826**	**8,789**	**103,151**

Revenues	FY 2024-25 Actual	FY 2025-26 Amended Budget	FY 2025-26 Estimate	FY 2026-27 Budget
BEXAR COUNTY CAPITAL PROJECTS FUND (59)				
Investment Earnings				
4201 Investment Earnings	13,849	-	8,491	-
Subtotal - Investment Earnings	13,849	-	8,491	-
Intergovernmental Revenue				
4250 Intergovernmental Revenue	3,755,975	73,332,792	6,577,135	66,182,051
Subtotal - Intergovernmental Revenue	3,755,975	73,332,792	6,577,135	66,182,051
TOTAL BEXAR COUNTY CAPITAL PROJECTS FUND	**3,769,824**	**73,332,792**	**6,585,626**	**66,182,051**
WESTSIDE CREEK CITY OF SAN ANTONIO FUND (61)				
Investment Earnings				
4201 Investment Earnings	5,489	-	3,069	-
Subtotal - Investment Earnings	5,489	-	3,069	-
Intergovernmental Revenue				
4250 Intergovernmental Revenue	-	-	38,507	-
Subtotal - Intergovernmental Revenue	-	-	38,507	-
TOTAL WSC CITY OF SAN ANTONIO FUND	**5,489**	**-**	**41,576**	**-**
UTILITIES ENTERPRISE FUND (77)				
Investment Earnings				
4201 Investment Earnings	3,884,019	3,075,000	4,103,155	5,001,649
Subtotal - Investment Earnings	3,884,019	3,075,000	4,103,155	5,001,649
Intergovernmental Revenue				
4250 Intergovernmental Revenue	273,248	270,478	270,478	277,613
Subtotal - Intergovernmental Revenue	273,248	270,478	270,478	277,613
Charges for Services				
4419 Rentals/Leases	95,552	92,899	106,822	97,690
4431 Sewer Fees	30,590,071	31,474,698	32,072,330	32,726,979
4436 Penalty Fee/Late Fee	12,000	-	12,500	-
4467 Gain on Sale/Disp of Assets	3,053	-	630,274	-
4494 Connection Fees	9,808,200	3,500,000	8,775,000	5,750,000
Subtotal - Charges for Services	40,508,876	35,067,597	41,596,926	38,574,669
Miscellaneous				
4511 Miscellaneous	75,355	100,000	45,549	100,000
4980 Insurance Proceeds	33,555	-	-	-
Subtotal - Miscellaneous	108,910	100,000	45,549	100,000
Transfers				
4901 Transfers - Utility O&M	454,977	124,885	128,191	113,977
Subtotal - Transfers	454,977	124,885	128,191	113,977
TOTAL UTILITIES ENTERPRISE FUND	**45,230,030**	**38,637,960**	**46,144,299**	**44,067,908**
RANDOLPH AIR FORCE BASE FUND (73)				
Investment Earnings				
4201 Investment Earnings	24,823	-	-	-
Subtotal - Investment Earnings	24,823	-	-	-
Intergovernmental Revenue				
4250 Intergovernmental Revenue	704,935	697,049	692,580	705,670
Subtotal - Intergovernmental Revenue	704,935	697,049	692,580	705,670
TOTAL RANDOLPH AIR FORCE BASE FUND	**729,758**	**697,049**	**692,580**	**705,670**

Revenues	FY 2024-25 Actual	FY 2025-26 Amended Budget	FY 2025-26 Estimate	FY 2026-27 Budget
UTILITIES OPERATIONS AND MAINTENANCE FUND (75)				
Investment Earnings				
4201 Investment Earnings	17,065	10,000	3,860	8,092
Subtotal - Investment Earnings	17,065	10,000	3,860	8,092
Intergovernmental Revenue				
4250 Intergovernmental Revenue	535,858	558,944	558,944	558,944
Subtotal - Intergovernmental Revenue	535,858	558,944	558,944	558,944
TOTAL UTILITIES OPERATIONS AND MAINTENANCE FUND	**552,923**	**568,944**	**562,804**	**567,036**
TOTAL AVAILABLE REVENUES	**138,529,293**	**231,324,383**	**145,452,208**	**218,382,966**

General Fund

Photo by Matthew Whatley
2025 Rivers Clicks Photo Contest
Judge's Choice - Goliad County Category Winner

General Fund (01)

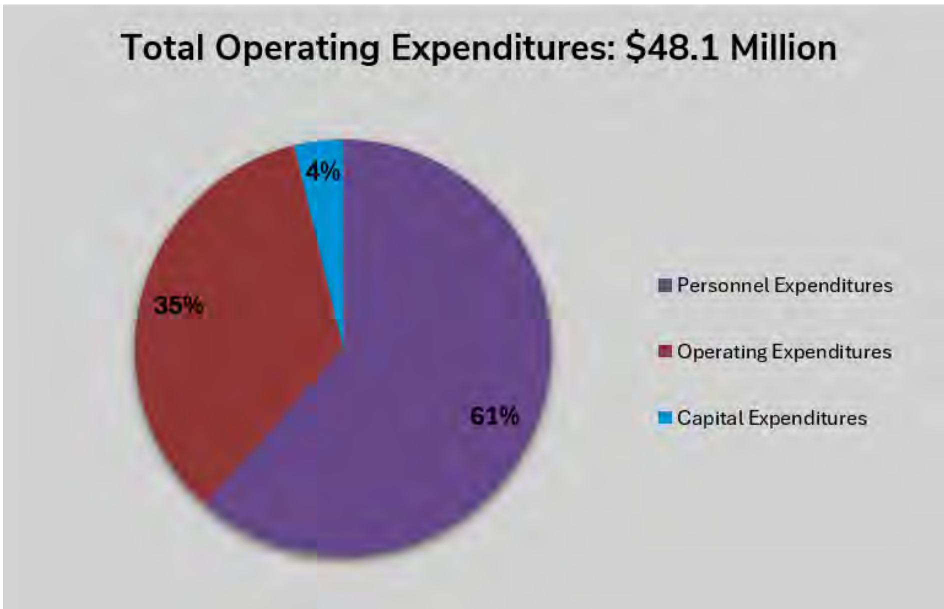
Fiscal Year Ending September 30, 2027

The General Fund supports the River Authority's organizational functions with property taxes serving as the primary source of revenue. Key functions funded through the General Fund include Board of Directors, Executive Office/Organizational Support, Facilities, Finance, Fleet, Government Affairs, Human Resources, Information Technology, Project Management Office, Public Affairs, Engineering, Environmental Sciences, Real Estate, and Watershed & Park Operations.

AVAILABLE FUNDS	FY 2024-25 Actual	FY 2025-26 Amended Budget	FY 2025-26 Estimate	FY 2026-27 Budget
Beginning Balance				
Unassigned Fund Balance	$ 17,120,304	$ 18,142,380	$ 19,827,361	$ 19,105,955
Total Beginning Balance	$ *17,120,304*	$ *18,142,380*	$ *19,827,361*	$ *19,105,955*
Revenue				
Taxes, Penalties and Interest	$ 48,891,802	$ 51,019,130	$ 51,060,506	$ 52,947,291
Intergovernmental Revenue	1,267,176	1,300,000	1,304,722	1,500,000
Charges for Services	722,705	563,000	784,367	699,618
Miscellaneous	429,008	130,100	215,921	189,727
Support Fees	1,896,092	2,203,443	2,203,443	2,203,443
Investment Earnings	2,970,856	2,000,000	2,530,718	2,522,777
Total Revenue	**$ 56,177,639**	**$ 57,215,673**	**$ 58,099,677**	**$ 60,062,857**
TOTAL AVAILABLE FUNDS	**$ 73,297,943**	**$ 75,358,053**	**$ 77,927,038**	**$ 79,168,811**
APPROPRIATIONS				
Personnel Expenditures	$ 25,193,084	$ 27,582,401	$ 27,045,884	$ 29,630,272
Operating Expenditures	13,418,338	15,500,245	14,725,267	16,679,863
Capital Expenditures	870,228	2,353,167	2,398,487	1,822,611
Transfers				
Debt Service, Other Transfers	3,416,482	3,607,105	3,607,105	3,477,295
Project Fund - SARA Project Fund	11,165,328	9,201,718	9,201,718	9,549,000
Project Fund - Park Development Fund	-	2,435,500	2,435,500	4,204,055
Reimbursements	(592,878)	(550,000)	(592,878)	(700,000)
TOTAL OPERATING APPROPRIATIONS	**$ 53,470,582**	**$ 60,130,136**	**$ 58,821,083**	**$ 64,663,095**
Unassigned - Budgeted Operating Reserve	10,506,976	11,855,038	11,344,564	10,987,993
Unrestricted balance	6,327,506	-	4,388,512	-
Unrestricted - Repair and Replacement Reserve	2,992,879	3,372,879	3,372,879	3,517,723
TOTAL APPROPRIATIONS	**$ 73,297,943**	**$ 75,358,053**	**$ 77,927,038**	**$ 79,168,811**

General Fund Expenditures

The FY 2026-27 General Fund Proposed Budget Expenditures total $64,663,095 compared to the FY 2025-26 Amended Budget of $45,435,514. Expenditures listed in the chart below include Personnel ($29,630,272), Operating ($16,679,863), and Capital ($1,822,611). Reimbursements of personnel expenditures ($700,000), project transfers ($13,753,055), and debt service ($3,477,295) are not listed in the chart below.

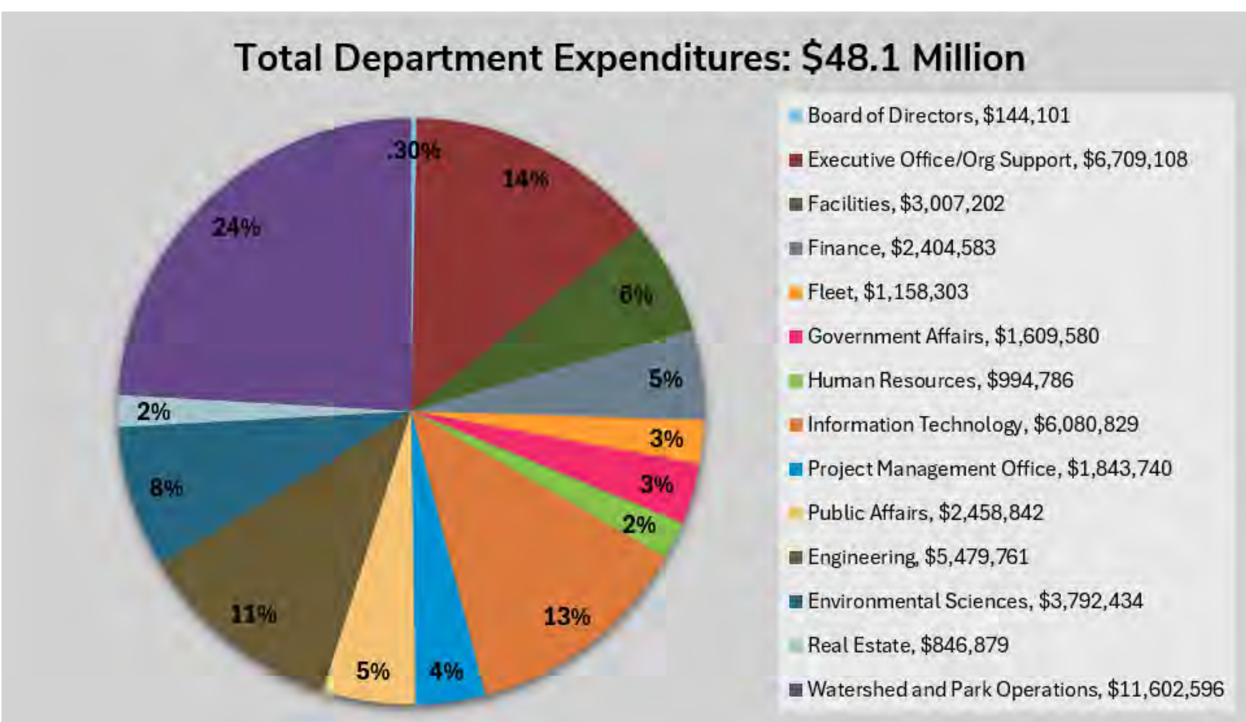


Operating Reserve

This reserve, by policy, targets three months of operating expenditures which includes personnel, supplies, and contracted services. It does not include capital expenditures or transfers to other funds (SARA Project Fund and Park Development Fund).

The FY 2026-27 Proposed Budget includes an Operating Reserve of $10,987,993 which meets the target requirement of at least three months of recurring operating expenditure.

AVAILABLE FUNDS		FY 2024-25 Actual		FY 2025-26 Adopted Budget		FY 2025-26 Estimate		FY 2026-27 Budget
<u>**General Government**</u>								
Board of Directors	$	159,056	$	147,135	$	139,301	$	144,101
Executive Office/Organizational Support		4,215,573		5,789,897		5,482,592		6,709,108
Facilities		2,052,430		2,930,508		2,913,496		3,007,202
Finance		2,014,246		2,321,819		2,143,169		2,404,583
Fleet		374,108		674,000		657,289		1,158,303
Government Affairs		1,652,757		1,637,412		1,509,839		1,609,580
Human Resources		788,618		963,633		787,207		994,786
Information Technology		4,398,725		5,112,813		5,246,993		6,080,829
Project Management Office		1,531,419		1,710,664		1,407,375		1,843,740
Public Affairs		2,320,214		2,350,601		2,379,853		2,458,842
Total General Government	**$**	**19,507,145**	**$**	**23,638,482**	**$**	**22,667,114**	**$**	**26,411,075**
<u>***Program Support and Services***</u>								
Engineering		5,168,044		5,498,893		5,505,443		5,479,761
Environmental Sciences		3,896,705		4,372,718		4,130,782		3,792,434
Real Estate		525,815		706,069		702,999		846,879
Watershed and Park Operations		10,383,941		11,219,651		11,163,301		11,602,596
Total Program Support and Services	**$**	***19,974,505***	**$**	***21,797,331***	**$**	***21,502,525***	**$**	***21,721,670***
Operating Transfers	**$**	***14,581,810***	**$**	***15,244,323***	**$**	***15,244,323***	**$**	***17,230,350***
Reimbursements		***(592,878)***		***(550,000)***		***(592,878)***		***(700,000)***
TOTAL GENERAL FUND	**$**	**53,470,582**	**$**	**60,130,136**	**$**	**58,821,083**	**$**	**64,663,095**



GENERAL GOVERNMENT

Board of Directors

DEPARTMENT OVERVIEW

The governance and control of the San Antonio River Authority are vested in a twelve-member Board of Directors, six from Bexar County and two each from Wilson, Karnes and Goliad counties. Two of the Bexar County directors are elected at large and the other four each represent a portion of the county. Members are elected on a non-partisan basis to serve four years with no term limits. The terms of office for individual members are staggered to provide continuity. The Board of Directors, as the governing body for the River Authority, provides policy and fiduciary direction for the organization. The Board supervises the actions of the General Manager to ensure that the statutory requirements of the organization are met, and the mission, goals and objectives are effectively achieved for the citizens of the basin.

The Board provides direction on the River Authority's legislative agenda, strategic plan, and business opportunities. The Board also reviews and approves the annual budget, annual financial statement and monitors revenues and expenditures throughout the year. In addition, the Board monitors performance results on many key initiatives of the River Authority. As elected officials, the directors participate in numerous community activities and meetings throughout the basin as well as attending training and conferences to remain informed on federal, state, and regional activities with impact on the River Authority's mission and service area responsibilities.

BUDGET SUMMARY

Appropriations	FY 2024-25 Actuals	FY 2025-26 Estimate	FY 2026-27 Proposed
Salaries and Wages	65,637	65,637	67,914
Fringe Benefits	5,111	5,115	5,734
Operating	88,308	68,549	70,453
Total Appropriations	**$ 159,056**	**$ 139,301**	**$ 144,101**

Executive Office and Organizational Support

DEPARTMENT OVERVIEW

The Organizational Support and Executive Office budget incorporate personnel costs for the executive and support staff to the General Manager as well as costs impacting the organization as a whole such as, but not limited to, general insurance, appraisal district services, and safety management.

The General Manager is the Chief Executive Officer of the San Antonio River Authority. The duties and authority of the General Manager are prescribed in Section 14 of Chapter 276, page 556, Acts of the 45th Legislature, as amended, and in Article II of the Bylaws of the River Authority. The General Manager is responsible to the Board of Directors for the administration of the affairs and business of the River Authority. In addition to total management responsibility, the General Manager is directly responsible for the following:

- Recommendation of and adherence to policy direction of the Board of Directors.
- Execution of policies approved by the Board of Directors.
- Financial management and control, including submission of the annual financial audits.
- Submittal of annual budget to the Board of Directors.
- Employment of professional consultants.
- General forecasting, planning, coordination, and control of all of the River Authority's goals, projects, and programs in support of the direction of the Board.
- Employment of staff.

BUDGET SUMMARY

Appropriations	FY 2024-25 Actuals	FY 2025-26 Estimate	FY 2026-27 Proposed
Salaries and Wages	2,436,793	2,542,108	3,489,158
Fringe Benefits	504,720	1,395,335	1,205,173
Operating	1,274,060	1,343,977	2,014,777
Capital	-	201,172	-
Total Appropriations	**$ 4,215,573**	**$ 5,482,592**	**$ 6,709,108**

Facilities

DEPARTMENT OVERVIEW

Facilities provide strategic support for the River Authority's mission by maintaining safe, secure, efficient, and sustainable workplaces and operational facilities. Through proactive asset management, security enhancements, preventive maintenance, and stewardship of organizational resources, the department enables employees and operational programs to effectively deliver services that support safe, clean, and enjoyable creeks and rivers.

GOALS AND WORK PLAN

Strategic Goal	Department Contribution
Goal 1: Acquire Strategic Assets	Maintain and improve River Authority buildings, operational sites, and facility assets that enable staff to preserve and manage creeks and rivers. Through facility assessments, asset management, and preventive maintenance, Facilities extends asset life and supports responsible stewardship of public resources.
Goal 2: Grow Engagement Opportunities	Provide clean, safe, functional, and welcoming spaces for staff, partners, and community activities. Custodial services, repairs, site improvements, security enhancements, and facility readiness helps keep River Authority locations accessible and prepared for programs, meetings, events, and daily operations.
Goal 3: Leverage Core Services Throughout the Basin	Improving operational reliability, safety, security, and sustainability across River Authority facilities. Security upgrades, preventive maintenance, energy-efficiency improvements, and facility resource coordination help core service departments operate effectively throughout the basin.

Work Plan	Timeframe	Status as of 10/1/2026
Upgrade security and access systems to provide clear and live surveillance, central control and monitoring, and immediate notification of potential security threats.	FY23-FY27	In Progress
Pilot Guenther Building's assets in the newly developed Asset Management and Preventive Maintenance Program. This will enable Facilities to develop a recurring planned preventive maintenance work plan for Guenther's assets. Once the pilot program is implemented, and shows added benefit, Facilities will implement across remaining River Authority facilities.	FY25-27	In Progress
In concert with Asset Manager, Facilities will continue to perform annual assessments for the repair and replacement of facility assets.	FY26-28	In Progress

PERFORMANCE MEASURES

Performance Measures	FY 2024-25 Actuals	FY 2025-26 Estimate	FY 2026-27 Projected
Preventive maintenance completion rate (%)	80%	88%	92%
Facility work orders completed within target timeframe (%)	85%	90%	92%
Security system uptime (%)	95%	97%	98%
Number of facility safety incidents	3	2	1

BUDGET SUMMARY

Appropriations	FY 2024-25 Actuals	FY 2025-26 Estimate	FY 2026-27 Proposed
Salaries and Wages	605,073	509,973	524,179
Fringe Benefits	235,688	209,369	221,428
Operating	883,800	1,087,919	1,226,781
Capital	327,869	1,106,235	1,034,814
Total Appropriations	**$ 2,052,430**	**$ 2,913,496**	**$ 3,007,202**

Finance

DEPARTMENT OVERVIEW

The **Finance Department** provides financial leadership and support for the San Antonio River Authority, ensuring responsible stewardship of public funds and alignment with organizational goals. The department oversees budgeting, accounting, treasury, procurement, and contracting functions while maintaining compliance with applicable laws and public finance standards. **Accounting & Treasury** manages financial operations, including accounts payable and receivable, payroll, financial reporting, cash management, investments, debt issuance, and annual audits. **Budget & Planning** develops and monitors operating and capital budgets, provides financial analysis and forecasting, supports strategic decision-making, and establishes sustainable wastewater utility rate structures. **Procurement & Contracting** manages purchasing, vendor relationships, and contract administration to ensure efficient, cost-effective, transparent, and compliant procurement practices.

GOALS AND WORK PLAN

Strategic Goal	Department Contribution
Goal 1: Acquire Strategic Assets	Work with internal stakeholders to create a Repair & Replacement (R&R) multi-year capital plan.
Goal 2: Grow Engagement Opportunities	Assist departments in identifying funding and planning strategies for future park improvements.
Goal 3: Leverage Core Services Throughout the Basin	Support development of service agreements and cost-recovery models with partner agencies.

Work Plan	Timeframe	Status as of 10/1/2026
Develop framework of Asset Management Plan with key stakeholders	FY25-FY27	In Progress
Identify financial tracking metrics to create executive dashboard summarizing performance	FY25-FY27	In Progress

PERFORMANCE MEASURES

Performance Measures	FY 2024-25 Actuals	FY 2025-26 Estimate	FY 2026-27 Projected
Quarterly Reports Delivered on Time	100%	100%	100%
Number of bond issuances managed	13	12	12
Value of bond issuances managed	$136.2M	$97.4M	$88.6M
Purchase Order Actions	567	570	570
Contract Actions	347	335	340

BUDGET SUMMARY

Appropriations	FY 2024-25 Actuals	FY 2025-26 Estimate	FY 2026-27 Proposed
Salaries and Wages	1,090,107	1,186,632	1,358,542
Fringe Benefits	386,563	429,717	479,754
Operating	537,576	526,820	566,287
Total Appropriations	**$ 2,014,246**	**$ 2,143,169**	**$ 2,404,583**

Fleet

DEPARTMENT OVERVIEW

The Fleet Department provides strategic management and operational support for the San Antonio River Authority fleet assets, ensuring safe, reliable, and cost-effective transportation and equipment services that support organizational objectives. The department currently oversees 202 fleet assets and is projected to manage 312 assets by 2027 with the addition of 110 new assets.

Fleet Operations & Maintenance manages the lifecycle of fleet vehicles and equipment through a proactive preventive maintenance program designed to maximize asset reliability, reduce downtime, and extend service life. The department oversees repairs, inspections, and performance monitoring to ensure fleet readiness and operational efficiency.

Asset Management & Replacement Planning develops fleet specifications, evaluates operational requirements, and manages asset replacement schedules to support long-term sustainability, safety, and fiscal responsibility. The department works closely with internal stakeholders to ensure vehicles and equipment meet operational needs while controlling lifecycle costs.

Safety, Compliance & Stewardship ensures adherence to Department of Transportation (DOT) regulations, organizational safety standards, and fleet management requirements. The department promotes safe operating practices, manages compliance programs, and maintains the professional appearance of fleet assets, reflecting the San Antonio River Authority's commitment to excellence and positive public representation.

Cost Control & Strategic Planning monitors fleet expenditures, analyzes performance metrics, and identifies opportunities to improve efficiency while maintaining high service levels. Through data-driven decision-making, the department supports responsible stewardship of public resources and alignment with organizational goals.

GOALS AND WORK PLAN

Strategic Goal	Department Contribution
Key Enabling Activity #3: Innovation and Adaptability	Optimizes fleet replacement to improve asset lifecycles, reliability, and appearance.
Goal 3: Leverage Core Services Throughout the Basin	Provides reliable, safe, and cost-effective fleet support for basin-wide operations.

Work Plan	Timeframe	Status as of 10/1/2026
Expand the use of telematics and data driven fleet management while integrating an additional 110 vehicles and equipment assets into the Preventive Maintenance Program	FY26-FY27	In Progress
Advance and Measure the Electric Vehicle (EV) Program	FY26-FY30	In Progress
Support Organizational Parking and Security Initiatives	FY27	In Progress
Develop Specifications and Acquire New 2027 Fleet Assets	FY27	In Progress

PERFORMANCE MEASURES

Performance Measures	FY 2024 Actuals	FY 2025-26 Estimate	FY 2026-27 Projected
Assets behind on preventive maintenance	38	0	0
Open Fleet Work Orders	20	7	5
Asset Utilization RATE	40%	46%	50%
Telematics Participation	0	110	199

BUDGET SUMMARY

Appropriations	FY 2024-25 Actuals	FY 2025-26 Estimate	FY 2026-27 Proposed
Salaries and Wages	-	-	413,885
Fringe Benefits	-	-	173,039
Operating	183,962	251,299	290,865
Capital	190,146	405,990	280,514
Total Appropriations	**$ 374,108**	**$ 657,289**	**$ 1,158,303**

Reader Note: Salaries for FY 2024-25 and FY 2025-26 were expensed under the Organizational Support Department.

Government Affairs

DEPARTMENT OVERVIEW

The Government Affairs (GA) Department works to strengthen and influence relationships between governmental entities, external stakeholders, and constituents. The GA team collaborates closely with the General Manager, executive team, managers, and other key staff to create effective public policy positions and implement strategic external communication tactics. These efforts are intended to ensure the agency's leadership role in developing and informing public policies that promote our mission. Team members also serve as liaisons to other departments to support their initiatives and communication needs.

GOALS AND WORK PLAN

Strategic Goal	Department Contribution
Goal 3.1: Expand flood support services within jurisdictional boundaries (Bexar, Wilson, Karnes, and Goliad).	Provide intergovernmental communications with counties, municipalities and assist with the creation of policy initiatives.
Key Enabling Activity 2: Stakeholder Engagement & Collaboration	Manage and enhance project stakeholders and community engagement across Bexar County Creeks and Trails, Westside Creeks, River Road, HHWs and others.

Work Plan	Timeframe	Status as of 10/1/2026
Strengthen governmental and community ties throughout the basin.	FY26-FY27	In Progress
Enhance awareness of Westside Creeks and River Road planning, design, and subsequent construction.	FY26-FY27	In Progress
90th State Legislature and Special Sessions.	FY26-FY27	In Progress
Secure funding and local construction leadership for Westside Creeks Ecosystem Restoration.	FY26-FY27	In Progress

PERFORMANCE MEASURES

Performance Measures	FY 2024-25 Actuals	FY 2025-26 Estimate	FY 2026-27 Projected
Conduct 6 southern basin HHW events	1440 cars	1900 cars	1950 cars
State legislative priorities monitored, advanced, and successfully addressed	500+ bills	520 bills	525 bills
Public outreach intergovernmental activities	14	19	15+

BUDGET SUMMARY

Appropriations	FY 2024-25 Actuals	FY 2025-26 Estimate	FY 2026-27 Proposed
Salaries and Wages	432,355	365,786	384,461
Fringe Benefits	150,914	125,747	136,133
Operating	1,069,488	1,018,306	1,088,986
Total Appropriations	**$ 1,652,757**	**$ 1,509,839**	**$ 1,609,580**

Human Resources

DEPARTMENT OVERVIEW

The Human Resources Department supports the River Authority's strategic objectives by attracting, developing, and retaining a talented workforce aligned with the organization's values, mission, and goals. The department provides leadership, managers, and employees with strategic HR services, including compensation, benefits, talent development, and internal communications, while fostering a high-performing and engaged workplace culture. Through these efforts, Human Resources strengthens workforce capacity, supports organizational effectiveness, and helps ensure the River Authority is positioned to achieve its strategic objectives.

GOALS AND WORK PLAN

Strategic Goal	Department Contribution
Key Enabling Activity #1: Talent Development and Empowerment: Position the River Authority as a preferred employer that attracts, retains, and encourages top talent while promoting a culture of innovation, collaboration, employee well-being, and continuous learning.	Human Resources advanced talent development, employee engagement, and workforce retention through key initiatives such as Cornerstone LMS implementation, leadership development, succession planning, performance management improvements, compensation updates, enhanced benefits, and continued recruiting success. These efforts strengthened workforce capability and supported the River Authority's long-term mission.

Work Plan	Timeframe	Status as of 10/1/2026
Succession Planning – Part 2: Strengthen leadership continuity through implementation of succession planning strategies for key positions.	FY26-FY27	In progress
Compensation Refresh: Maintain compensation structures aligned with market benchmarks to support talent attraction and retention.	FY26-FY27	Planning
Employee Survey: Leverage employee feedback to enhance engagement, workplace culture, and organizational effectiveness.	FY26-FY27	Planning
Continue strengthening critical leadership competencies through the **Leaders in Action program** to enhance organizational effectiveness and workforce performance.	FY26-FY27	In progress

PERFORMANCE MEASURES

Performance Measures	FY 2024-25 Actuals	FY 2025-26 Estimate	FY 2026-27 Projected
Achieve benchmark-aligned time-to-fill and time-to-start results that reflect a strong talent pipeline and effective recruitment process	Time to Fill: 43 days Time to Start: 62.92 days	Time to Fill: 38.3 days Time to Start: 60.2 days	Time-to-Fill: 45 days Time-to-Start: 60 days
Maintain employee retention rates at or above industry benchmarks to reflect workforce stability and organizational effectiveness.	96.38%	93.48%	≥90%
Sustain low turnover rates at or below established benchmarks to support a stable, engaged, and high-performing workforce.	10.06%	12.4%	≤10%
Achieve or sustain high employee satisfaction and engagement scores related to innovation, collaboration, and employee well-being.	Response Rate: 93%	N/A	Response Rate:: ≥90%
	Engagement Score: 67%	N/A	Engagement Score: ≥70%
	Wellness Credit: 48%	72%	Wellness Credit: ≥80%
Achieve or sustain strong participation in professional development programs to support a skilled and adaptable workforce.	N/A	81.62%	≥85%

BUDGET SUMMARY

Appropriations	FY 2024-25 Actuals	FY 2025-26 Estimate	FY 2026-27 Proposed
Salaries and Wages	438,410	374,949	472,316
Fringe Benefits	169,670	155,185	180,037
Operating	180,538	257,073	342,433
Total Appropriations	**$ 788,618**	**$ 787,207**	**$ 994,786**

Information Technology

DEPARTMENT OVERVIEW

The Information Technology (IT) Department serves as the strategic technological leader of the organization to ensure that the River Authority operates in a highly efficient and secure manner. The department sets to deliver and continuously improve secure, integrated business applications that transform data into insight, automate critical processes, and enable exceptional organizational performance.

- **Technology Support:** Exceptional customer service and user enablement
- **Infrastructure:** Secure and resilient technology foundation
- **Enterprise Applications/GIS:** Business process optimization and application delivery
- **Cybersecurity:** Protection of organizational assets and information
- **Data Management/Governance:** Trusted, accessible, and actionable data

GOALS AND WORK PLAN

Strategic Goal	Department Contribution
Goal 1: Innovative technologies	Deploy technologies that enhance environmental protection and operational efficiency.
Goal 2: Data Governance	Complete data governance standards for all major environmental databases.
Goal 3: Cyber security	Strengthen the cybersecurity posture of operational technology (OT) and SCADA environments to protect critical infrastructure supporting flood control, water quality, and treatment operations.

Work Plan	Timeframe	Status as of 10/1/2026
Develop and execute a comprehensive plan to ensure software and systems are consistently up to date while identifying opportunities for automation and process improvements.	FY25-FY27	In Progress
Leverage innovative technology to enhance operational efficiency, strengthen cybersecurity, and support data-driven decision-making across the organization.	FY25-FY27	In Progress
Improve access to actionable information by simplifying reporting processes and increasing data visibility across the organization.	FY26-27	In Progress

PERFORMANCE MEASURES

Performance Measures	FY 2024-25 Actuals	FY 2025-26 Estimate	FY 2026-27 Projected
Pilot at least one AI, machines learning, or predictive analytics solutions.	0	1	2
Implement automated data quality monitoring for at least 2 data sets.	0	0	2
Complete cybersecurity assessment of all SCADA environments.	0	1	1
Integrate SCADA data into enterprise reporting and dashboard platforms.	0	0	50%
Deploy data catalogue to include 3 department data sets	0	1	2

BUDGET SUMMARY

Appropriations	FY 2024-25 Actuals	FY 2025-26 Estimate	FY 2026-27 Proposed
Salaries and Wages	1,306,607	1,493,721	1,750,961
Fringe Benefits	497,795	569,121	652,467
Operating	2,568,475	3,032,080	3,677,401
Capital	25,848	152,071	-
Total Appropriations	**$ 4,398,725**	**$ 5,246,993**	**$ 6,080,829**

Project Management Office

DEPARTMENT OVERVIEW

The Project Management Office (PMO) provides project governance, portfolio oversight, and project delivery services to support the River Authority's strategic objectives. Through standardized processes, performance monitoring, and staff development, the department promotes effective project execution, accountability, and continuous improvement across the organization.

The PMO consists of two functional areas. The Monitoring and Support Team oversees project management standards, reporting, training, and process improvement initiatives, while the Project Delivery Team leads the planning, execution, and closeout of capital and strategic projects, including utility, park trails, and partner-funded initiatives. Together, these functions help ensure projects are delivered efficiently, transparently, and in alignment with organizational priorities.

GOALS AND WORK PLAN

Strategic Goal	Department Contribution
Goal 1: Acquire Strategic Assets	Provide project management leadership and oversight for strategic asset initiatives, including the Real Estate Audit, to support informed acquisition decisions and improved asset management.
Goal 2: Grow Portfolio of Engagement	Implementation of the Parks Capital Improvement Program to establish project prioritization, implementation planning, and funding strategies for master plan improvements.
Goal 3: Leverage Core Services	Enhance organizational effectiveness through project governance, performance reporting, financial oversight, process improvement, and project management training that strengthen project delivery across the River Authority.

Work Plan	Timeframe	Status as of 10/1/2026
Strengthen project financial oversight through improved tracking, forecasting, and reporting tools.	FY27	In Planning
Launch Project Bootcamp to improve project manager onboarding and use of PMO standards.	FY27	In Planning
Implement PMO process improvements to reduce administrative effort and support faster decisions.	FY27	In Planning
Advance active capital projects to 100% design across BCCT, Parks, and Utilities programs.	FY27	In Design
Initiate and procure design services for two new capital projects.	FY27	In Planning
Complete construction for three greenway trail projects, including final inspections, documentation, and project acceptance.	FY27	In Construction
Execute a Memorandum of Understanding (MOU) or Interlocal Agreement (ILA) for West Side Creeks post-construction operations and maintenance.	FY27	In Planning

PERFORMANCE MEASURES

Performance Measures	FY 2024-25 Actuals	FY 2025-26 Estimate	FY 2026-27 Projected
Capital Project Dollars Spent: Parks	$153,921	$59,146	$3,811,479
Capital Project Dollars Spent: Utilities	$749,081	$646,430	$26,240,918
Capital Project Dollars Spent: BCCT & WSC	$4,934,081	$18,608,630	$45,503,234
Active Projects Managed	16	21	21
Projects Completed and Closed	11	14	10

BUDGET SUMMARY

Appropriations	FY 2024-25 Actuals	FY 2025-26 Estimate	FY 2026-27 Proposed
Salaries and Wages	1,118,149	968,548	1,085,890
Fringe Benefits	351,208	308,710	350,657
Operating	62,062	130,117	407,193
Total Appropriations	**$ 1,531,419**	**$ 1,407,375**	**$ 1,843,740**

Public Affairs

DEPARTMENT OVERVIEW

The Public Affairs Department consists of communications and education/engagement teams that strengthen relationships with constituents, stakeholders, and communities throughout the San Antonio River Basin. The department advances the River Authority's mission of Safe, Clean, and enjoyable creeks and rivers through strategic communications, brand management, marketing, environmental education, volunteer engagement, public outreach, and stakeholder collaboration. Through initiatives such as Our River Way, River Warriors, Litter is Ugly, and NextGen Flood Warning System outreach, Public Affairs increases public awareness, promotes stewardship, broadens engagement opportunities, and connects communities to the River Authority's programs, services, and natural resources.

GOALS AND WORK PLAN

Strategic Goal	Department Contribution
Goal 2.4: Broaden Portfolio of Programming Experiences	Expand educational, stewardship, and volunteer opportunities through River Warriors, Junior River Warriors, Park Rx, Night Sky programs, community events, and partnerships that increase engagement throughout the basin.
Key Enabling Activity 2: Stakeholder Engagement & Collaboration	Advance the Our River Way initiative through strategic communications, public outreach, storytelling, media engagement, and stakeholder partnerships that increase awareness and appreciation of the River Authority's mission and programs.

Work Plan	Timeframe	Status as of 10/1/2026
Enhance awareness of River Authority projects, programs, and services throughout the basin, including Southern Basin communities and major capital projects.	FY27	In Progress
Implement Phase II of the agency mascot program through educational materials, videos, vehicle wraps, and community outreach.	FY27	In Progress
Continue NextGen Flood Warning System outreach through presentations, digital communications, PSAs, events, and community partnerships.	FY27-FY28	In Progress

Work Plan	Timeframe	Status as of 10/1/2026
Increase participation in regional events including Fiesta, Rodeo, VisitSA events, GrillsGiving, Peanut Festival, and other Southern Basin community events.	FY27	In Progress
Expand partnerships with schools, homeschool networks, scouting organizations, and other underserved audiences.	FY27	In Progress

PERFORMANCE MEASURES

Performance Measures	FY 2024-25 Actuals	FY 2025-26 Estimate	FY 2026-27 Projected
Public outreach contacts through events, programs, and community engagement activities	526	578	Increase 3%
Volunteer participation in River Warriors and cleanup initiatives (Jr River Warrior program)	30	30	30
Community partnerships supporting outreach, education, and stewardship programs	Approx. 5	12	Increase 10%
Website views (People who visit sariverauthority.org)	842K	Approx. 884K	Increase 5%
Social Media engagement (Interacting with our posts by liking, sharing, and/or commenting)	68K	92.5K	Increase 5%
Media earned (number of media mentions)	1.63K	2.06K	Increase 10%

BUDGET SUMMARY

Appropriations	FY 2024-25 Actuals	FY 2025-26 Estimate	FY 2026-27 Proposed
Salaries and Wages	763,972	813,840	793,665
Fringe Benefits	289,324	318,769	320,667
Operating	1,266,918	1,247,244	1,344,510
Total Appropriations	**$ 2,320,214**	**$ 2,379,853**	**$ 2,458,842**

PROGRAM SUPPORT AND SERVICES

Engineering

DEPARTMENT OVERVIEW

The Engineering Department provides planning, survey, modeling, design, and inspection services in support of capital improvement projects, facilities, parks, urban planning, design and construction, ecological restoration, nature-based solutions, water resource planning, wastewater collections and treatment, and all other technical programs as needed for the River Authority. The department works with other public agencies in the River Authority's jurisdiction to assist them in planning and execution of capital projects and efforts, to maximize sustainability and efficiency, reduce duplication, and make decisions on a holistic watershed basis.

The Engineering Department maintains floodplain and water quality models for Bexar, Wilson, Karnes, and Goliad Counties, performs routine inspections of forty-two dams and the San Antonio Channel Improvements Project and supports their maintenance, develops stream and ecosystem restoration projects, and coordinates with developers on low-impact development practices. In addition, the Engineering team assists and coordinates with the development community for implementation of standards within the overlay districts of the Museum Reach, Mission Reach, San Pedro Creek, and Westside Creeks project areas.

GOALS AND WORK PLAN

Strategic Goal	Department Contribution
Goal 1: Acquire Strategic Assets	Map property and easement boundaries to support real estate documentation. Evaluate potential assets using planning and restoration expertise.
Goal 2: Grow Engagement Opportunities	Support new recreation access points and Parks Master Plan implementation.
Goal 3: Leverage Core Services Throughout the Basin	Upgrade and expand the flood warning system. Advance watershed planning, flood-risk assessments, and project implementation. Provide technical support for dams, stormwater criteria, FEMA map revisions, nature-based solutions, and trash mitigation.

Work Plan	Timeframe	Status as of 10/1/2026
Provide support for FEMA and local governments during draft and preliminary phases of floodplain map updates.	FY24-FY27	In Progress
Improve project delivery through the development of design guides and specification templates.	FY26-FY28	In Progress
Update dam inundation area bathymetry and associated calculations.	FY26-FY30	In Progress
Develop the condition assessment framework for infrastructure assets, including floodways.	FY26-FY30	In Progress
Provide input into the City of San Antonio Bond Program planning as well as Unified Development Code amendments.	FY27	In Progress
Initiate participation in Clean Water Certificate training program.	FY27	Not Started

PERFORMANCE MEASURES

Performance Measures	FY 2024-25 Actuals	FY 2025-26 Estimate	FY 2026-27 Projected
Percent of survey requests completed on schedule	55%	75%	90%
Percentage of flood warning infrastructure meeting performance standards	80%	90%	95%
Percent of infrastructure assets inspected for condition assessment	Not Tracked	Not Tracked	33%

BUDGET SUMMARY

Appropriations	FY 2024-25 Actuals	FY 2025-26 Estimate	FY 2026-27 Proposed
Salaries and Wages	3,468,068	3,629,298	3,727,312
Fringe Benefits	1,150,151	1,291,356	1,289,925
Operating	484,821	584,789	452,991
Capital	65,004	-	9,533
Total Appropriations	**$ 5,168,044**	**$ 5,505,443**	**$ 5,479,761**

Environmental Sciences

DEPARTMENT OVERVIEW

The Environmental Sciences Department (ESD) provides research, data analysis, scientific assessments, and environmental coordination to support the River Authority's water quality, environmental planning, pollution prevention, resource protection, ecosystem restoration, public health, and outreach efforts. The department also conducts environmental investigations, manages data and quality assurance, supports species studies, and collaborates with other departments, agencies, and businesses on water-related environmental and public health needs. ESD operates a state-of-the-art environmental laboratory serving the watershed and much of southwest Texas. Through high-quality data and near real-time analysis, the department supports informed watershed management decisions and basin-wide environmental planning.

GOALS AND WORK PLAN

Strategic Goal	Department Contribution
Goal 1: Acquire Strategic Assets	Support Parcel Evaluation Tool use and site assessments to align land acquisition decisions with environmental health goals.
Goal 2: Grow Engagement Opportunities	Develop criteria for swimming location evaluations and support human dimensions data analysis to expand accessible experiences.
Goal 3: Leverage Core Services Throughout the Basin	Use staff expertise to develop restoration monitoring, stream connectivity standards, and water quantity recommendations.

Work Plan	Timeframe	Status as of 10/1/2026
WQ and SP. Assessments: Utilize molecular methods (e.g., environmental DNA) to characterize sources of contamination, monitor for invasive species and document aquatic biodiversity in the San Antonio River basin.	FY23-FY28	In Progress
Stream Connectivity: Evaluate and propose appropriate mitigation strategies for stream crossings which impede the movement of aquatic organisms within the San Antonio River Basin.	FY25-FY27	In Progress
Data Integrity: Evaluate existing Laboratory Information Management System and implement, if appropriate, a new platform to better support analysis automation and overall laboratory efficiency.	FY26-FY27	In Progress

Work Plan	Timeframe	Status as of 10/1/2026
Water Quantity: Finalize water quantity assessment activities (water quantity and quality modeling and water quality monitoring) in Brackenridge Park and River Authority Utilities network to support the development of water quantity recommendations.	FY26-FY27	In Progress
Invasives: Evaluate the effectiveness of the apple snail barrier pilot study and assess feasibility, scalability, and potential benefits of expanded implementation to support invasive species management downtown.	FY26-FY28	In Progress
Swimming: Finalize River Authority Parks access/erosion assessments, stream mapping, water quality monitoring strategy and AI driven water quality forecasting in support of the development of swimming locations.	FY27-FY29	In Planning

PERFORMANCE MEASURES

Performance Measures	FY 2024-25 Actuals	FY 2025-26 Estimate	FY 2026-27 Projected
Total length of installed apple snail exclusion barriers (New for FY 2026-27)	0	800	10,000
Holistic restoration monitoring frameworks developed	0	1	4
Swimming site recommendations and justification	0	0	4
External fishing tournaments constituent participation (New for FY 2026-27)	0	331	650

BUDGET SUMMARY

Appropriations	FY 2024-25 Actuals	FY 2025-26 Estimate	FY 2026-27 Proposed
Salaries and Wages	2,078,940	2,082,597	1,909,632
Fringe Benefits	779,456	805,958	735,739
Operating	1,018,786	1,072,147	1,112,313
Capital	19,523	170,080	34,750
Total Appropriations	**$ 3,896,705**	**$ 4,130,782**	**$ 3,792,434**

Real Estate

DEPARTMENT OVERVIEW

The Real Estate Department acquires, manages, and protects property interests necessary to advance the River Authority's mission of providing safe, clean, and enjoyable creeks and rivers. The department oversees right-of-way acquisitions, easements, licenses, leases, land use requests, encroachment resolution, eminent domain coordination, and records management. Through strategic acquisition and stewardship of real estate assets, the department supports watershed protection, habitat conservation, flood risk reduction, public access improvements, recreational opportunities, and implementation of capital projects throughout the basin. The department works collaboratively with landowners, governmental agencies, utilities, and project stakeholders to secure property interests and facilitate successful project delivery while maintaining compliance with applicable laws, regulations, and records retention requirements.

GOALS AND WORK PLAN

Strategic Goal	Department Contribution
Goal 1: Acquire Strategic Assets	Assist with the identification of strategic assets.
Goal 1: Acquire Strategic Assets	Coordinate the acquisition and closing of assets.
Goal 1: Acquire Strategic Assets	Coordinate the identification and resolution of encroachments.

Work Plan	Timeframe	Status as of 10/1/2026
Manage Easement Acquisitions for Bexar County Creeks and Trails to provide constituents with greater access to nature and advance conservation.	FY26-FY27	In Progress
Manage department records through continuous modernization processes, record review processes, and follow local, state, and federal retention policies.	FY26-FY28	In Progress
Resolve existing encroachments on River Authority property to minimize risk and liability to the organization and private property owners.	FY26-FY28	In Progress
Manage acquisition of parcels for the River Road project, Spirit Reach Project, and Phase 4 of San Pedro Creek Culture Park, granting greater access to recreational opportunities for the local constituency.	FY27-28	In Progress
Manage all efforts related to right of way in accordance with the needs of the Federal Government for the West Side Creeks.	FY26-FY27	In Progress
Manage all Land Use Applications for all external activity on or adjacent to River Authority land, interests, or assets.	FY26-FY28	In Progress

PERFORMANCE MEASURES

Performance Measures	FY 2024-25 Actuals	FY 2025-26 Estimate	FY 2026-27 Projected
Number of Audits completed	N/A	600	800
Number of Encroachments Resolved	0	0	2
Number of Projects Supported	14	10	10
Number of Land Use Applications processed	19	21	20
Number of strategic properties acquired	0	1	2

BUDGET SUMMARY

Appropriations	FY 2024-25 Actuals	FY 2025-26 Estimate	FY 2026-27 Proposed
Salaries and Wages	260,581	278,429	268,531
Fringe Benefits	114,709	137,008	117,398
Operating	150,525	287,562	460,950
Total Appropriations	**$ 525,815**	**$ 702,999**	**$ 846,879**

Watershed and Park Operations

DEPARTMENT OVERVIEW

Watershed & Park Operations (WPO) manages flood control infrastructure and River Authority assets to support flood risk reduction, infrastructure reliability, public safety, and environmental stewardship. The department oversees inspections, maintenance, regulatory compliance, telemetry systems, and coordination with partner agencies.

WPO manages and maintains the River Authority's parks, trails, river access points, recreational amenities, and low impact development systems. The department advances environmental stewardship through habitat restoration, native vegetation management, water quality improvements, and sustainable land practices. WPO also supports public programming, facility reservations, special events, and partnerships that expand recreational opportunities and enhance the value of River Authority assets.

Through these integrated operations, WPO protects critical public infrastructure, enhances environmental sustainability, expands recreational opportunities, and delivers long-term value to the communities served by the River Authority.

GOALS AND WORK PLAN

Strategic Goal	Department Contribution
Goal 2: Grow Engagement Opportunities Strategy 2.4- Broaden portfolio of programming experiences	Expand park visitation and public value through nature-based programming, outdoor education, volunteer opportunities, and activation of River Authority parks and natural areas.
Goal 3: Leverage Core Services Throughout the Basin	Advance riparian habitat, bank stability, and flood conveyance through practices that protect creeks and rivers, increase native vegetation, and improve aquatic habitat.
Goal 3: Leverage Core Services Throughout the Basin Strategy 3.1- Expand flood support services within jurisdictional boundaries	Improve telemetry and stage-level reporting along the San Antonio River and Escondido Creek to strengthen flood awareness, response, and partner communication.

Work Plan	Timeframe	Status as of 10/1/2026
Continue riparian habitat, bank stability, and flood conveyance management practices that protect creeks and rivers, increase native vegetation, and support aquatic habitat and ecosystem sustainability.	FY26-FY27	In Progress
Expand park programming and events throughout the basin to increase attendance by 5% and provide 250 recreational opportunities in the next fiscal year.	FY26-FY27	In Progress
Complete improvements to the Highway 239 access point and collaborate with downstream partners to identify and develop future public access opportunities.	FY26-FY27	In Progress
Develop land management processes and protocols at Espada in collaboration with Texas A&M University-San Antonio.	FY26-FY27	In Progress
Maintain Mission Reach flood conveyance compliance through volunteer woody vegetation reduction and management to preserve flood conveyance capacity, support FEMA compliance, and protect riparian and ecosystem goals.	FY26-FY27	In Progress
Strengthen data-driven asset management by implementing Lucity and Survey123 to improve inspection tracking, maintenance planning, lifecycle management, and operational reporting.	FY27	Pending
Support primary contact recreation by developing and implementing a public swimming event in the San Antonio River.	FY26-FY27	In Progress
Advance the development of Hendrick Arnold Park and Trueheart Ranch Park through coordinated design, construction, and partnership activities.	FY26-FY27	In Progress
Use completed pedestrian bridge inspections to align resources, prioritize preventive maintenance and repair needs, and track planned, scheduled, and completed corrective actions.	FY27	Pending
Inspect all principal spillways on River Authority-managed retention dams using CCTV as part of a five-year dam inspection cycle.	FY26-FY27	In Progress
Create stage levels for flood and inundation areas using telemetry gauges along the San Antonio River and Escondido Creek to support flood awareness, operational response, and partner communication.	FY27	In Progress

PERFORMANCE MEASURES

Performance Measures	FY 2024-25 Actuals	FY 2025-26 Estimate	FY 2026-27 Projected
Percent of scheduled flood infrastructure inspections completed on time (Not tracked for FY 2024-25, tracked for FY 2026-27, Revised for FY 2026-27 to reflect the use of field maps and GIS technology)	N/A	75%	85%
Percent of inspection, preventive maintenance, and corrective action work orders completed within established service levels (New for FY 2026-27)	N/A	N/A	75%
Telemetry station informed River and Creek stage levels for Mission Reach and Escondido Parkway (New for FY 2026-27)	N/A	N/A	Stage Levels completed & implemented
Attendance at park programming, educational opportunities, and special events	58,000	63,000	increase 5%
Documented riparian habitat, native vegetation, aquatic habitat, and Mission Reach flood conveyance management actions completed	75 Acres	82 acres	100 acres

BUDGET SUMMARY

Appropriations	FY 2024-25 Actuals	FY 2025-26 Estimate	FY 2026-27 Proposed
Salaries and Wages	4,496,716	4,796,033	5,123,753
Fringe Benefits	1,996,366	2,186,946	2,391,920
Operating	3,649,020	3,817,384	3,623,923
Capital	241,839	362,938	463,000
Total Appropriations	**$ 10,383,941**	**$ 11,163,301**	**$ 11,602,596**

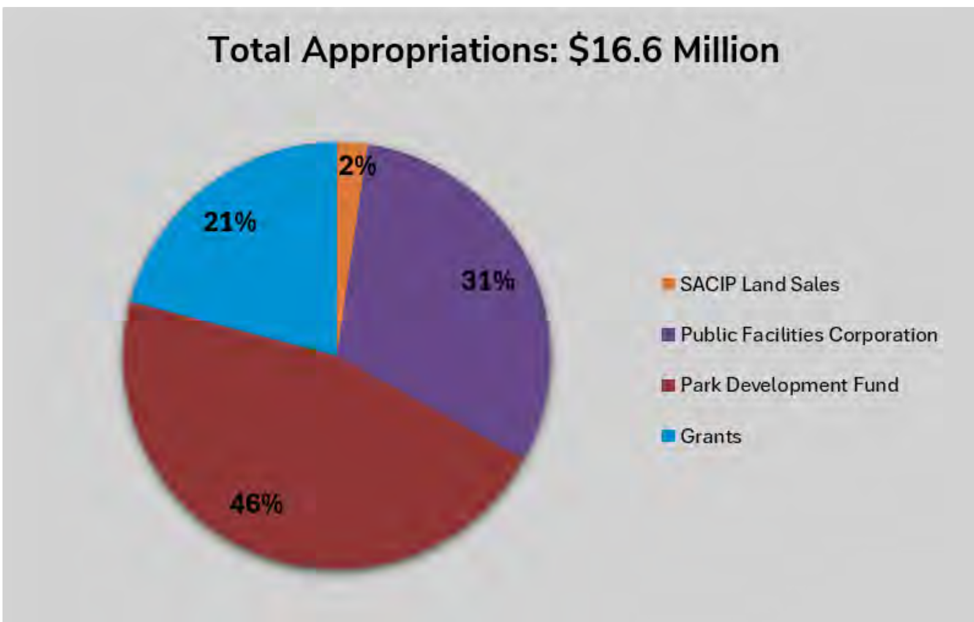
Special Revenue and Other Funds

Photo by Brooke Locker
2025 River Clicks Photo Contest
Judge's Choice - Wilson County Category Winner

Special Revenue and Other Funds

Special Revenue Funds

The River Authority has four active Special Revenue Funds in FY 2026-27 with a total of 17 projects and efforts. These funds enable the River Authority to strategically invest in initiatives through dedicated revenue sources. The FY 2026-27 budgeted expenditures are $9,449,846, representing a 64% decrease from the FY 2025-26 Amended Budget of $26,284,172. The FY 2026-27 budgeted appropriations are $16,663,340, representing a 44% decrease from the FY 2025-26 Amended Budget of $29,769,942. The decreases are primarily due to a substantial one-time funding allocation included in the FY 2025-26 Adopted Budget for the Facilities Design and Construction Project that is not recurring in FY 2026-27.



Other Funds

The FY 2026-27 Proposed Budget for the *Debt Service Fund* includes the full principal and interest payments on the annual debt obligation. The River Authority's total debt service decreased in comparison to FY 2025-26 due to the payoff of an outstanding bond. For more information, including principal and interest payment details, the detailed Debt Service Schedules are available on the River Authority website at https://www.sariverauthority.org/about/finance/.

The FY 2026-27 Proposed Budget for the *Insurance Fund* pays all administrative, premiums, claims and stop/loss insurance costs. The FY 2026-27 Proposed Budget increases by 16% in comparison to the FY 2025-26 estimates with total premiums, employee and employer, equal to $5,287,660.

San Antonio Capital Improvements Project Land Sales Fund (22)

Fiscal Year Ending September 30, 2027

The River Authority entered into an amendatory contract with Bexar County in 1999 to work in partnership to complete needed flood control capital improvement projects. Through these projects, the River Authority received funds related to land use or disposal. The San Antonio Capital Improvements Project Land Sales Fund accounts for the revenue and authorized expenditures of these funds.

Available Funds	FY 2024-25 Actual	FY 2025-26 Amended Budget	FY 2025-26 Estimate	FY 2026-27 Budget
Beginning Balance				
Restricted Balance - Watershed Management	$ 348,594	$ 361,114	$ 361,362	$ 373,913
Total Beginning Balance	$ 348,594	$ 361,114	$ 361,362	$ 373,913
Revenue				
Investment Earnings	$ 12,768	$ 10,000	$ 12,552	$ 12,751
Total Revenue	$ 12,768	$ 10,000	$ 12,552	$ 12,751
TOTAL AVAILABLE FUNDS	**$ 361,362**	**$ 371,114**	**$ 373,913**	**$ 386,664**
APPROPRIATIONS				
Projects				
	-	-	-	-
TOTAL OPERATING APPROPRIATIONS	**$ -**	**$ -**	**$ -**	**$ -**
Restricted Balance - Watershed Management	361,362	371,114	373,913	386,664
TOTAL APPROPRIATIONS	**$ 361,362**	**$ 371,114**	**$ 373,913**	**$ 386,664**

Public Facilities Corporation Fund (23)
Fiscal Year Ending September 30, 2027

The Public Facilities Corporation is a nonprofit public facility corporation that issues debt on behalf of the River Authority to finance facility acquisitions and construction through lease revenue bonds. The Public Facilities Corporation partnered with the River Authority to finance the construction of the Mission Reach Operations Center and, in FY 2019-20, acquired property at 201 W. Sheridan for the development of a new facility that supports the River Authority's long-term operational and strategic goals. The Public Facilities Corporation funds and owns these facilities, while the River Authority pays an annual lease that covers the associated debt service. Additional information on the River Authority's bond issuances, outstanding debt obligations, and debt service schedules is provided in the General Government Debt Service section on page 20.

Available Funds	FY 2024-25 Actual	FY 2025-26 Amended Budget	FY 2025-26 Estimate	FY 2026-27 Budget
Beginning Balance				
Committed Balance	$ -	$ 1,149,406	$ 617,632	$ 945,627
Restricted - Debt Proceeds	16,766,961	15,770,246	14,845,999	644,197
Total Beginning Balance	*$ 16,766,961*	*$ 16,919,652*	*$ 15,463,631*	*$ 1,589,824*
Revenue				
Investment Earnings	$ 626,325	$ 494,567	$ 330,995	$ 55,556
Transfers - General Fund	3,287,875	3,475,554	3,475,554	3,477,295
Total Revenue	*$ 3,914,200*	*$ 3,970,121*	*$ 3,806,549*	*$ 3,532,851*
TOTAL AVAILABLE FUNDS	**$ 20,681,161**	**$ 20,889,773**	**$ 19,270,180**	**$ 5,122,674**
APPROPRIATIONS				
Projects - Active Ongoing				
0679 - Facilities Design & Construction	1,920,962	16,125,890	14,201,802	458,922
Debt Service				
Mission Reach Operations Center	190,773	207,324	210,324	207,910
Sheridan	3,105,795	3,268,230	3,268,230	3,269,385
TOTAL OPERATING APPROPRIATIONS	**$ 5,217,530**	**$ 19,601,444**	**$ 17,680,356**	**$ 3,936,216**
Committed Balance	617,632	1,288,329	945,627	1,186,458
Restricted - Debt Proceeds	14,845,999	-	644,197	-
TOTAL APPROPRIATIONS	**$ 20,681,161**	**$ 20,889,773**	**$ 19,270,180**	**$ 5,122,674**

Park Development Fund (26)

Fiscal Year Ending September 30, 2027

The Park Development Fund accounts for revenues generated from land sales, leases, license agreements, trail closure fees, and easements, unless otherwise specified in the applicable sales contract. Fund revenues may only be used for land acquisition and/or the development of projects identified in the River Authority's River Basin Plan for Nature-Based Park Resources or subsequent regional parks and recreation plans.

Available Funds	FY 2024-25 Actual	FY 2025-26 Amended Budget	FY 2025-26 Estimate	FY 2026-27 Budget
Beginning Balance				
Committed Balance - Parks	$ 523,694	$ 651,328	$ 653,438	$ 3,205,749
Total Beginning Balance	*$ 523,694*	*$ 651,328*	*$ 653,438*	*$ 3,205,749*
Revenue				
Investment Earnings	$ 23,249	$ 15,000	$ 86,265	$ 124,273
Charges for Services	106,495	160,000	130,640	135,000
Transfers - General Fund	-	2,435,500	2,435,500	4,204,055
Total Revenue	*$ 129,744*	*$ 2,610,500*	*$ 2,652,405*	*$ 4,463,328*
TOTAL AVAILABLE FUNDS	**$ 653,438**	**$ 3,261,828**	**$ 3,305,843**	**$ 7,669,077**
APPROPRIATIONS				
Projects - Active Ongoing				
0860 - Trueheart Ranch Nature Park Development	-	840,500	28,616	811,884
0861 - Hendrick Arnold Nature Park Development	-	595,000	71,478	1,227,577
TOTAL OPERATING APPROPRIATIONS	**$ -**	**$ 1,435,500**	**$ 100,094**	**$ 2,039,461**
Committed Balance - Parks	653,438	1,826,328	3,205,749	5,629,616
TOTAL APPROPRIATIONS	**$ 653,438**	**$ 3,261,828**	**$ 3,305,843**	**$ 7,669,077**

Grants Fund (36)

Fiscal Year Ending September 30, 2027

The River Authority actively pursues grant opportunities to help fund programs, projects, and initiatives that advance its mission. The River Authority has secured local, state, and federal grant funding from a variety of sources, including the Federal Emergency Management Agency (FEMA), Natural Resources Conservation Service (NRCS), the Texas Commission on Environmental Quality (TCEQ), and other agencies.

Available Funds	FY 2024-25 Actual	FY 2025-26 Amended Budget	FY 2025-26 Activity As of 06/30/2026	FY 2026-27 Budget
Beginning Balance				
Restricted Balance	$ 10,757	$ 435,597	$ 10,756	$ 10,756
Total Beginning Balance	$ 10,757	$ 435,597	$ 10,756	$ 10,756
Revenue				
Intergovernmental Revenue	$ 1,416,348	$ 2,497,425	$ 827,667	$ 1,906,056
Federal Grant Revenue	592,471	2,302,205	495,174	1,551,157
Fed Pass Through Grant Revenue	77,273	-	717	16,956
Investment Earnings	-	12,000	-	-
Total Revenue	$ 2,086,092	$ 4,811,630	$ 1,323,558	$ 3,474,169
TOTAL AVAILABLE FUNDS	**$ 2,096,849**	**$ 5,247,227**	**$ 1,334,314**	**$ 3,484,925**
APPROPRIATIONS				
Projects - Active Ongoing				
0677 - CTP Risk MAP Lower SAR Watershed FY22	55,216	52,450	5,211	2,597
0694 - CTP FY23 Medina 2D-BLE Study	166,538	13,701	4,211	7,929
0708 - Otilla Dam	-	1,000,000	226,136	773,864
0711 - REPI Flood Study	2,554	450,000	52,254	395,192
0713 - TPWD HAAP Cassin Lake	-	50,000	32,328	17,672
Efforts - Active Ongoing				
0686 - NPS Mission Reach Grant	72,126	77,156	-	49,550
0693 -Texas A&M AgriLife Research - Medina River WPP	5,148	19,652	717	16,956
0696 - FEMA Letter of Map Revision - 2023	100,403	256,694	189,832	9,765
0703 - SARFPG Region 12 TWDB Cycle 2	753,978	1,774,658	633,392	758,929
0709 - FEMA Letter of Map Revision - 2024	-	150,000	13,838	136,162
0712 - Clean Rivers Program FY26-27	8,703	470,970	154,512	307,755
0718 - NPS Zebra Quagga Mussel Monitoring Grant	-	-	-	71,290
0719 - SCTRWPG Region L TWDB 7th Cycle	-	-	-	426,508
Efforts - Authorized Pending Award				
0717 - FEMA Letter of Map Revision - 2026	-	-	-	500,000

Continued on next page

Available Funds	FY 2024-25 Actual	FY 2025-26 Amended Budget	FY 2025-26 Activity As of 06/30/2026	FY 2026-27 Budget
Projects/Efforts - Closed				
0662 - SARFPG Region 12 TWDB Cycle 1	-	74,455	-	-
0663 - SCTRWPG Region L TWDB 6th Cycle	470,536	133,403	7,434	-
0664 - CTP Risk Map Lower SA Watershed FY21	1,529	527,490	-	-
0676 - FEMA Letter of Map Revision - 2022	83,701	-	-	-
0682 - CTP FY22 WSC Model	2,151	-	-	-
0683-0685 - NCRS Escondido Creek - Site 1, 4 and 12	137,906	-	-	-
0689 - Clean Rivers Program FY24-25	180,577	-	-	-
0695 - CTP FY23 Special Project	45,026	16,658	3,692	-
TOTAL PROJECT EXPENDITURES	**$ 2,086,093**	**$ 5,050,629**	**$ 1,323,558**	**$ 3,474,169**
Restricted Balance	10,756	-	10,756	10,756
TOTAL APPROPRIATIONS	**$ 2,096,849**	**$ 5,050,629**	**$ 1,334,314**	**$ 3,484,925**

Debt Service Fund (02)

Fiscal Year Ending September 30, 2027

The River Authority has issued debt to fund capital improvement projects, including flood control infrastructure and operational facilities. In FY 2015-16, the River Authority issued a surplus revenue bond to acquire and renovate the Urban Reach Operations Center, which serves as the operational hub for staff managing the Museum Reach improvements. This bond was fully retired in FY 2025-26. Debt associated with flood control projects is supported entirely by the Bexar County flood control tax. The amounts budgeted in this fund reflect principal and interest payments on outstanding non-utility debt. Additional information on the River Authority's bond issuances, outstanding debt obligations, and debt service schedules is provided in the General Government Debt Service section on page 20.

Available Funds	FY 2024-25 Actual	FY 2025-26 Adopted Budget	FY 2025-26 Estimate	FY 2026-27 Budget
Beginning Balance				
Restricted for Debt Service - Channel Improvements	$ (121,683)	$ (121,882)	$ (121,000)	$ (120,999)
Total Beginning Balance	*$ (121,683)*	*$ (121,882)*	*$ (121,000)*	*$ (120,999)*
Revenue				
Investment Earnings	$ 14,425	$ -	$ -	$ -
Intergovernmental Revenue	1,325,233	1,328,458	1,328,458	1,451,642
Transfers - General Fund	128,607	253,433	131,551	-
Total Revenue	*$ 1,468,265*	*$ 1,581,891*	*$ 1,460,009*	*$ 1,451,642*
TOTAL AVAILABLE FUNDS	**$ 1,346,582**	**$ 1,460,009**	**$ 1,339,009**	**$ 1,330,643**
APPROPRIATIONS				
Debt Service - Channel Improvement Bonds - 2015, 2019	1,338,995	1,328,458	1,328,458	1,330,643
Debt Service - Urban Reach Operations Center 2016	128,587	131,551	131,551	-
TOTAL OPERATING APPROPRIATIONS	**$ 1,467,582**	**$ 1,460,009**	**$ 1,460,008**	**$ 1,330,643**
Debt Service Reserve - Channel Improvements	(121,000)	-	(120,999)	-
TOTAL APPROPRIATIONS	**$ 1,346,582**	**$ 1,460,009**	**$ 1,339,009**	**$ 1,330,643**

Insurance Fund (90)
Fiscal Year Ending September 30, 2027

The River Authority provides medical, dental, vision, and other cafeteria plan benefits to employees. Medical benefits are administered through a self-funded insurance program. Under this program, the River Authority contributes a per-employee, per-month premium to the Insurance Fund, while employees contribute premiums for themselves and their dependents. Fund revenues are used to pay medical claims, administrative expenses, and stop-loss insurance premiums.

Stop-loss insurance protects the River Authority from high-cost claims. Once a claim exceeds the stop-loss threshold, currently $100,000, the insurer assumes responsibility for additional eligible claim costs. This approach helps the River Authority manage and control healthcare expenses in a cost-effective manner.

Available Funds	FY 2024-25 Actual	FY 2025-26 Amended Budget	FY 2025-26 Estimate	FY 2026-27 Budget
Beginning Balance				
Unrestricted Balance	$ 5,557,725	$ 5,747,930	$ 5,127,195	$ 5,417,037
Total Beginning Balance	$ 5,557,725	$ 5,747,930	$ 5,127,195	$ 5,417,037
Revenue				
Investment Earnings	$ 195,835	$ 150,000	$ 169,170	$ 205,000
Pharmacy Rebates	196,593	200,000	421,902	400,000
Charges for Services - Premiums	4,401,109	5,026,922	4,538,987	5,287,660
Total Revenue	$ 4,793,537	$ 5,376,922	$ 5,130,059	$ 5,892,660
TOTAL AVAILABLE FUNDS	**$ 10,351,262**	**$ 11,124,852**	**$ 10,257,254**	**$ 11,309,697**
APPROPRIATIONS				
Operating Expenditures	$ 5,224,067	$ 5,009,080	$ 4,840,217	$ 5,559,732
TOTAL OPERATING APPROPRIATIONS	**$ 5,224,067**	**$ 5,009,080**	**$ 4,840,217**	**$ 5,559,732**
Unrestricted Balance	5,127,195	6,115,772	5,417,037	5,749,965
TOTAL APPROPRIATIONS	**$ 10,351,262**	**$ 11,124,852**	**$ 10,257,254**	**$ 11,309,697**

Capital Project Funds

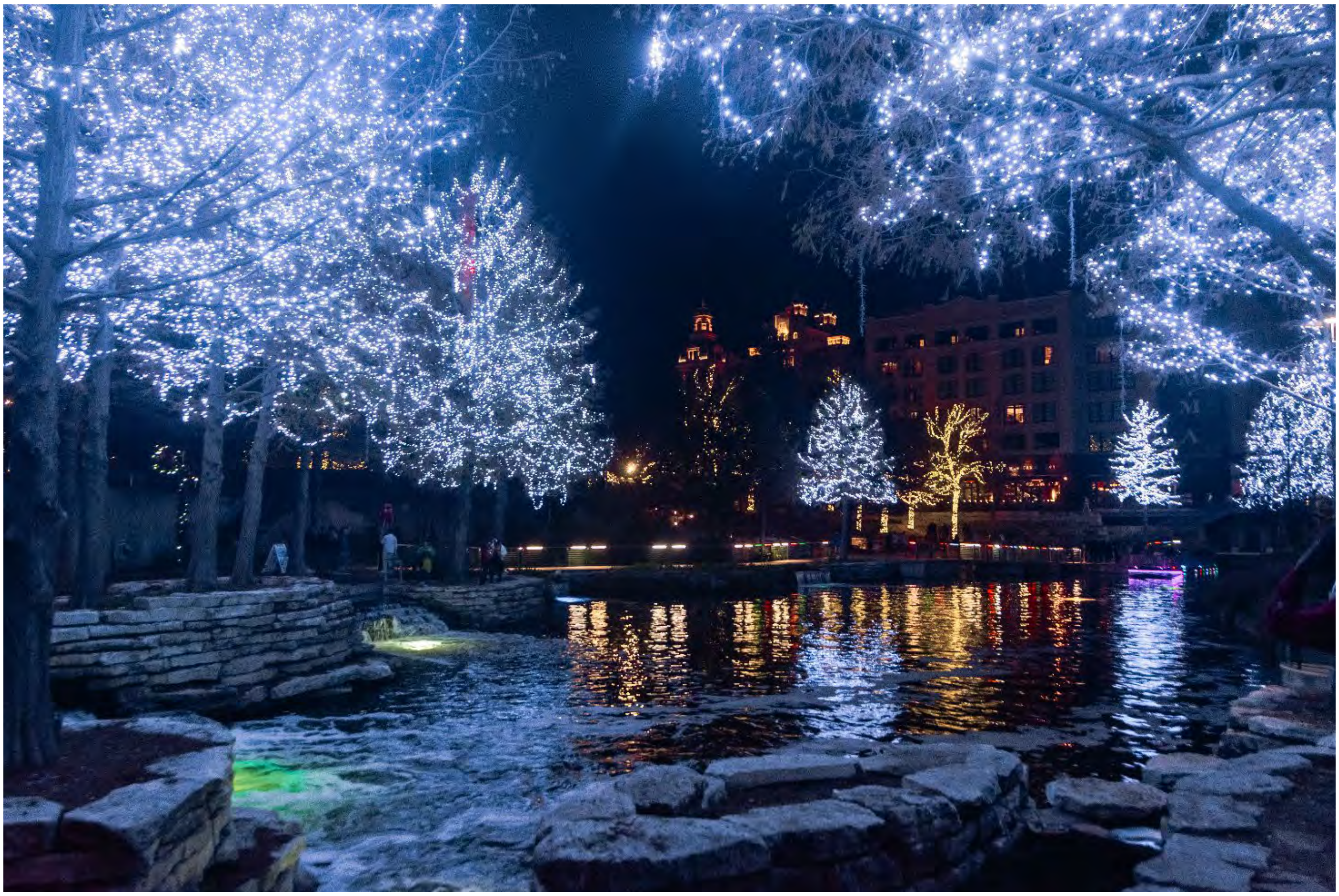
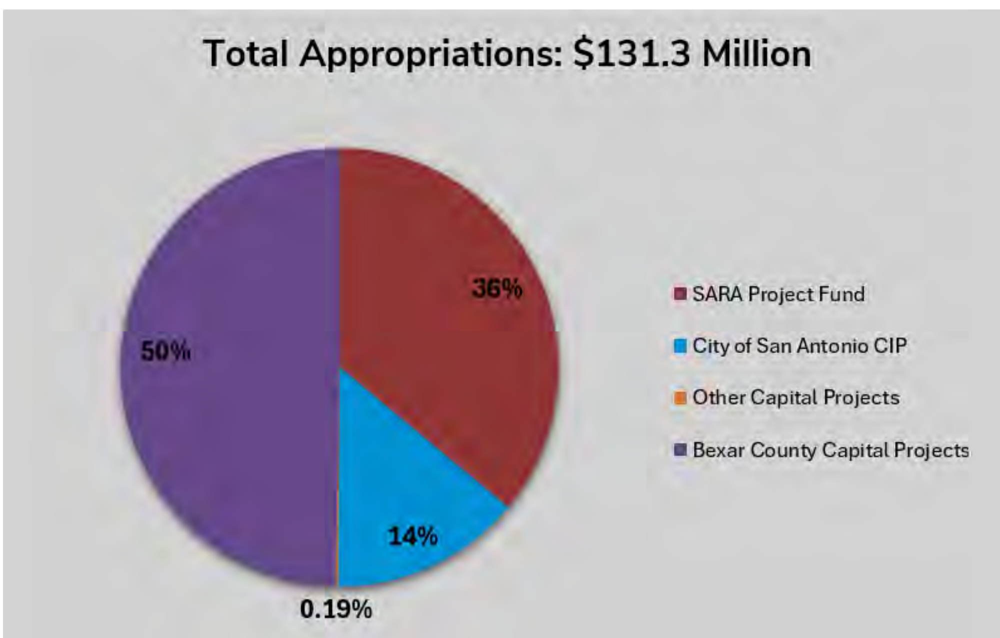


Photo by Alfonso Rosales
2025 River Clicks Photo Contest
Seasonal Variation Category Winner

Capital Project Funds

The FY 2026-27 Proposed Budget includes 37 capital projects across four active Capital Improvement Funds. Total FY 2026-27 budgeted expenditures are $115,157,523, representing a 20% decrease from the FY 2025-26 Amended Budget of $143,622,788. Total FY 2026-27 budgeted appropriations are $131,239,993, representing a 5% decrease from the FY 2025-26 Amended Budget of $138,456,008. Both decreases reflect the closure of two funds and the associated reduction in resources and appropriations previously budgeted within those funds.

- Bexar County Capital Projects Fund: Budgeted expenditures total $65 million, representing the largest share of capital funding. The decrease from the FY 2025-26 Amended Budget reflects projects advancing through various phases of completion.
- City of San Antonio Capital Improvements Project Fund: Budgeted expenditures total $18 million. The decrease from the FY 2025-26 Amended Budget is primarily due to projects transitioning into the closeout phase.
- San Antonio River Authority Projects Fund: Budgeted expenditures total $31 million. The decrease from the FY 2025-26 Amended Budget is primarily attributable to the Facilities Design & Construction project not requiring additional funding in FY 2026-27.



SARA Project Fund (04)

Fiscal Year Ending September 30, 2027

The River Authority conducts studies and implements projects that advance its mission, with the General Fund serving as the primary source of funding. Because many projects and studies span multiple fiscal years, the San Antonio River Authority Project Fund was established in FY 2015-16 to support the budgeting and management of these activities. Project budgets within this fund are managed over the life of the project rather than on an annual fiscal year basis. During the budget process, funding requirements are identified and transferred from the General Fund as needed. In addition, debt financing has been utilized to support facility acquisition, construction, and renovation projects.

This fund also includes the Unrestricted Reserve established by the Board of Directors in the adopted revised fund balance policy. The reserve may be used for any purpose approved by the Board, including the acquisition of facilities, water, water rights, and other strategic initiatives.

For FY 2026-27, the fund includes 19 projects and efforts that support the River Authority's commitment to safe, clean, and enjoyable creeks and rivers. A total of $31,204,187 is allocated for all projects and efforts authorized in FY 2026-27. The breakdown is as follows:

- $30,625,992 for ongoing projects with no new funding.
- $565,000 in new funding for an existing project.
- $13,195 in unassigned funds.

The River Authority's New Facility, Scheduled for Completion in FY 2026-27

San Antonio River Authority
SARA Project Fund
Fiscal Year Ending September 30, 2027

Fund: 04

Available Funds	FY 2024-25 Actual	FY 2025-26 Amended Budget	FY 2025-26 Activity As of 06/30/2026	FY 2026-27 Budget
Beginning Balance				
Committed Balance (Board Reserve)	$ 7,098,470	$ 6,675,181	$ 7,098,470	$ 7,098,470
Assigned for Projects	17,362,195	28,174,602	26,057,096	30,639,187
Total Beginning Balance	$ 24,460,665	$ 34,849,783	$ 33,155,566	$ 37,737,657
Revenue				
Transfers - General Fund	$ 11,165,328	$ 9,159,784	$ 9,201,718	$ 9,549,000
Total Revenue	$ 11,165,328	$ 9,159,784	$ 9,201,718	$ 9,549,000
TOTAL AVAILABLE FUNDS	**$ 35,625,993**	**$ 44,009,567**	**$ 42,357,284**	**$ 47,286,657**
APPROPRIATIONS				
Projects/Programs - Active Ongoing				
0512 - Edwards Aquifer Watershed Protection	-	10,101	-	10,101
0607 - City of San Antonio Bond GSI Match	426,064	871,653	-	403,399
0667 - Freshwater Mussel Reintroduction	98,922	190,486	101,028	24,855
0672 - Watershed Master Plan Atlas 14 Update	222,314	681,229	104,432	576,798
0675 - Escondido Creek Parkway Phase II	-	376,497	283	376,214
0677 - CTP Risk MAP Lower SAR Watershed FY22	34,711	23,462	19,321	333
0679 - Facilities Design & Construction	674,325	28,449,784	3,670,135	24,107,200
0680 - Nature Based Solutions Program	337,301	471,815	30,520	108,253
0688 - Parks Design and Construction	205,983	704,199	113	216,063
0699 - Cibolo Creek Water Quality Model Updates	346,735	747,488	219,942	367,355
0700 - River Road Ecosystem Restoration	-	533,821	263,016	270,805
0708 - Otilla Dam	4,239	1,230,761	61,820	1,168,941
0715 - River Park Culvert Erosion Stabilization Construction	-	81,036	-	81,036
0716 - SCADA Masterplan	-	572,059	27,355	544,704
0750 - NextGen Flood Warning System Upgrades Program	-	1,900,000	25,556	2,439,444
0800 - Bexar County Creeks and Trails Program	9,170	27,844	2,357	23,169
0850 - Westside Creeks Ecosystem Restoration	4,729	2,163	-	2,163
0860 - Trueheart Ranch Nature Park Development	-	-	18,432	77,253
0861 - Hendrick Arnold Nature Park Development	-	-	-	392,907
Projects/Programs - Closed				
0622 - Espada Park	7,000	-	-	-
0671 - Mission Reach Boundary Markers	3,425	-	-	-
0678 - Website Redevelopment	39,000	-	-	-
0707 - D2MR Upgrade	56,512	108,758	75,317	-
Unassigned Funds	-	-	-	13,195
Total Project Expenditures	**$ 2,470,428**	**$ 36,983,156**	**$ 4,619,627**	**$ 31,204,187**
Unrestricted Reserve (Strategic Initatives)	7,098,470	7,098,470	7,098,470	7,098,470
Unrestricted Reserve (Food Warning System)	-	-	-	1,200,000
Unrestricted Reserve (Facilities Planning)	-	-	-	1,500,000
Unrestricted Reserve (Technical Planning Tools)	-	-	-	1,000,000
Assigned for Project Pipeline	26,057,096	(72,059)	30,639,187	5,284,000
TOTAL APPROPRIATIONS	**$ 35,625,993**	**$ 44,009,567**	**$ 42,357,284**	**$ 47,286,657**

EXTERNAL CAPITAL IMPROVEMENT PROJECT FUNDS

City of San Antonio Capital Improvements Project Fund (11)
Fiscal Year Ending September 30, 2027

The River Authority partners with the City of San Antonio, Bexar County, and the U.S. Army Corps of Engineers to deliver capital improvement projects that enhance flood protection, water quality, and recreational opportunities. The City of San Antonio Capital Improvements Project Fund accounts for the City's share of project funding, as well as related project expenditures. The City of San Antonio reimburses the River Authority for all eligible expenses incurred.

Available Funds	FY 2024-25 Actual	FY 2025-26 Amended Budget	FY 2025-26 Activity As of 06/30/2026	FY 2026-27 Budget
Beginning Balance				
Restricted Balance - Construction	$ 171,879	171,879	$ 157,664	$ 174,143
Total Beginning Balance	*$ 171,879*	*$ 171,879*	*$ 157,664*	*$ 174,143*
Revenue				
Transfers - General Fund	$ -	$ -	$ 2,264	$ -
Intergovernmental Revenue	1,687,386	28,849,961	9,733,922	18,317,894
Total Revenue	*$ 1,687,386*	*$ 28,849,961*	*$ 9,736,186*	*$ 18,317,894*
TOTAL AVAILABLE FUNDS	**$ 1,859,265**	**$ 29,021,840**	**$ 9,893,850**	**$ 18,492,037**
APPROPRIATIONS				
Projects - Active Ongoing				
0512 - Edwards Aquifer Protection	16,523	50,138	9,040	26,882
0629 - Nueva Street Marina Dam Replacement	40,902	49,251	15,881	22,151
0674 - Nueva Street Dam - Gate 5 Repair	524,219	1,707,407	-	1,707,407
0804 - Zarzamora Trail (Alderete to Tierra Del Sol)	-	2,581,569	187,559	2,394,010
0809 - Zarzamora Creek (Tierra Del Sol to Ingram Rd)	187,984	10,900,794	5,377,514	7,221,612
0810 - Culebra Creek (Nueces Canyon to Helotes Creek)	218,786	7,334,009	1,851,281	5,372,546
0811 - Zarzamora City Bond Project	-	2,066,518	-	367,143
0852 - Apache Creek Remediation	713,188	4,332,154	2,278,431	1,380,285
Total Project Expenditures	**$ 1,701,601**	**$ 29,021,840**	**$ 9,719,706**	**$ 18,492,037**
Restricted Balance - Construction	157,664	-	174,143	-
TOTAL APPROPRIATIONS	**$ 1,859,265**	**$ 29,021,840**	**$ 9,893,850**	**$ 18,492,037**

Bexar County Westside Creeks Projects Fund (54)
Fiscal Year Ending September 30, 2027

The River Authority partners with Bexar County to deliver capital improvement projects that enhance flood protection, water quality, and recreational opportunities. The Bexar County Westside Creeks (WSC) Projects Fund was established to account for Bexar County's share of funding and related expenditures for the Westside Creeks Projects. Bexar County reimbursed the River Authority for eligible project expenses. This fund was closed in FY 2025-26.

Available Funds	FY 2024-25 Actual	FY 2025-26 Amended Budget	FY 2025-26 Activity As of 06/30/2026	FY 2026-27 Budget
Beginning Balance				
Restricted Balance - Construction	$ 381,817	$ 391,455	$ 167,151	$ -
Total Beginning Balance	*$ 381,817*	*$ 391,455*	*$ 167,151*	*$ -*
Revenue				
Investment Earnings	$ 70,025	$ -	$ 2,074	$ -
Intergovernmental Revenue	6,375,414	3,826,330	(5,988)	-
Total Revenues	*$ 6,445,439*	*$ 3,826,330*	*$ (3,914)*	*$ -*
TOTAL AVAILABLE FUNDS	**$ 6,827,256**	**$ 4,217,785**	**$ 163,237**	**$ -**
APPROPRIATIONS				
Projects - Closed				
0378 - San Pedro Creek Culture Park	6,660,105	4,217,785	163,237	-
Total Project Expenditures	**$ 6,660,105**	**$ 4,217,785**	**$ 163,237**	**$ -**
Restricted Balance - Construction	167,151	-	-	-
TOTAL APPROPRIATIONS	**$ 6,827,256**	**$ 4,217,785**	**$ 163,237**	**$ -**

Other Capital Projects Fund (57)
Fiscal Year Ending September 30, 2027

The River Authority partners with state, local, and federal entities, including the City of San Antonio and Bexar County, to deliver capital improvement projects that enhance flood protection, water quality, and community amenities. The Other Capital Projects Fund accounts for budgets and expenditures associated with projects funded by entities other than the City of San Antonio and Bexar County. The River Authority is reimbursed for all eligible project expenses incurred through this fund.

Available Funds	FY 2024-25 Actual	FY 2025-26 Amended Budget	FY 2025-26 Activity As of 06/30/2026	FY 2026-27 Budget
Beginning Balance				
Restricted Balance - Construction	$ 134,848	$ 134,849	$ (37,853)	$ 141,849
Total Beginning Balance	*$ 134,848*	*$ 134,849*	*$ (37,853)*	*$ 141,849*
Revenue				
Intergovernmental Revenue	$ 4,877	$ 674,826	$ 8,789	$ 103,151
Total Revenues	*$ 4,877*	*$ 674,826*	*$ 8,789*	*$ 103,151*
TOTAL AVAILABLE FUNDS	**$ 139,725**	**$ 809,675**	**$ (29,064)**	**$ 245,000**
APPROPRIATIONS				
Projects - Active Ongoing				
0688 - Parks Design and Construction	2,100	117,878	-	115,000
0675 - Escondido Creek Parkway Phase II	-	130,000	-	130,000
Projects - Closed				
0525 - Brooks City Base - Mission Reach Linkage	2,777	1,963	-	-
0378 - San Pedro Creek Culture Park	172,701	559,834	(170,913)	-
Total Project Expenditures	**$ 177,578**	**$ 809,675**	**$ (170,913)**	**$ 245,000**
Restricted Balance - Construction	(37,853)	-	141,849	-
TOTAL APPROPRIATIONS	**$ 139,725**	**$ 809,675**	**$ (29,064)**	**$ 245,000**

Bexar County Capital Projects Fund (59)

Fiscal Year Ending September 30, 2027

The Bexar County Capital Projects Fund accounts for budgets and expenditures associated with capital improvement projects funded by Bexar County. Bexar County reimburses the River Authority for eligible project expenses. Through the Bexar County Capital Improvement Program (BCCIP), the River Authority acquires property interests on behalf of Bexar County Flood Control Infrastructure Services to support the construction of low-water crossings, natural waterway conveyances, bridges, drainage channels, and regional stormwater facilities.

Available Funds	FY 2024-25 Actual	FY 2025-26 Amended Budget	FY 2025-26 Activity As of 06/30/2026	FY 2026-27 Budget
Beginning Balance				
Restricted Balance - Construction	$ (587,917)	$ (742,460)	$ (772,861)	$ (965,751)
Total Beginning Balance	*$ (587,917)*	*$ (742,460)*	*$ (772,861)*	*$ (965,751)*
Revenue				
Intergovernmental Revenue	$ 3,755,975	$ 73,332,792	$ 6,577,135	$ 66,182,051
Investment Earnings	13,849	-	8,491	-
Total Revenue	$ 3,769,824	$ 73,332,792	$ 6,585,626	$ 66,182,051
TOTAL AVAILABLE FUNDS	**$ 3,181,907**	**$ 72,590,332**	**$ 5,812,765**	**$ 65,216,300**
APPROPRIATIONS				
Projects/Programs - Active Ongoing				
Bexar County NextGen Program				
0750 - NextGen Flood Warning System Upgrades Program	-	2,426,228	1,300,750	1,125,478
Bexar County Creeks and Trails Program				
0700 - River Road Ecosystem Restoration	-	2,750,000	259,398	2,490,602
0800 - Bexar County Creeks and Trails Program	128	4,999,872	272	4,999,600
0802 - Zoo Well Replacement	1,994,671	630,039	38,189	202,107
0804 - Zarzamora Trail (Alderete to Tierra Del Sol)	432,047	9,874,464	3,608,543	6,193,753
0805 - Spirit Reach (Contemplative Path)	444,992	8,565,670	143,081	8,271,963
0806 - Leon Creek (I35 to Hwy 16)	44,692	14,788,842	588,445	14,162,543
0807 - Leon Creek (Military Trailhead to Rodriguez Park)	386,569	8,813,840	384,776	8,336,933
0808 - Martinez Creek Trail Extension	-	4,800,000		4,800,000
0812 - Culebra Creek (Grissom to Culebra Rd)	433,076	6,672,334	253,554	6,304,050
Westside Creeks (WSC) Ecosystem Restoration				
0851 - WSC - San Pedro Creek Ecosystem Restoration	65,476	4,288,346	7,498	1,649,864
0852 - WSC - Apache Creek Remediation	30,205	1,555,085	12,851	1,528,119
0853 - WSC - Alazan Creek Ecosystem Restoration	67,150	2,266,535	157,133	2,437,664
0854 - WSC - Martinez Creek Ecosystem Restoration	35,835	159,077	24,028	2,413,624
Projects - Authorized Pending Funds				
0720 - Bexar County Concepcion Creek Bridge Repairs	-	-	-	300,000
Projects/Efforts - Closed				
Bexar County Creeks and Trails Program				
0803 - The Link	19,928	-	-	-
Total Project Expenditures	**$ 3,954,769**	**$ 72,590,332**	**$ 6,778,516**	**$ 65,216,300**
Restricted Balance - Construction	(772,861)	-	(965,751)	-
TOTAL APPROPRIATIONS	**$ 3,181,907**	**$ 82,475,280**	**$ 5,812,765**	**$ 65,216,300**

City of San Antonio Westside Creeks Project Fund (61)
Fiscal Year Ending September 30, 2027

The River Authority partners with the City of San Antonio and Bexar County to deliver capital improvement projects that enhance flood protection, water quality, and recreational opportunities. The City of San Antonio Westside Creeks (WSC) Project Fund was established to account for the City's share of funding and related expenditures for improvement projects along the Westside Creeks waterways. The City reimbursed the River Authority for eligible project expenses. This fund was closed in FY 2025-26, and the remaining balance of $2,264 was transferred to the City of San Antonio Capital Improvements Project Fund.

Available Funds	FY 2024-25 Actual	FY 2025-26 Amended Budget	FY 2025-26 Activity As of 06/30/2026	FY 2026-27 Budget
Beginning Balance				
Restricted Balance - Construction	$ 40,227	$ 43,830	$ 45,716	$ -
Total Beginning Balance	$ 40,227	$ 43,830	$ 45,716	$ -
Revenue				
Investment Earnings	$ 5,489	$ -	$ 3,069	$ -
Intergovernmental Revenue	-	-	38,507	-
Total Revenues	$ 5,489	$ -	$ 41,576	$ -
TOTAL AVAILABLE FUNDS	**$ 45,716**	**$ 43,830**	**$ 87,292**	**$ -**
APPROPRIATIONS				
Transfer-Out-Fund 61 to Fund 11	-	-	2,264	-
Projects - Closed				
0380 - Westside Creeks - Linear Creekways and Elmendorf Lake Park	-	-	85,028	-
Total Project Expenditures	**$ -**	**$ -**	**$ 87,292**	**$ -**
Restricted Balance - Construction	45,716	43,830	-	-
TOTAL APPROPRIATIONS	**$ 45,716**	**$ 43,830**	**$ 87,292**	**$ -**

Utility Funds

Photo by Ahavah Evans
2025 River Clicks Photo Contest
Student Category Winner

Utilities

DEPARTMENT OVERVIEW

The River Authority began providing wastewater utility services in 1966. Today, the River Authority has four permitted active wastewater treatment plants (WWTP) and maintains the associated collection systems. The River Authority is responsible for maintaining treatment that produces a high-quality effluent to preserve the ecosystems into which the effluent is returned. The department currently provides wastewater service to portions of northeast San Antonio and the cities of Converse, Live Oak, Universal City, and Schertz, as well as Green Valley Special Utility District.

The River Authority also provides water and wastewater related services by contract throughout the San Antonio River Basin. This includes the La Vernia WWTP operations, Somerset WWTP operations and collection system, and Alamo Community Colleges District First Responders Academy WWTP operations. The River Authority also operates and maintains the wastewater collection system at Randolph Air Force Base (RAFB). This includes annual capital improvement projects and operations and maintenance activities.

GOALS AND WORK PLAN

Strategic Goal	Department Contribution
Goal 1: Acquire Strategic Assets	Acquire or secure access rights needed for operation and maintenance activities for wastewater pipeline along creeks and rivers.
Goal 2: Grow Engagement Opportunities	Participate in public education efforts that increase understanding of wastewater treatment, water reuse, environmental protection, and watershed stewardship.
Goal 3: Leverage Core Services Throughout the Basin	Leverage utility expertise and regional partnerships around wastewater management and water quality improvement.

Work Plan	Timeframe	Status as of 10/1/2026
Implement a comprehensive asset management program that utilizes condition assessments, risk-based prioritization, and lifecycle planning to improve infrastructure reliability and inform long-term capital investment decisions.	FY26-FY29	In Progress
Advance critical treatment plant improvements and expansion projects to enhance system resiliency, operational performance, regulatory compliance, and future growth readiness.	FY26-FY30	In Progress
Develop data tracking and metrics to track optimization of operation and maintenance activities.	FY26-FY28	In Progress
Develop a sustainable workforce strategy that aligns roles, responsibilities, staffing, and technical competencies to support current operations and future utility service demands.	FY27	Upcoming
Perform audit of contracted services and leverage core competencies to enhance health of creeks and rivers.	FY27	Upcoming

PERFORMANCE MEASURES

Performance Measures	FY 2024-25 Actuals	FY 2025-26 Estimate	FY 2026-27 Projected
Number of Connections	47,467	49,768	52,537
Debt-Service Coverage Ratio	0.40	4.20	4.07
Average Daily Wastewater Processed in Million Gallons per Day (MGD)	9.76	10.79	11.93
Sanitary Sewer Overflows (SSOs)	12	7	11

Utilities Enterprise Fund (77)
Fiscal Year Ending September 30, 2027

The Utilities Enterprise Fund includes both operating and capital costs for the San Antonio River Authority and Salitrillo Wastewater Systems. The River Authority operates four treatment plants—Upper Martinez, Martinez II, Martinez IV, and Salitrillo—serving eastern/northeast Bexar County and providing wholesale service to Schertz and Green Valley Special Utility District. The Salitrillo WWTP, which discharges into Salitrillo Creek, offers wholesale, retail, and reuse services. It serves Converse, Live Oak, and Universal City, with each city managing its own collection system. Retail services extend to parts of San Antonio and Bexar County. Reuse water is delivered to Universal City and Northeast Lakeview College under contract, with all operations managed by the Utilities Department.

Available Funds	FY 2024-25 Actual	FY 2025-26 Amended Budget	FY 2025-26 Estimate	FY 2026-27 Budget
Beginning Balance				
Unrestricted Balance	$ 3,257,204	$ 3,254,265	$ 3,257,204	$ 3,196,383
Restricted for Debt Service	5,277,135	5,180,935	5,180,935	5,276,786
Restricted Balance - Connection Fee Construction	33,931,965	38,213,315	38,416,288	47,191,288
Restricted Balance - Construction & Improvements	51,755,530	62,972,256	68,519,425	81,001,388
Total Beginning Balance	$ 94,221,833	$ 109,620,771	$ 115,373,851	$ 136,665,846
Revenue				
Charges for Services - Sewer Fees	$ 30,590,071	$ 31,474,698	$ 32,072,330	$ 32,726,979
Charges for Services - Rentals/Leases	95,552	92,899	106,822	97,690
Connection Fees	9,808,200	3,500,000	8,775,000	5,750,000
Intergovernmental Revenue	273,248	270,478	270,478	277,613
Investment Earnings	3,884,019	3,075,000	4,103,155	5,001,649
Transfers - O&M Fund (75)	454,977	124,885	128,191	113,977
Miscellaneous	123,963	100,000	688,324	100,000
Total Revenue	$ 45,230,030	$ 38,637,960	$ 46,144,299	$ 44,067,908
TOTAL AVAILABLE FUNDS	**$139,451,863**	**$ 148,258,731**	**$ 161,518,150**	**$ 180,733,754**
APPROPRIATIONS				
Operating Expenses				
Personnel Expenditures	$ 4,879,790	$ 5,364,266	$ 4,730,908	$ 5,464,490
Operating Expenditures	4,709,784	11,197,158	10,983,706	10,117,400
Capital Outlay	371,016	979,200	931,651	2,280,900
Debt Service - Revenue Bonds	5,668,966	5,277,135	5,277,135	5,286,122
Transfers - Support Fees	1,896,092	2,203,443	2,203,443	2,203,443
Reimbursements	(336,998)	(264,000)	(342,000)	(350,000)
Subtotal Operating	$ 17,188,650	$ 24,757,202	$ 23,784,843	$ 25,002,355

Continued on next page

Available Funds	FY 2024-25 Actual	FY 2025-26 Amended Budget	FY 2025-26 Estimate	FY 2026-27 Budget
Projects - Active Ongoing				
0670 - Martinez II-Upper Martinez Interconnect Line	1,263,902	1,479,481	28,318	803,147
0687 - Martinez Operational Improvements & Resiliency	7,019	16,559,012	33,027	16,523,073
0690 - Martinez IV Expansion Phase III	279,462	14,937,706	383,737	14,404,351
0704 - Salitrillo Lower Plant Clarifier Improvement	248,463	4,094,582	275,812	3,689,725
0705 - Salitrillo Lower Plant Electrical Improvement	121,971	2,651,924	40,538	2,491,491
0706 - SARA Martinez Wastewater Master Plan	259,612	737,542	182,873	407,515
0901 - Manhole Improvement Project	-	910,000	-	910,000
0902 - Martinez II Western Outfall Rehab	-	570,000	720	2,969,280
0903 - Montgomery Drive Reconstruction Sewer Rehab	-	220,000	-	1,320,000
Efforts - Active Ongoing				
0611 - Martinez IV Collection System CIP	-	1,855,467	-	2,105,467
Martinez IV Collection System CIP - Project 8E	-	1,089,128	-	1,089,128
Martinez IV Collection System CIP - Rose Valley S U1	-	240,395	-	240,395
0641 - Roadway Collection System Projects	279,616	2,239,252	1,806	2,435,601
0642 - Capacity Management Operations & Maintenance	273,491	4,823,263	166,872	5,529,435
0647 - SARA WW Maintenance & Improvements	1,098,317	(286,090)	43,300	52,644
Projects/Efforts - Closed				
0611 - Martinez IV Collection System CIP - Katzer Tie-in	286,955	4,680	-	-
0612 - Salitrillo WWTP Expansion and Improvements	568,996	2,870,353	5,873	-
0627 - Martinez IV WWTP Expansion	109,262	-	-	-
0660 - Martinez IV Collection System CIP - Project 29	1,891,601	718,385	317	-
0691 - Upper Martinez WWTP Improvements	104,495	72,243	118	-
Subtotal Projects	*$ 6,793,162*	*$ 55,787,322*	*$ 1,163,312*	*$ 54,971,251*
TOTAL OPERATING APPROPRIATIONS	**$ 23,981,812**	**$ 80,544,524**	**$ 24,948,155**	**$ 79,973,606**
Unrestricted - Operating Reserve	2,397,394	2,548,276	2,336,573	2,660,972
Unrestricted - Repair and Replacement Reserve	859,810	859,810	859,810	859,810
Restricted for Debt Service (Debt Model)	5,277,135	5,180,935	5,180,935	5,276,786
Restricted Balance - Connection Fee Construction	38,416,288	41,713,315	47,191,288	52,941,288
Restricted Balance - Construction & Improvements	68,519,425	17,411,871	81,001,388	39,021,292
TOTAL APPROPRIATIONS	**$139,451,863**	**$ 148,258,731**	**$ 161,518,150**	**$ 180,733,754**

PROPOSED RATES AND ASSUMPTIONS

Martinez Service Area - Proposed Rates

Wholesale - Proposed Rate

Winter Average (constant variable)	5,000			
FY 2026-27 PROPOSED RATE				
Proposed Rate	FY24	FY25	FY26	FY 2026-27
fixed rate	18.25	19.79	20.41	26.09
variable rate	4.45	4.78	4.81	4.13
fixed	18.25	19.79	20.41	26.09
variable charge	22.25	23.90	24.05	20.65
Monthly Charge for 5,000 gal/month	**$ 40.50**	**$ 43.69**	**$ 44.46**	**$ 46.74**
Annual % Change	7.28%	7.88%	1.76%	5.13%
Monthly $ Change	$ 2.75	$ 3.19	$ 0.77	$ 2.28

Wholesale

	FY24	FY25	FY26	FY 2026-27
All Other Users Rate (per 1,000 gallons)	$7.80	$8.96	$9.13	$13.30

Retail - Proposed Rate

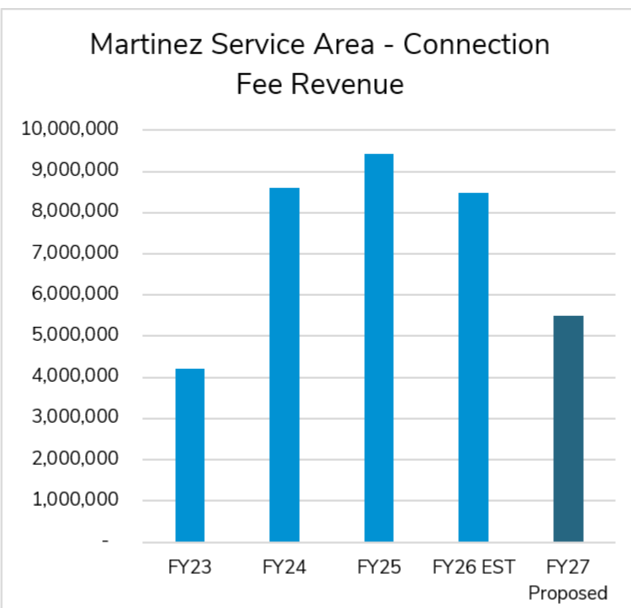
Winter Average (constant variable)	5,000			
FY 2026-27 PROPOSED RATE				
Proposed Rate	FY24	FY25	FY26	FY 2026-27
fixed rate	34.00	35.98	36.69	39.53
variable rate	4.45	4.78	4.81	4.13
fixed	34.00	35.98	36.69	39.53
variable charge	22.25	23.90	24.05	20.65
Monthly Charge for 5,000 gal/month	**$ 56.25**	**$ 59.88**	**$ 60.74**	**$ 60.18**
Annual % Change	8.17%	6.45%	1.44%	-0.92%
Monthly $ Change	$ 4.25	$ 3.63	$ 0.86	$ (0.56)

Retail

	FY24	FY25	FY26	FY 2026-27
All Other Users Rate (per 1,000 gallons)	$11.15	$12.67	$12.78	$15.52

Major Assumptions in Rate Development

1) The variable rate has been consolidated across both service areas. For the Martinez service area, this change results in a lower variable rate and a higher fixed rate. Fixed rate revenues support existing debt obligations and provide funding for future projects identified in the Capital Improvement Plan.
2) The FY 2026-27 fixed rate continues to be influenced by debt associated with completed capital projects, with average annual debt service payments of approximately $3.7 million.
3) Construction of the Martinez II Western Outfall Rehabilitation Project is anticipated to begin in FY 2026-27.
4) Design activities for the Martinez Operational Improvements and Resiliency Project are scheduled to commence in FY 2026-27.
5) Key FY 2026-27 activities for the Martinez IV Expansion Phase III Project include completion of the 90% design package and pre-construction services under the Construction Manager at Risk (CMAR) delivery method.
6) Capacity Management Operations and Maintenance (CMOM) effort will validate and move projects forward identified in the SARA Wastewater Master Plan completed in FY 2025-26.
7) In FY 2026-27, the River Authority will continue evaluating funding opportunities for the Martinez IV Wastewater Treatment Plant Expansion to 5.1 MGD.
8) Martinez II-Upper Martinez Interconnect Line construction has been placed on hold. Real Estate acquisitions continue in FY 2026-27.



Connection Fees

As part of the rate management strategy the River Authority is not increasing connection fees in FY 2026-27. Connection fee revenue will continue to fund infrastructure improvements and expansion projects. The graph on the left displays actuals through FY 2024-25, estimates for the remainder of FY 2025-26, and Proposed Budget in FY 2026-27.

Wastewater Treatment Plant Service Area	FY26 Connection Fee per EDU	FY27 Connection Fee per EDU
Upper Martinez and Martinez II	$6,000	$6,000
Martinez IV	$6,000	$6,000

Salitrillo Service Area - Proposed Rates

Wholesale - Proposed Rate

Winter Average (constant variable)	5,000			
FY 2026-27 PROPOSED RATE				
Proposed Rate	FY24	FY25	FY26	FY 2026-27
fixed rate	19.63	19.63	20.41	15.21
variable rate	2.10	2.57	2.75	4.13
fixed	19.63	19.63	20.41	15.21
variable charge	10.50	12.85	13.75	20.65
Monthly Charge for 5,000 gal/month	**$ 30.13**	**$ 32.48**	**$ 34.16**	**$ 35.86**
Annual % Change	9.44%	7.80%	5.16%	4.99%
Monthly $ Change	$ 2.60	$ 2.35	$ 1.68	$ 1.70

Wholesale

	FY24	**FY25**	**FY26**	**FY 2026-27**
All Other Users Rate (per 1,000 gallons)	$5.85	$6.14	$6.28	$6.61

Retail - Proposed Rate

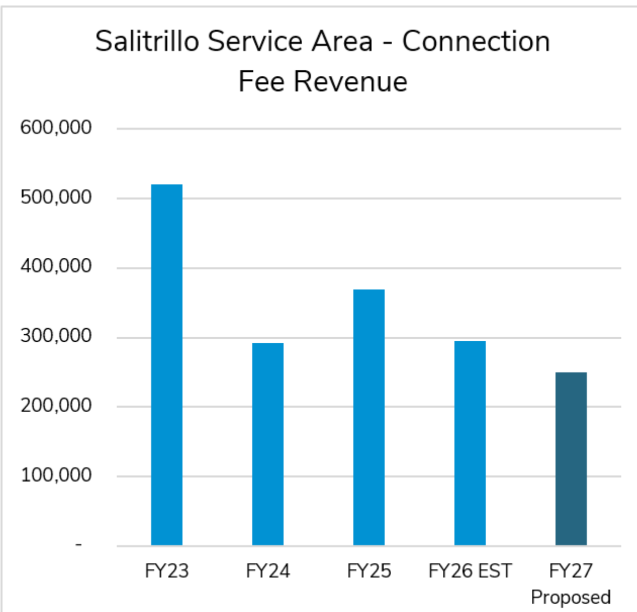
Winter Average (constant variable)	5,000			
FY 2026-27 PROPOSED RATE				
Proposed Rate	FY24	FY25	FY26	FY 2026-27
fixed rate	24.50	28.68	29.54	24.53
variable rate	2.73	2.57	2.75	4.13
fixed	24.50	28.68	29.54	24.53
variable charge	13.65	12.85	13.75	20.65
Monthly Charge for 5,000 gal/month	**$ 38.15**	**$ 41.53**	**$ 43.29**	**$ 45.18**
Annual % Change	8.84%	8.86%	4.23%	4.37%
Monthly $ Change	$ 3.10	$ 3.38	$ 1.76	$ 1.89

Retail

	FY24	**FY25**	**FY26**	**FY 2026-27**
All Other Users Rate (per 1,000 gallons)	$7.90	$9.04	$9.09	$9.58

Major Assumptions in Rate Development

1. The variable rate has been consolidated across both service areas. For the Salitrillo service area, this change results in a higher variable rate and a lower fixed rate. This rate structure more closely aligns customer charges with individual water usage and promotes greater rate equity among customers.
2. Construction of the Salitrillo Lower Plant Clarifier Improvements Project will continue through FY 2026-27.
3. The Salitrillo Lower Plant Electrical Improvements Project will complete design and advance into construction during FY 2026-27.
4. Capacity Management Operations and Maintenance (CMOM) and Roadway Collection Systems efforts continue to be funded in FY 2026-27.
5. The FY 2026-27 connection fee revenue forecast reflects a decline as development activity in the Salitrillo service area slows with the area approaching full buildout.
6. Capital improvement investments in FY 2026-27 are focused on enhancing treatment plant reliability, maintaining regulatory compliance, and supporting long-term service expectations.



Connection Fees

As part of the rate management strategy the River Authority is not increasing connection fees in FY 2025-26. Connection fee revenue will continue to fund infrastructure improvements and expansion projects. The graph on the left displays actuals through FY 2024-25, estimates for the remainder of FY 2025-26, and Proposed Budget in FY 2026-27. Estimated connection fee revenue for the Salitrillo service area has been reduced for FY 2026-27 to better align with historical revenue trends.

Wastewater Treatment Plant Service Area	FY26 Connection Fee per EDU	FY27 Connection Fee per EDU
Salitrillo	$6,000	$6,000

Randolph Air Force Base Fund (73)
Fiscal Year Ending September 30, 2027

The Randolph Air Force Base (RAFB) Fund accounts for expenditures related to the River Authority's responsibilities for the RAFB wastewater collection system which provides service to customers of the RAFB installation adjacent to Universal City in Bexar County. The Utilities Department operates and maintains the collection system in the RAFB installation as well as completing scheduled projects annually that improve the system. The River Authority provides these services under a long-term contract with the federal government which includes services such as updating maps and plans that reflect the results of annual improvements.

Available Funds	FY 2024-25 Actual	FY 2025-26 Amended Budget	FY 2025-26 Estimate	FY 2026-27 Budget
Beginning Balance				
Unrestricted Balance	$ 4,772,300	$ 5,206,194	$ 5,247,154	$ 5,730,372
Total Beginning Balance	$ 4,772,300	$ 5,206,194	$ 5,247,154	$ 5,730,372
Revenue				
Intergovernmental Revenue	$ 704,935	697,049	692,580	705,670
Investment Earnings	24,823	-	-	-
Total Revenue	$ 729,758	$ 697,049	$ 692,580	$ 705,670
TOTAL AVAILABLE FUNDS	**$ 5,502,058**	**$ 5,903,243**	**$ 5,939,734**	**$ 6,436,042**
APPROPRIATIONS				
Operating Expenses				
Operating Expenditures	$ 91,098	$ 250,000	$ 51,262	$ 250,000
Subtotal Operating	$ 91,098	$ 250,000	$ 51,262	$ 250,000
Construction and Improvement Project Expenses				
Renewal and Replacement Program				
Randolph Air Force Base Year 18 (2021)	-	89,431	-	-
Randolph Air Force Base Year 19 (2022)	-	600,329	-	-
Randolph Air Force Base Year 20 (2023)	163,806	1,476,580	158,099	66,933
Randolph Air Force Base Year 21 (2024)	-	225,032	-	225,032
Randolph Air Force Base Year 22 (2025)	-	159,121	-	159,121
Randolph Air Force Base Year 23 (2026)	-	241,217	-	1,807,228
Subtotal Projects	$ 163,806	$ 2,791,710	$ 158,099	$ 2,258,314
TOTAL OPERATING APPROPRIATIONS	**$ 254,904**	**$ 3,041,710**	**$ 209,361**	**$ 2,508,314**
Unrestricted Balance	125,140	250,000	84,755	250,000
Restricted Balance - Construction & Improv	5,122,014	2,611,534	5,645,617	3,677,729
TOTAL APPROPRIATIONS	**$ 5,502,058**	**$ 5,903,244**	**$ 5,939,734**	**$ 6,436,042**

Randolph Air Force Base Renewal and Replacement Program

The Utility Department rehabilitates segments of the RAFB collection system in accordance with a long-term 50-year rehabilitation plan. As part of this program, River Authority staff conduct closed-circuit television (CCTV) inspections of sewer lines to identify laterals and pipeline segments in poor condition and determine the most appropriate rehabilitation methods. Recommended rehabilitation projects are submitted annually to the Defense Energy Support Center for funding consideration.

In FY 2026-27 construction will be completed for Sanitary Sewer Rehabilitation at RAFB – Year 20. Installation of cast-in-place-pipe lining (CIPP), pipe bursting, internal coating of manholes, service re-connections, installation of cleanouts, re-construction of drop structures, replacement of manhole covers, replacement of asphalt and sod, traffic control, removal of soils, CCTV, and line cleaning.

Utilities Operations and Maintenance Fund (75)
Fiscal Year Ending September 30, 2027

The River Authority's wastewater system includes cost allocations for various service contracts in which the River Authority provides water and wastewater-related services. These agreements serve communities in Bexar and Wilson Counties, including Somerset, La Vernia, and the Alamo Community Colleges District First Responders Academy.

Available Funds	FY 2024-25 Actual	FY 2025-26 Amended Budget	FY 2025-26 Estimate	FY 2026-27 Budget
Beginning Balance				
Unrestricted Balance	$ 404,436	$ 139,736	$ 139,736	$ 139,736
Total Beginning Balance	$ 404,436	$ *139,736*	$ *139,736*	$ *139,736*
Revenue				
Intergovernmental Revenue	$ 535,858	$ 558,944	$ 558,944	$ 558,944
Investment Earnings	17,065	10,000	3,860	8,092
Total Revenue	$ 552,923	$ 568,944	$ 562,804	$ 567,036
TOTAL AVAILABLE FUNDS	**$ 957,359**	**$ 708,680**	**$ 702,540**	**$ 706,772**
APPROPRIATIONS				
Operating Expenses				
Operating Expenditures	$ 362,646	$ 444,059	$ 434,613	$ 453,059
Transfers - Revenue to Fund 77	454,977	124,885	128,191	113,977
Subtotal Operating	$ 817,623	$ 568,944	$ 562,804	$ 567,036
TOTAL OPERATING APPROPRIATIONS	**$ 817,623**	**$ 568,944**	**$ 562,804**	**$ 567,036**
Unrestricted Balance	139,736	139,736	139,736	139,736
TOTAL APPROPRIATIONS	**$ 957,359**	**$ 708,680**	**$ 702,540**	**$ 706,772**

UTILITY TEN-YEAR CAPITAL IMPROVEMENT PLAN

Salitrillo Wastewater Plant

	Fiscal Year 2026-27	Fiscal Year 2027-28	Fiscal Year 2028-29	Fiscal Year 2029-30	Fiscal Year 2030-31
Upper Martinez and Martinez II Wastewater Treatment Plant Projects					
Martinez II-Upper Martinez Interconnect line	150,000	150,000	-	-	-
Martinez Operational Improvements & Resiliency	2,100,000	13,583,200	13,251,650	4,603,900	-
Nutrient Removal - Upper Martinez	-	-	-	5,000,000	-
Nutrient Removal - Martinez II	-	-	-	-	5,000,000
Martinez II Expansion	-	-	-	-	-
Subtotal-Upper Martinez & Martinez II	**$ 2,250,000**	**$ 13,733,200**	**$ 13,251,650**	**$ 9,603,900**	**$ 5,000,000**

Martinez IV Wastewater Treatment Plant Projects					
Martinez IV Expansion Phase III	4,043,740	30,921,257	31,912,073	13,296,259	-
Abbott Road Lift Station Upgrades	-	-	-	1,200,000	-
Nutrient Removal	-	-	-	-	-
Martinez IV Expansion Phase IV	-	-	-	-	3,000,000
Subtotal-Martinez IV	**$ 4,043,740**	**$ 30,921,257**	**$ 31,912,073**	**$ 14,496,259**	**$ 3,000,000**

Salitrillo Wastewater Treatment Plant Projects					
Salitrillo Lower Plant Clarifier Improvement	3,102,653	-	-	-	-
Salitrillo Lower Plant Electrical Improvement	2,120,000	1,000,000	-	-	-
Salitrillo Flood Resiliency	2,200,000	-	-	-	-
Salitrillo WWTP - Solids Handling	-	-	5,000,000	-	-
Nutrient Removal	-	-	-	-	-
Salitrillo Plant Improvements	-	-	-	-	-
Subtotal-Salitrillo	**$ 7,422,653**	**$ 1,000,000**	**$ 5,000,000**	**$ -**	**$ -**

Collection System Projects					
Manhole Improvement Project	700,000	-	-	-	-
Martinez II Western Outfall Rehab	2,600,000	-	-	-	-
Montgomery Drive Reconstruction Sewer Rehabilitation	1,100,000	1,050,000	-	-	-
Wastewater Master Plan Collection System Projects	295,300	13,400,000	1,500,000	12,625,000	-
Subtotal-Collection System Projects	**$ 4,695,300**	**$ 14,450,000**	**$ 1,500,000**	**$ 12,625,000**	**$ -**

Department Efforts					
Martinez IV Collection System CIP	250,000	275,000	302,500	332,750	366,025
Project 8e (Flora Meadows)	1,085,872	-	-	-	-
Rose Valley South Unit 1	180,750	-	-	-	-
Roadway Collection Projects	20,000	250,000	275,000	302,500	332,750
TxDOT FM1516 8"	64,250	-	-	-	-
TxDOT FM1516 30"	50,750	-	-	-	-
Crownwood Subdivision Phase I	502,476	-	-	-	-
Capacity Maintenance & Operations Management (CMOM)	1,000,000	1,100,000	1,210,000	1,331,000	1,464,100
FY24 R&R	3,895,606		-	-	-
Smoke Testing	250,000	-	-	-	
CCTV/CLNG Contractor	250,000	-	-		-
FY27 R&R	250,000	4,200,000	-	-	-
Subtotal-Department Efforts	**$ 7,799,704**	**$ 5,825,000**	**$ 1,787,500**	**$ 1,966,250**	**$ 2,162,875**

Total-Utilities Projects	**$ 26,211,397**	**$ 65,929,457**	**$ 53,451,223**	**$ 38,691,409**	**$ 10,162,875**

	Fiscal Year 2031-32	Fiscal Year 2032-33	Fiscal Year 2033-34	Fiscal Year 2034-35	Fiscal Year 2035-36
Upper Martinez and Martinez II Wastewater Treatment Plant Projects					
Martinez II-Upper Martinez Interconnect line	700,000	12,050,000	11,704,000	-	-
Martinez Operational Improvements & Resiliency	-	-	-	-	-
Nutrient Removal - Upper Martinez	-	-	-	-	-
Nutrient Removal - Martinez II	-	-	-	-	-
Martinez II Expansion	-	-	-	3,000,000	3,000,000
Subtotal-Upper Martinez & Martinez II	**$ 700,000**	**$ 12,050,000**	**$ 11,704,000**	**$ 3,000,000**	**$ 3,000,000**
Martinez IV Wastewater Treatment Plant Projects					
Martinez IV Expansion Phase III	-	-	-	-	-
Abbott Road Lift Station Upgrades	-	-	-	-	-
Nutrient Removal	5,000,000	-	-	-	-
Martinez IV Expansion Phase IV	3,000,000	53,000,000	51,000,000	-	-
Subtotal-Martinez IV	**$ 8,000,000**	**$ 53,000,000**	**$ 51,000,000**	**$ -**	**$ -**
Salitrillo Wastewater Treatment Plant Projects					
Salitrillo Lower Plant Clarifier Improvement	-	-	-	-	-
Salitrillo Lower Plant Electrical Improvement	-	-	-	-	-
Salitrillo Flood Resiliency	-	-	-	-	-
Salitrillo WWTP - Solids Handling	-	-	-	-	-
Nutrient Removal	5,000,000	-	-	-	-
Salitrillo Plant Improvements	-	25,000,000	-	-	-
Subtotal-Salitrillo	**$ 5,000,000**	**$ 25,000,000**	**$ -**	**$ -**	**$ -**
Collection System Projects					
Manhole Improvement Project	-	-	-	-	-
Martinez II Western Outfall Rehab	-	-	-	-	-
Montgomery Drive Reconstruction Sewer Rehabilitation	-	-	-	-	-
Wastewater Master Plan Collection System Projects	-	-	-	15,900,000	-
Subtotal-Collection System Projects	**$ -**	**$ -**	**$ -**	**$ 15,900,000**	**$ -**
Department Efforts					
Martinez IV Collection System CIP	402,628	442,890	487,179	535,897	589,487
Project 8e (Flora Meadows)		-	-	-	-
Rose Valley South Unit 1	-	-	-	-	-
Roadway Collection Projects	366,025	402,628	442,890	487,179	535,897
TxDOT FM1516 8"	-	-	-	-	-
TxDOT FM1516 30"	-	-	-	-	-
Crownwood Subdivision Phase I	-	-	-	-	-
Capacity Maintenance & Operations Management (CMOM)	1,610,510	1,771,561	1,948,717	2,143,589	2,357,948
FY24 R&R	-	-	-	-	-
Smoke Testing	-	-	-	-	-
CCTV/CLNG Contractor	-	-	-	-	-
FY27 R&R	-	-	-	-	-
Subtotal-Department Efforts	**$ 2,379,163**	**$ 2,617,079**	**$ 2,878,787**	**$ 3,166,665**	**$ 3,483,332**
Total-Utilities Projects	**$ 16,079,163**	**$ 92,667,079**	**$ 65,582,787**	**$ 22,066,665**	**$ 6,483,332**

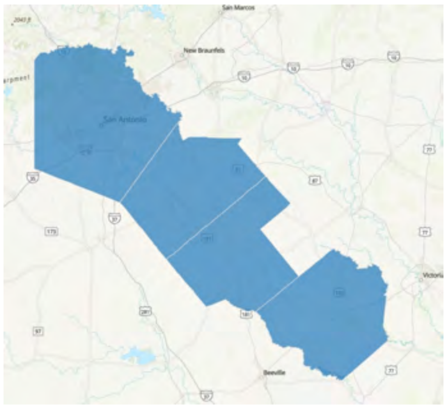
Projects

Photo by Cassandra Trejo
2025 River Clicks Photo Contest
Internal Winner

PROJECTS

Investments in Infrastructure, Environment, and Community

OVERVIEW



The River Authority manages major capital investments through portfolios that align funding and resources with strategic priorities and long-term community outcomes. These projects advance infrastructure, environmental sustainability, public safety, and quality-of-life initiatives across the watershed.

A project is defined as a temporary effort with a specific objective, a minimum cost of $75,000, a duration of one year or longer, and Board approval requirements. All projects are managed through the River Authority's project management framework to promote consistent planning, governance, reporting, and accountability.

PORTFOLIO FINANCIAL SUMMARY

Overall Adopted Funds

$224.03M

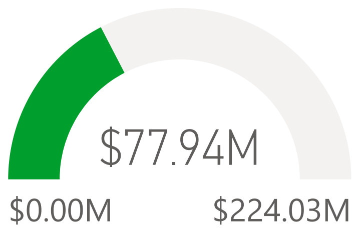
Remaining to Fund

$13.68M

Approved New Funding

$4.77M

Current Expenses



Funding Sources

Source	Adopted Budget	Projects Funded
Bexar County	$79,071,138	9
Utilities Enterprise Fund	$45,881,119	9
SARA Project Fund	$40,699,616	17
City of San Antonio	$30,990,209	6
Public Facilities Corporation	$18,782,229	1
Park Development Fund	$1,435,500	2
U.S. Fish and Wildlife Service	$1,000,000	1
FEMA	$700,000	2
Department of the Treasury	$450,000	1
San Antonio River Foundation	$130,000	1
Texas A&M University - SA	$125,000	1
Total	**$219,264,811**	**36**

Reader Note: Remaining to Fund reflects the estimated future River Authority funding required to advance planned projects within the portfolio. The amount excludes anticipated external funding sources that have not yet been formally committed and does not represent a current-year funding request. Future appropriations may be required to support project completion and strategic priorities.

AUTHORIZED PROJECTS SUMMARY

36

Total Authorized Projects

32

Authorized

4

Authorized - New Funding

Project Type	Adopted Budget	Total Projects
Design & Construction	$204,525,078	27
Program	$9,549,949	2
Research / Study	$4,617,725	6
Technology	$572,059	1
Total	**$219,264,811**	**36**

Table of Contents

Flood Control Management

Projects that reduce flood risk, protect life and property, and enhance system resilience across the region.

Project #	Project Name	Funding Type	Adopted Budget	Current Phase	Page #
0629	Nueva Street Marina Dam Replacement	Authorized	$939,349	Final Completion	105
0672	Watershed Master Plan Atlas 14 Update	Authorized	$1,235,000	Analyze & Model	106
0677	CTP Risk MAP Lower SAR Watershed FY22	Authorized	$527,000	Final Report	107
0694	CTP FY23 Medina 2D-BLE Study	Authorized	$300,000	Final Report	108
0711	REPI Flood Study	Authorized	$450,000	Planning	109
0750	NextGen Flood Warning System Upgrades Program	Authorized - New Funding	$4,891,228	Construction	110

Environmental Conservation

Projects that restore ecosystems, improve water quality, and strengthen long-term environmental resilience.

Project #	Project Name	Funding Type	Adopted Budget	Current Phase	Page #
0512	Edwards Aquifer Watershed Protection	Authorized	$595,903	Final Report	112
0607	City of San Antonio Bond GSI Match	Authorized	$973,704	Design	113
0699	Cibolo Creek Water Quality Model Updates	Authorized	$1,255,725	Analyze & Model	114
0715	River Park Culvert Erosion Stabilization Construction	Authorized	$81,036	Pre-Construction	115

Bexar County Creeks and Trails

Projects that expand and connect regional creek and trail systems to enhance recreation, mobility, and economic development.

Project #	Project Name	Funding Type	Adopted Budget	Current Phase	Page #
0700	River Road Ecosystem Restoration	Authorized	$3,283,821	Design	117
0800	Bexar County Creeks and Trails Program	Authorized	$5,223,721	Pre-Design	118
0804	Zarzamora Trail (Alderete to Tierra Del Sol)	Authorized	$13,690,288	Construction	119
0805	Spirit Reach (Contemplative Path)	Authorized	$10,000,000	Construction	120
0806	Leon Creek (I35 to Hwy 16)	Authorized	$14,933,304	Design	121
0807	Leon Creek (Military Trailhead to Rodriguez Park)	Authorized	$9,599,035	Design	122
0809	Zarzamora Creek (Tierra Del Sol to Ingram Rd) (CoSA Bond)	Authorized	$14,064,611	Construction	123
0810	Culebra Creek (Nueces Canyon to Helotes Creek)	Authorized	$8,222,588	Construction	124
0812	Culebra Creek (Grissom to Culebra Rd)	Authorized	$7,301,852	Construction	125
0850	Westside Creeks Ecosystem Restoration	Authorized	$20,662,000	Design	126

Table of Contents

Parks Capital Improvements

Projects that improve and expand nature-based parks to provide accessible, sustainable outdoor spaces for the community.

Project #	Project Name	Funding Type	Adopted Budget	Current Phase	Page #
0675	Escondido Creek Parkway Phase II	Authorized	$580,002	Real Estate Acquisition	128
0688	Parks Design and Construction	Authorized	$841,409	Construction	129
0708	Otilla Dam	Authorized	$2,235,000	Design	130
0860	Trueheart Ranch Nature Park Development	Authorized	$936,185	Construction	131
0861	Hendrick Arnold Nature Park Development	Authorized - New Funding	$1,691,962	Construction	132

Infrastructure Improvements

Projects that strengthen organizational systems, technology, and facilities to support efficient operations and service delivery.

Project #	Project Name	Funding Type	Adopted Budget	Current Phase	Page #
0679	Facilities Design & Construction	Authorized	$49,565,966	Construction	134
0716	SCADA Masterplan	Authorized	$572,059	Data Collection	135

Utilities Capital Improvements

Projects that maintain and modernize wastewater infrastructure to protect public health, support environmental quality, and ensure reliable utility services.

Project #	Project Name	Funding Type	Adopted Budget	Current Phase	Page #
0670	Martinez II-Upper Martinez Interconnect Line	Authorized	$3,400,000	Real Estate Acquisition	137
0687	Martinez Operational Improvements & Resiliency	Authorized	$16,563,119	Pre-Design	138
0690	Martinez IV Expansion Phase III	Authorized	$16,500,000	Design	139
0704	Salitrillo Lower Plant Clarifier Improvement	Authorized	$4,214,000	Construction	140
0705	Salitrillo Lower Plant Electrical Improvement	Authorized	$2,654,000	Design	141
0706	SARA-Martinez Wastewater Master Plan	Authorized	$850,000	Final Completion	142
0901	Manhole Improvement Project	Authorized	$910,000	Construction	143
0902	Martinez II Western Outfall Rehab	Authorized - New Funding	$2,970,000	Pre-Design	144
0903	Montgomery Drive Reconstruction Sewer Rehabilitation	Authorized - New Funding	$1,320,000	Design	145

Flood Control Management

OVERVIEW

Flood Control Management is a portfolio of projects that invests in flood risk reduction, system resilience, and emergency preparedness throughout the River Authority's service area. Investments focus on protecting life and property, improving flood forecasting and monitoring capabilities, enhancing critical infrastructure, and supporting informed planning and response efforts. Through flood modeling, infrastructure improvements, and collaboration with regional partners, projects help minimize flood impacts and strengthen the long-term resilience of communities.

FINANCIAL SUMMARY

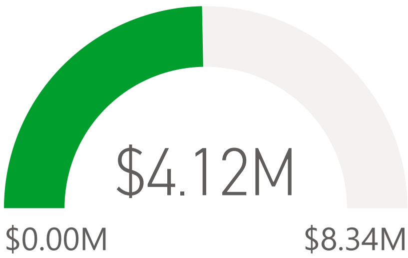
Overall Adopted Funds

$8.34M

Total Remaining to Fund

$0

Current Expenses



Funding Sources

Source	Budget
Bexar County	$2,991,228
City of San Antonio	$939,349
Department of the Treasury	$450,000
FEMA	$700,000
SARA Project Fund	$3,827,000
Total	**$8,342,577**

Reader Note: Remaining to Fund reflects the estimated future River Authority funding required to advance planned projects within the portfolio. The amount excludes anticipated external funding sources that have not yet been formally committed and does not represent a current-year funding request. Future appropriations may be required to support project completion and strategic priorities.

AUTHORIZED PROJECTS

Project #	Project Name	Funding Type	Adopted Budget	Current Phase	Page #
0629	Nueva Street Marina Dam Replacement	Authorized	$939,349	Final Completion	105
0672	Watershed Master Plan Atlas 14 Update	Authorized	$1,235,000	Analyze & Model	106
0677	CTP Risk MAP Lower SAR Watershed FY22	Authorized	$527,000	Final Report	107
0694	CTP FY23 Medina 2D-BLE Study	Authorized	$300,000	Final Report	108
0711	REPI Flood Study	Authorized	$450,000	Planning	109
0750	NextGen Flood Warning System Upgrades Program	Authorized - New Funding	$4,891,228	Construction	110

Nueva Street Marina Dam Replacement

Project Number	Implementation Type	Funding Status
0629	**Design & Construction**	**Authorized**

OVERVIEW

Start Date	End Date	Current Phase
08/21/2019	**12/31/2026**	**Final Completion**

This project replaces the aging Nueva Street Marina Dam, originally installed in the mid-1980s, with a modern air-filled inflatable dam. Managed during flood events when Flood Control Gate 5 is lowered, the new design includes removal of the existing Fabridam, site preparation, a control room for mechanical and electrical systems, and inlet/outlet piping. The upgrade enhances reliability and flood management along the San Antonio River Walk.

Mission	Strategic Goal	Capital Classification	Lead Department
Safe	**Goal 2 Grow Portfolio of Activities**	**Capital - Transferred to Partners**	**Engineering**

ANNUAL FINANCIAL PLAN

In FY 2026-27, this authorized project will utilize encumbered funds to address manufacturer and installation deficiencies. No additional funding is requested this fiscal year.

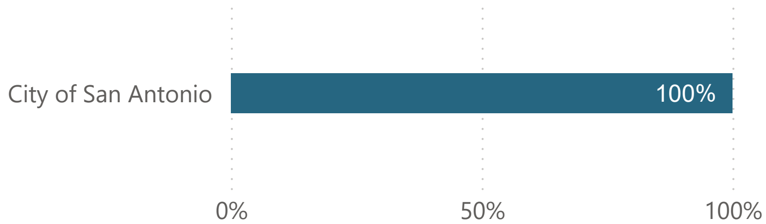
APPROVED FUNDING

FY27 Adopted Budget
$939,349

New Funding	Planned Expenditures
$0	**$22,151**

Reader Note: Funding is authorized annually. Adopted budget includes new funding amount if applicable.

Funding Sources



MULTI-YEAR FISCAL OUTLOOK

$0
Remaining to Fund

$939,349
Total Projected Costs

Cost Projections

Expenditure	Actuals as of June 30, 2026	July 1, 2026 to Sept 30, 2027	Oct 1, 2027 to Sept 30, 2028	Succeeding Oct 1, 2028	Total
Prof & Contracted Services	$200,915	$569	$0	$0	$201,483
Labor	$47,820	$0	$0	$0	$47,820
Construction	$668,464	$21,582	$0	$0	$690,046
Total	**$917,198**	**$22,151**	**$0**	**$0**	**$939,349**

Reader Note: Remaining to Fund reflects the estimated future River Authority funding required to complete the project as planned. External funding sources are excluded until funding commitments have been formally executed.

Watershed Master Plan Atlas 14 Update

Project Number	Implementation Type	Funding Status
0672	**Research / Study**	**Authorized**

OVERVIEW

Start Date	End Date	Current Phase
07/01/2021	**2/28/2029**	**Analyze & Model**

This project incorporates updated flood risk data from Risk MAP and floodplain remapping efforts reflecting Atlas 14 precipitation estimates. It updates estimated annual damages, identifies high-risk flood areas, and develops mitigation project recommendations for Bexar, Wilson, Karnes, and Goliad counties. Results will be published through the Watershed Master Plan web map application, along with an implementation plan outlining recommended mitigation strategies and potential funding approaches.

Mission	Strategic Goal	Capital Classification	Lead Department
Safe	**Goal 3 Leverage Core Services**	**Noncapital**	**Engineering**

ANNUAL FINANCIAL PLAN

In FY 2026-27, this authorized project will utilize previously approved funding to advance flood mitigation planning activities in Wilson, Karnes, and Goliad counties. Key efforts include estimating finish floor elevations, refining hydrologic and hydraulic models, evaluating prior project recommendations, and developing mitigation strategies through a comprehensive, watershed-based approach. No additional funding is requested this fiscal year.

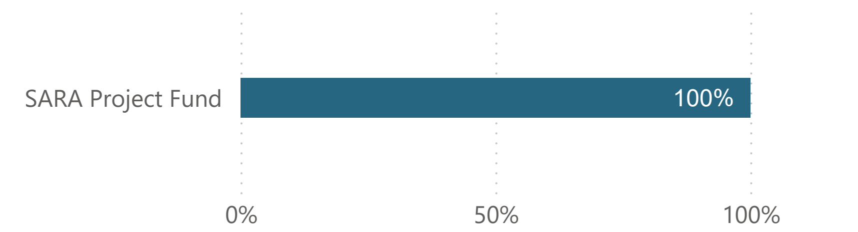
APPROVED FUNDING

FY27 Adopted Budget
$1,235,000

New Funding	Planned Expenditures
$0	**$400,000**

Reader Note: Funding is authorized annually. Adopted budget includes new funding amount if applicable.

Funding Sources



MULTI-YEAR FISCAL OUTLOOK

$0
Remaining to Fund

$1,235,000
Total Projected Costs

Cost Projections

Expenditure	Actuals as of June 30, 2026	July 1, 2026 to Sept 30, 2027	Oct 1, 2027 to Sept 30, 2028	Succeeding Oct 1, 2028	Total
Flood Modeling & Mapping	$658,202	$400,000	$176,798	$0	$1,235,000
Total	**$658,202**	**$400,000**	**$176,798**	**$0**	**$1,235,000**

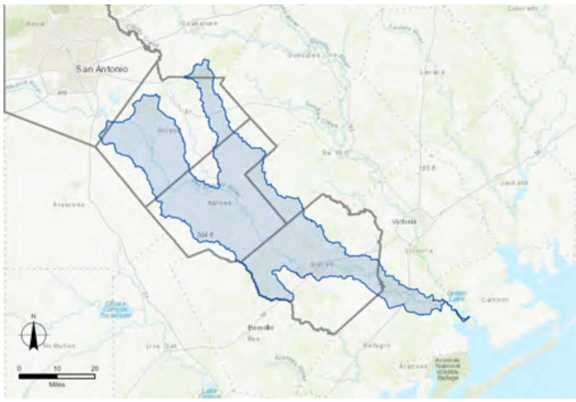
Reader Note: Remaining to Fund reflects the estimated future River Authority funding required to complete the project as planned. External funding sources are excluded until funding commitments have been formally executed.

CTP Risk MAP Lower SAR Watershed FY22

Project Number	Implementation Type	Funding Status
0677	**Research / Study**	**Authorized**

OVERVIEW

Start Date	End Date	Current Phase
09/01/2022	**05/31/2027**	**Final Report**



This project supports flood risk identification and assessment within the Lower San Antonio Watershed. Activities include floodplain mapping, report development, and creation of a stream database under FEMA's Mapping Activity Statement No. 25. The project will provide updated flood hazard data and technical analysis to inform community decisions and reduce flood risk.

Mission	Strategic Goal	Capital Classification	Lead Department
Safe	**Goal 3 Leverage Core Services**	**Noncapital**	**Engineering**

ANNUAL FINANCIAL PLAN

In FY 2026-27, this authorized project will utilize previously approved funding for closeout activities associated with FEMA requirements prior to project completion. No additional funding is requested this fiscal year.

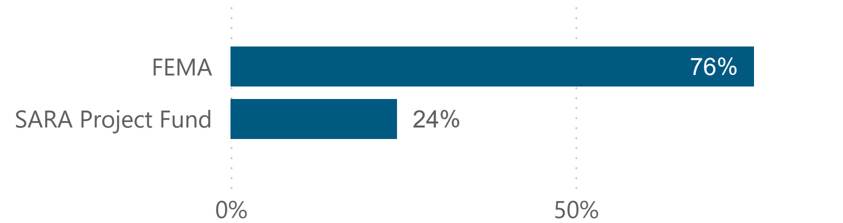
APPROVED FUNDING

FY27 Adopted Budget
$527,000

New Funding	Planned Expenditures
$0	**$2,930**

Reader Note: Funding is authorized annually. Adopted budget includes new funding amount if applicable.

Funding Sources



MULTI-YEAR FISCAL OUTLOOK

$0
Remaining to Fund

$527,000
Total Projected Costs

Cost Projections

Expenditure	Actuals as of June 30, 2026	July 1, 2026 to Sept 30, 2027	Oct 1, 2027 to Sept 30, 2028	Succeeding Oct 1, 2028	Total
Labor	$20,759	$1,769	$0	$0	$22,528
Grant Indirect Cost	$34,532	$827	$0	$0	$35,360
Flood Modeling & Mapping	$468,779	$333	$0	$0	$469,113
Total	**$524,070**	**$2,930**	**$0**	**$0**	**$527,000**

Reader Note: Remaining to Fund reflects the estimated future River Authority funding required to complete the project as planned. External funding sources are excluded until funding commitments have been formally executed.

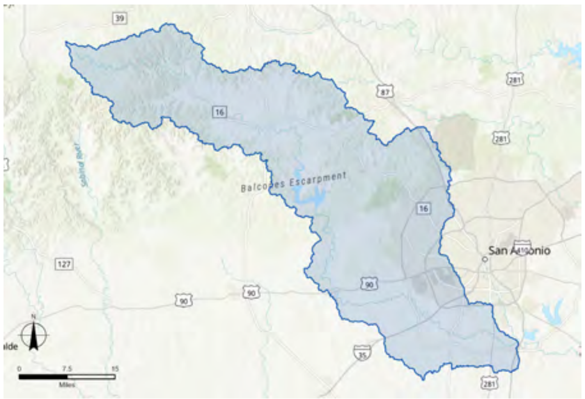
CTP FY23 Medina 2D-BLE Study

Project Number	Implementation Type	Funding Status
0694	**Research / Study**	**Authorized**

OVERVIEW

Start Date	End Date	Current Phase
10/01/2023	**09/30/2026**	**Final Report**

This project conducts a Base Level Engineering study for the Medina HUC-8 watershed to enhance flood risk understanding through 2D modeling under FEMA's Mapping Activity Statement No. 27. Key activities include stakeholder engagement, terrain and hydrology development, and 2D hydraulic model creation. The resulting flood hazard data will support informed decision-making and risk reduction efforts.



Mission	Strategic Goal	Capital Classification	Lead Department
Safe	**Goal 3 Leverage Core Services**	**Noncapital**	**Engineering**

ANNUAL FINANCIAL PLAN

In FY 2026-27, this authorized project will utilize previously approved funding for closeout activities associated with FEMA requirements prior to project completion. No additional funding is requested this fiscal year.

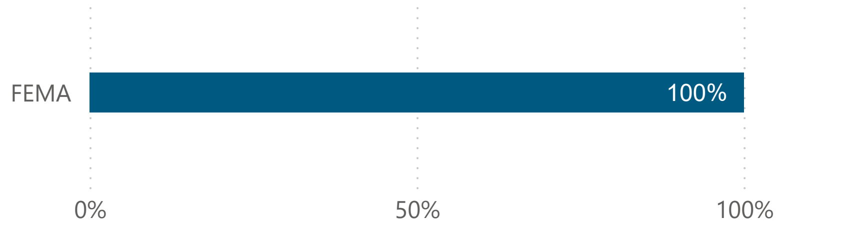
APPROVED FUNDING

FY27 Adopted Budget
$300,000

New Funding	Planned Expenditures
$0	**$7,929**

Reader Note: Funding is authorized annually. Adopted budget includes new funding amount if applicable.

Funding Sources



MULTI-YEAR FISCAL OUTLOOK

$0
Remaining to Fund

$300,000
Total Projected Costs

Cost Projections

Expenditure	Actuals as of June 30, 2026	July 1, 2026 to Sept 30, 2027	Oct 1, 2027 to Sept 30, 2028	Succeeding Oct 1, 2028	Total
Labor	$7,104	$5,532	$0	$0	$12,636
Grant Indirect Cost	$26,552	$721	$0	$0	$27,273
Flood Modeling & Mapping	$258,415	$1,677	$0	$0	$260,091
Total	**$292,071**	**$7,929**	**$0**	**$0**	**$300,000**

Reader Note: Remaining to Fund reflects the estimated future River Authority funding required to complete the project as planned. External funding sources are excluded until funding commitments have been formally executed.

REPI Flood Study

Project Number	Implementation Type	Funding Status
0711	**Research / Study**	**Authorized**

OVERVIEW

Start Date	End Date	Current Phase
05/01/2025	**12/31/2027**	**Planning**

This project, through Readiness and Environmental Protection Integration (REPI) program with the U.S Department of Defense, analyzes flood sensitivity, identifies priority areas for Nature-based Solutions (NbS), and develops concept designs for strategies such as stream restoration and vegetation management. These efforts aim to reduce flood risk and enhance environmental resilience across targeted locations.

Mission	Strategic Goal	Capital Classification	Lead Department
Safe, Clean	**Goal 3 Leverage Core Services**	**Noncapital**	**Engineering**

ANNUAL FINANCIAL PLAN

In FY 2026-27, this authorized project will use previously approved funding to complete concept-level designs for potential nature-based projects and evaluate their potential benefits. No additional funding is requested this fiscal year.

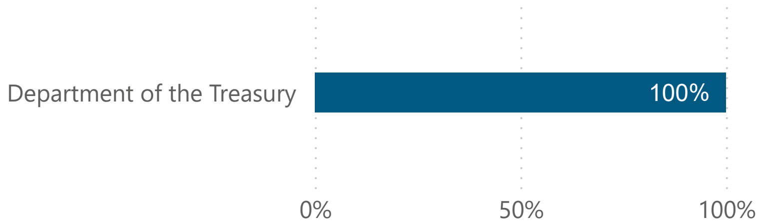
APPROVED FUNDING

FY27 Adopted Budget
$450,000

New Funding	Planned Expenditures
$0	**$395,192**

Reader Note: Funding is authorized annually. Adopted budget includes new funding amount if applicable.

Funding Sources



MULTI-YEAR FISCAL OUTLOOK

$0
Remaining to Fund

$450,000
Total Projected Costs

Cost Projections

Expenditure	Actuals as of June 30, 2026	July 1, 2026 to Sept 30, 2027	Oct 1, 2027 to Sept 30, 2028	Succeeding Oct 1, 2028	Total
Labor	$15,808	$0	$0	$0	$15,808
Flood Modeling & Mapping	$39,000	$395,192	$0	$0	$434,192
Total	**$54,808**	**$395,192**	**$0**	**$0**	**$450,000**

Reader Note: Remaining to Fund reflects the estimated future River Authority funding required to complete the project as planned. External funding sources are excluded until funding commitments have been formally executed.

NextGen Flood Warning System Upgrades Program

Project Number	Implementation Type	Funding Status
0750	**Program**	**Authorized - New Funding**

OVERVIEW

Start Date	End Date	Current Phase
10/01/2025	**09/30/2030**	**Construction**

This program modernizes and expands the region's flood warning infrastructure to improve the speed, accuracy, and reliability of flood alerts. Upgrades include enhanced monitoring networks, advanced sensors, improved communications, and predictive modeling tools to support real-time data and forecasting. The program will enable earlier warnings and faster, more informed decision-making for emergency managers and the public, improving protection of life, property, and critical infrastructure while supporting coordinated regional response.

Mission	Strategic Goal	Capital Classification	Lead Department
Safe	**Goal 3 Leverage Core Services**	**Noncapital**	**Engineering**

ANNUAL FINANCIAL PLAN

In FY 2026-27, this authorized program will utilize previously approved funding for professional services supporting installation of 25 flood warning gauges, condition assessments, and enhancements to the Predictive Flood Model (PFM). An additional $565,000 is requested to support installation of an additional five gauges to achieve complete system coverage.

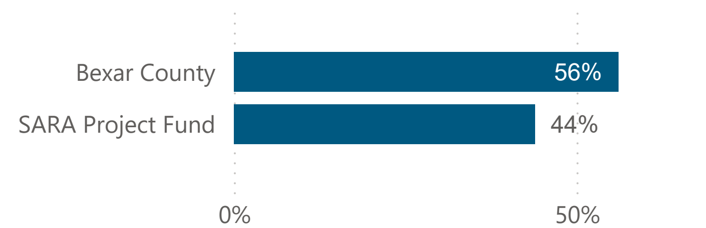
APPROVED FUNDING

FY27 Adopted Budget
$4,891,228

Requested New Funds	Approved New Funds	Planned Expenditures
$565,000	**$565,000**	**$3,564,922**

Reader Note: Funding is authorized annually. Adopted budget includes new funding amount if applicable.

Funding Sources



MULTI-YEAR FISCAL OUTLOOK

$0
Remaining to Fund

$4,891,228
Total Projected Costs

Cost Projections

Expenditure	Actuals as of June 30, 2026	July 1, 2026 to Sept 30, 2027	Oct 1, 2027 to Sept 30, 2028	Succeeding Oct 1, 2028	Total
Labor	$86,576	$321,432	$0	$0	$408,008
Flood Modeling & Mapping	$1,239,730	$3,243,490	$0	$0	$4,483,220
Total	**$1,326,306**	**$3,564,922**	**$0**	**$0**	**$4,891,228**

Reader Note: Remaining to Fund reflects the estimated future River Authority funding required to complete the project as planned. External funding sources are excluded until funding commitments have been formally executed.

Environmental Conservation

OVERVIEW

Environmental Conservation is a portfolio of projects that invests in the protection, restoration, and enhancement of natural resources throughout the River Authority's watersheds. Investments focus on improving water quality, restoring and conserving critical habitats, and implementing nature-based solutions that support long-term ecosystem health and sustainability. Through stewardship, restoration, and conservation initiatives, projects preserve biodiversity, strengthen environmental resilience, and enhance the ecological benefits provided to the region's communities.

FINANCIAL SUMMARY

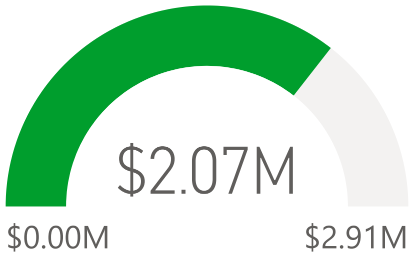
Overall Adopted Funds

$2.91M

Total Remaining to Fund

$0

Current Expenses



Funding Sources

Source	Budget
City of San Antonio	$522,092
SARA Project Fund	$2,384,276
Total	**$2,906,368**

Reader Note: Remaining to Fund reflects the estimated future River Authority funding required to advance planned projects within the portfolio. The amount excludes anticipated external funding sources that have not yet been formally committed and does not represent a current-year funding request. Future appropriations may be required to support project completion and strategic priorities.

AUTHORIZED PROJECTS

Project #	Project Name	Funding Type	Adopted Budget	Current Phase	Page #
0512	Edwards Aquifer Watershed Protection	Authorized	$595,903	Final Report	112
0607	City of San Antonio Bond GSI Match	Authorized	$973,704	Design	113
0699	Cibolo Creek Water Quality Model Updates	Authorized	$1,255,725	Analyze & Model	114
0715	River Park Culvert Erosion Stabilization Construction	Authorized	$81,036	Pre-Construction	115

Edwards Aquifer Watershed Protection

Project Number	Implementation Type	Funding Status
0512	**Design & Construction**	**Authorized**

OVERVIEW

Start Date	End Date	Current Phase
07/01/2015	**03/31/2027**	**Final Report**

This project supports the City of San Antonio's Proposition 1–funded Edwards Aquifer Protection Program, managed by the River Authority, to improve water quality in the aquifer's recharge and contributing zones in Bexar County. Activities include research, green infrastructure, system retrofits, education, and maintenance assessments.

Mission	Strategic Goal	Capital Classification	Lead Department
Clean	**Goal 3 Leverage Core Services**	**Noncapital**	**Engineering**

ANNUAL FINANCIAL PLAN

In FY 2026-27, this authorized project will utilize previously approved funding for final invoicing and reporting activities prior to project completion. No additional funding is requested this fiscal year.

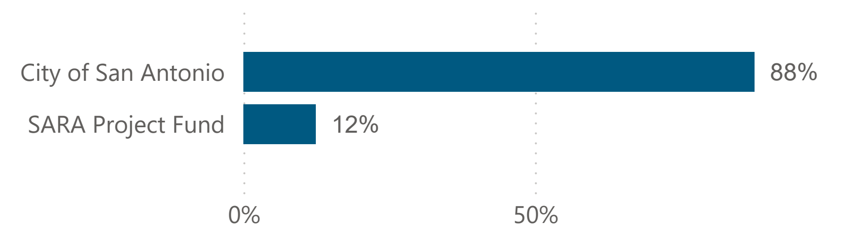
APPROVED FUNDING

FY27 Adopted Budget
$595,903

New Funding	Planned Expenditures
$0	**$36,983**

Reader note: Funding is authorized annually. Adopted budget includes new funding amount if applicable.

Funding Sources



MULTI-YEAR FISCAL OUTLOOK

$0
Remaining to Fund

$595,903
Total Projected Costs

Cost Projections

Expenditure	Actuals as of June 30, 2026	July 1, 2026 to Sept 30, 2027	Oct 1, 2027 to Sept 30, 2028	Succeeding Oct 1, 2028	Total
Labor	$335,644	$26,863	$0	$0	$362,507
Other	$8,598	$10,120	$0	$0	$18,718
Prof & Contracted Services	$214,659	$0	$0	$0	$214,659
Public Outreach	$19	$0	$0	$0	$19
Total	**$558,920**	**$36,983**	**$0**	**$0**	**$595,903**

Reader Note: Remaining to Fund reflects the estimated future River Authority funding required to complete the project as planned. External funding sources are excluded until funding commitments have been formally executed.

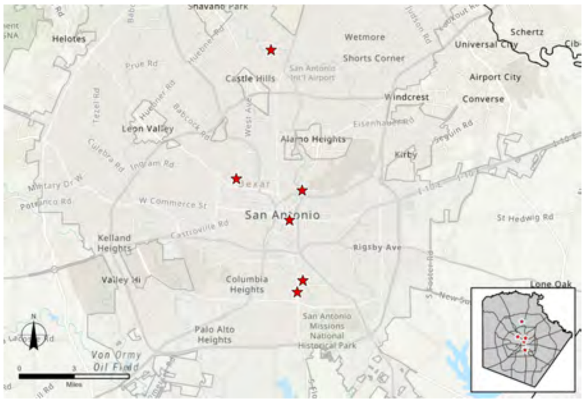
City of San Antonio Bond GSI Match

Project Number	Implementation Type	Funding Status
0607	**Design & Construction**	**Authorized**

OVERVIEW

Start Date	End Date	Current Phase
07/01/2018	**12/31/2028**	**Design**

This project is a cost-share initiative between the River Authority and the City of San Antonio to integrate green stormwater infrastructure (GSI) into 2017 City bond projects. The portfolio includes roadway, community center, and municipal facility improvements. GSI designs follow the San Antonio River Basin Low Impact Development Technical Manual and are intended to improve water quality and environmental performance beyond traditional infrastructure. Completed projects will serve as demonstration sites to showcase GSI benefits, with cost-share funding supporting enhancements beyond standard design.



Mission	Strategic Goal	Capital Classification	Lead Department
Clean	**Goal 3 Leverage Core Services**	**Capital - Transferred to Partners**	**Engineering**

ANNUAL FINANCIAL PLAN

In FY 2026-27, this authorized project will utilize previously approved funding to complete final design and initiate construction activities on the Roosevelt Street pedestrian bridge. No additional funding is requested this fiscal year.

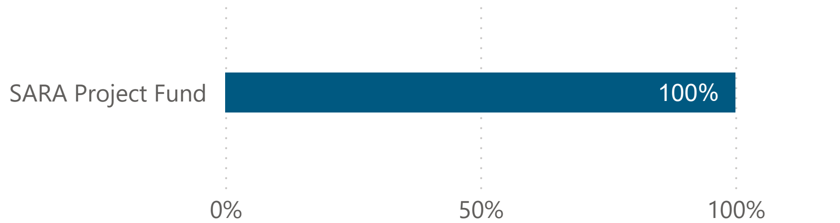
APPROVED FUNDING

FY27 Adopted Budget
$973,704

New Funding	Planned Expenditures
$0	**$403,399**

Reader Note: Funding is authorized annually. Adopted budget includes new funding amount if applicable.

Funding Sources



MULTI-YEAR FISCAL OUTLOOK

$0
Remaining to Fund

$973,704
Total Projected Costs

Cost Projections

Expenditure	Actuals as of June 30, 2026	July 1, 2026 to Sept 30, 2027	Oct 1, 2027 to Sept 30, 2028	Succeeding Oct 1, 2028	Total
Design	$570,306	$403,399	$0	$0	$973,704
Total	**$570,306**	**$403,399**	**$0**	**$0**	**$973,704**

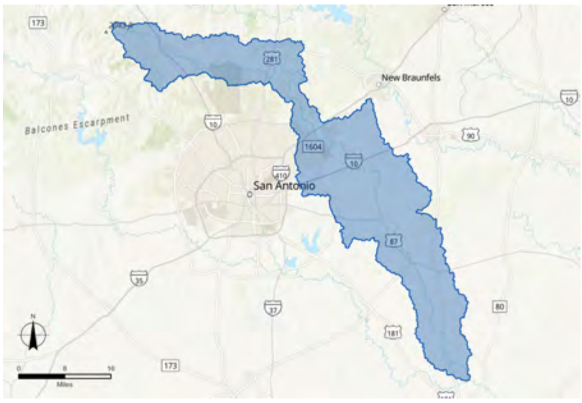
Reader Note: Remaining to Fund reflects the estimated future River Authority funding required to complete the project as planned. External funding sources are excluded until funding commitments have been formally executed.

Cibolo Creek Water Quality Model Updates

Project Number	Implementation Type	Funding Status
0699	**Research / Study**	**Authorized**

OVERVIEW

Start Date	End Date	Current Phase
07/03/2023	**5/31/2027**	**Analyze & Model**



This project improves water quality across the 850-square-mile Cibolo Creek Watershed, including rapidly developing urban and rural areas. Several streams are impaired due to elevated bacteria levels identified by the Texas Commission on Environmental Quality (TCEQ). Using calibrated watershed models, the project will identify priority locations and develop targeted preservation and mitigation strategies to reduce pollution and improve water quality.

Mission	Strategic Goal	Capital Classification	Lead Department
Clean	**Goal 3 Leverage Core Services**	**Noncapital**	**Engineering**

ANNUAL FINANCIAL PLAN

In FY 2026-27, this authorized project will utilize previously approved funding to complete modeling activities that estimate pollutant load reductions and quantify water quality mitigation needs across subbasins in the Cibolo Creek Watershed. These efforts will support achievement of watershed water quality goals, and a final report will be produced. No additional funding is requested this fiscal year.

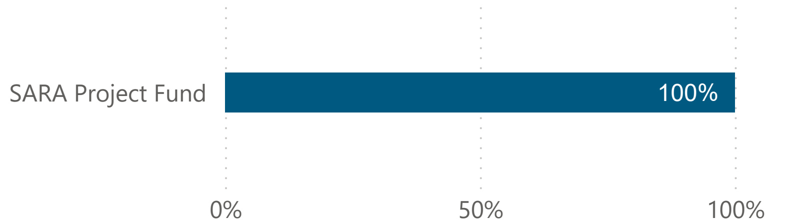
APPROVED FUNDING

FY27 Adopted Budget
$1,255,725

New Funding	Planned Expenditures
$0	**$367,355**

Reader Note: Funding is authorized annually. Adopted budget includes new funding amount if applicable.

Funding Sources



MULTI-YEAR FISCAL OUTLOOK

$0
Remaining to Fund

$1,255,725
Total Projected Costs

Cost Projections

Expenditure	Actuals as of June 30, 2026	July 1, 2026 to Sept 30, 2027	Oct 1, 2027 to Sept 30, 2028	Succeeding Oct 1, 2028	Total
Flood Modeling & Mapping	$888,370	$367,355	$0	$0	$1,255,725
Total	**$888,370**	**$367,355**	**$0**	**$0**	**$1,255,725**

Reader Note: Remaining to Fund reflects the estimated future River Authority funding required to complete the project as planned. External funding sources are excluded until funding commitments have been formally executed.

River Park Culvert Erosion Stabilization Construction

Project Number	Implementation Type	Funding Status
0715	**Design & Construction**	**Authorized**

OVERVIEW

Start Date	End Date	Current Phase
02/16/2026	**01/15/2027**	**Pre-Construction**

This project implements stream stabilization improvements to address active erosion on River Authority property within the Salado 7 Dam inundation area near River Park Road. The project spans approximately 280 feet from the culvert outfall to the confluence with Panther Spring Creek and includes stabilization of both stream banks and a developing headcut that threatens a nearby gas line downstream of the culverts.

Mission	Strategic Goal	Capital Classification	Lead Department
Safe	**Goal 3 Leverage Core Services**	**Capital - Transferred to Partners**	**Engineering**

ANNUAL FINANCIAL PLAN

In FY 2026-27, this authorized project will utilize previously approved funding for temporary in-house repairs and bid construction of permanent repairs following resolution of encroachments. No additional funding is requested this fiscal year.

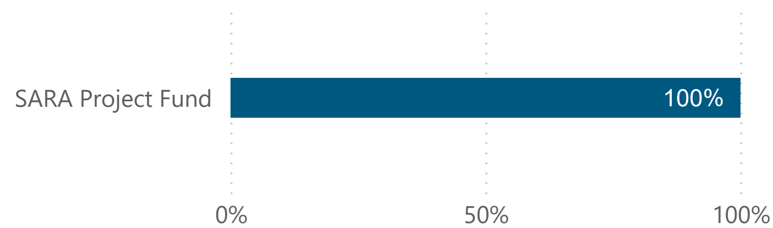
APPROVED FUNDING

FY27 Adopted Budget
$81,036

New Funding	Planned Expenditures
$0	**$81,036**

Reader Note: Funding is authorized annually. Adopted budget includes new funding amount if applicable.

Funding Sources



MULTI-YEAR FISCAL OUTLOOK

$0
Remaining to Fund

$81,036
Total Projected Costs

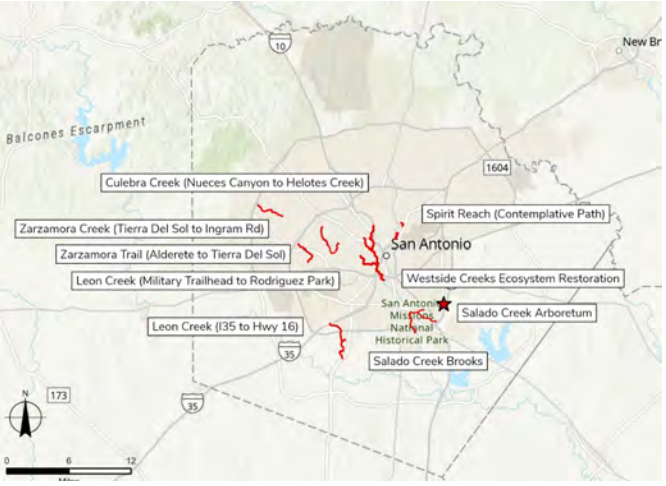
Cost Projections

Expenditure	Actuals as of June 30, 2026	July 1, 2026 to Sept 30, 2027	Oct 1, 2027 to Sept 30, 2028	Succeeding Oct 1, 2028	Total
Construction	$0	$81,036	$0	$0	$81,036
Total	**$0**	**$81,036**	**$0**	**$0**	**$81,036**

Reader Note: Remaining to Fund reflects the estimated future River Authority funding required to complete the project as planned. External funding sources are excluded until funding commitments have been formally executed.

Bexar County Creeks and Trails

OVERVIEW



Bexar County Creeks and Trails is a portfolio of projects delivered by the River Authority on behalf of Bexar County to expand and enhance the region's creek and trail network. Investments focus on improving ecosystem health, enhancing water quality, expanding accessible recreational opportunities, and strengthening connectivity between communities. Through strategic partnerships and coordinated funding opportunities, projects support environmental stewardship, quality of life, mobility, and long-term economic development.

FINANCIAL SUMMARY

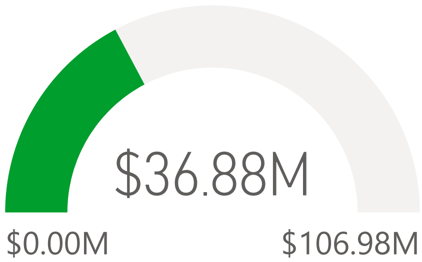
Overall Adopted Funds

$106.98M

Total Remaining to Fund

$0

Current Expenses



Funding Sources

Source	Budget
Bexar County	$76,644,910
City of San Antonio	$29,528,768
SARA Project Fund	$807,542
Total	**$106,981,220**

Reader Note: Remaining to Fund reflects the estimated future River Authority funding required to advance planned projects within the portfolio. The amount excludes anticipated external funding sources that have not yet been formally committed and does not represent a current-year funding request. Future appropriations may be required to support project completion and strategic priorities.

AUTHORIZED PROJECTS

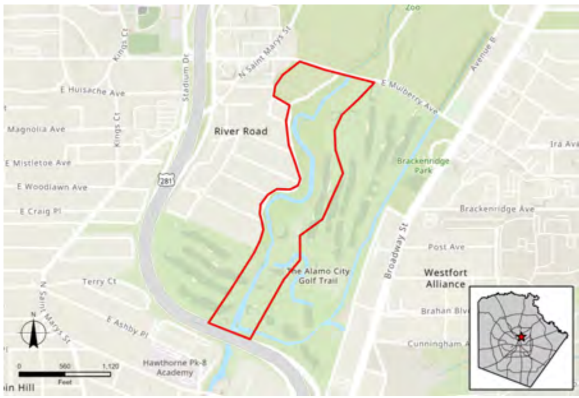
Project #	Project Name	Funding Type	Adopted Budget	Current Phase	Page #
0700	River Road Ecosystem Restoration	Authorized	$3,283,821	Design	117
0800	Bexar County Creeks and Trails Program	Authorized	$5,223,721	Pre-Design	118
0804	Zarzamora Trail (Alderete to Tierra Del Sol)	Authorized	$13,690,288	Construction	119
0805	Spirit Reach (Contemplative Path)	Authorized	$10,000,000	Construction	120
0806	Leon Creek (I35 to Hwy 16)	Authorized	$14,933,304	Design	121
0807	Leon Creek (Military Trailhead to Rodriguez Park)	Authorized	$9,599,035	Design	122
0809	Zarzamora Creek (Tierra Del Sol to Ingram Rd) (CoSA Bond)	Authorized	$14,064,611	Construction	123
0810	Culebra Creek (Nueces Canyon to Helotes Creek)	Authorized	$8,222,588	Construction	124
0812	Culebra Creek (Grissom to Culebra Rd)	Authorized	$7,301,852	Construction	125
0850	Westside Creeks Ecosystem Restoration	Authorized	$20,662,000	Design	126

River Road Ecosystem Restoration

Project Number	Implementation Type	Funding Status
0700	**Design & Construction**	**Authorized**

OVERVIEW

Start Date	End Date	Current Phase
05/15/2023	**09/30/2029**	**Design**



This project designates the River Authority as the local sponsor for the U.S. Army Corps of Engineers (USACE) ecosystem restoration effort along the San Antonio River from Mulberry Avenue to U.S. Highway 281. The project will restore riparian habitat, improve stream stability and aquatic conditions, and reestablish native vegetation to enhance ecosystem health and resilience. USACE will fund $10 million for the design and construction of the base project, to include stream restoration and basic park amenities. Bexar County is funding the design and construction of the betterments to include enhanced trails and pedestrian bridges. The River Authority is funding the design of the Brackenridge Golf Course trail.

Mission	Strategic Goal	Capital Classification	Lead Department
Clean, Enjoyable	**Goal 1 Acquire Strategic Assets**	**Capital - Long-Term Ownership**	**Project Management Office**

ANNUAL FINANCIAL PLAN

In FY 2026-27, this authorized project will utilize previously approved funding for the design of the Brackenridge Golf Course trail and associated design and construction betterments. No additional funding is requested this fiscal year.

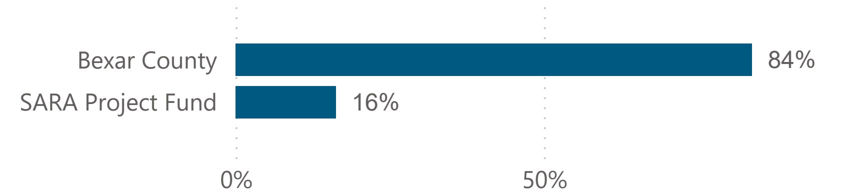
APPROVED FUNDING

FY27 Adopted Budget
$3,283,821

New Funding	Planned Expenditures
$0	**$2,761,407**

Reader Note: Funding is authorized annually. Adopted budget includes new funding amount if applicable.

Funding Sources



MULTI-YEAR FISCAL OUTLOOK

$0
Remaining to Fund

$3,283,821
Total Projected Costs

Cost Projections

Expenditure	Actuals as of June 30, 2026	July 1, 2026 to Sept 30, 2027	Oct 1, 2027 to Sept 30, 2028	Succeeding Oct 1, 2028	Total
Design	$522,414	$2,761,407	$0	$0	$3,283,821
Total	**$522,414**	**$2,761,407**	**$0**	**$0**	**$3,283,821**

Reader Note: Remaining to Fund reflects the estimated future River Authority funding required to complete the project as planned. External funding sources are excluded until funding commitments have been formally executed.

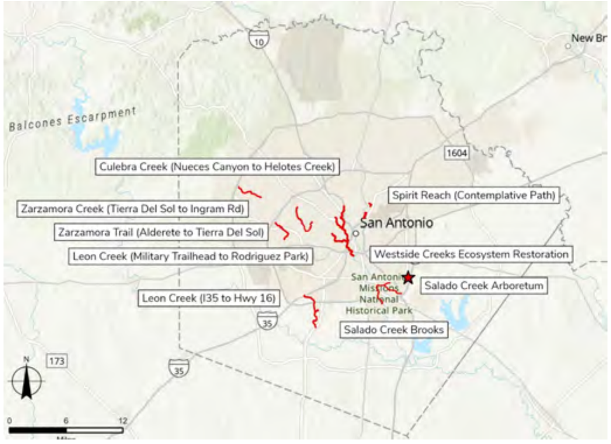
Bexar County Creeks and Trails Program

Project Number	Implementation Type	Funding Status
0800	**Program**	**Authorized**

OVERVIEW

Start Date	End Date	Current Phase
11/18/2020	**01/01/2032**	**Pre-Design**

This program is a multi-year initiative managed by the River Authority to enhance natural and community infrastructure throughout Bexar County. Building on prior investments by Bexar County and the City of San Antonio, the program restores aquatic and riparian ecosystems, improves water quality and flood control, and expands recreational trails and amenities. By connecting neighborhoods, parks, and public institutions to the Linear Creekway trail network, it increases accessibility and community engagement. Leveraging partner funding, the program maximizes resources while supporting long-term environmental and economic benefits.



Mission	Strategic Goal	Capital Classification	Lead Department
Safe, Clean, Enjoyable	**Goal 3 Leverage Core Services**	**Noncapital**	**Project Management Office**

ANNUAL FINANCIAL PLAN

In FY 2026-27, this authorized program will utilize previously approved funding for investigatory and pre-design activities along Salado Creek, including preliminary engineering report (PER) development, subsurface utility engineering (SUE), environmental and technical studies, and real estate support to advance future project delivery. No additional funding is requested this fiscal year.

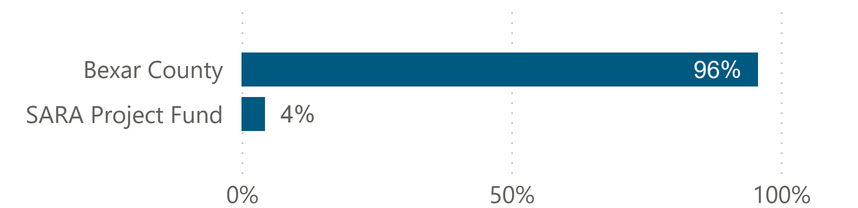
APPROVED FUNDING

FY27 Adopted Budget
$5,223,721

New Funding	Planned Expenditures
$0	**$735,349**

Reader Note: Funding is authorized annually. Adopted budget includes new funding amount if applicable.

Funding Sources



MULTI-YEAR FISCAL OUTLOOK

$0
Remaining to Fund

$5,223,721
Total Projected Costs

Cost Projections

Expenditure	Actuals as of June 30, 2026	July 1, 2026 to Sept 30, 2027	Oct 1, 2027 to Sept 30, 2028	Succeeding Oct 1, 2028	Total
Labor	$376	$6,768	$0	$0	$7,144
Marketing	$11,247	$2,211	$0	$500	$13,958
Preliminary Planning	$918	$0	$0	$326	$1,244
Prof & Contracted Services	$185,306	$14,230	$4,770	$1,000	$205,306
Public Outreach	$3,082	$2,018	$0	$500	$5,600
Real Estate	$24	$710,122	$1,125,836	$3,154,488	$4,990,470
Total	**$200,952**	**$735,349**	**$1,130,606**	**$3,156,813**	**$5,223,721**

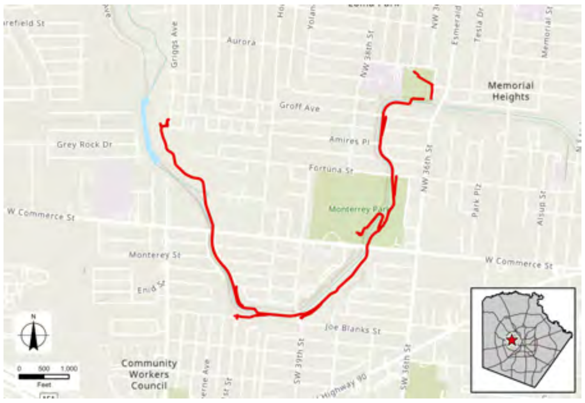
Reader Note: Remaining to Fund reflects the estimated future River Authority funding required to complete the project as planned. External funding sources are excluded until funding commitments have been formally executed.

Zarzamora Trail (Alderete to Tierra Del Sol)

Project Number	Implementation Type	Funding Status
0804	**Design & Construction**	**Authorized**

OVERVIEW

Start Date	End Date	Current Phase
08/01/2022	**03/31/2028**	**Construction**



This project enhances the Howard W. Peak Greenway Trails System by extending trail access along Zarzamora Creek from Tierra Del Sol Park to Alderete Park. Completion of this segment will connect westside creeks—including Apache, Alazan, San Pedro, and Martinez Creeks—to the San Antonio River Mission Reach, creating a continuous and safe trail network. The project will improve access for residents and visitors to parks, pools, and other community destinations.

Mission	Strategic Goal	Capital Classification	Lead Department
Enjoyable	**Goal 2 Grow Portfolio of Activities**	**Capital - Transferred to Partners**	**Project Management Office**

ANNUAL FINANCIAL PLAN

In FY 2026-27, this authorized project will utilize previously approved funding for ongoing construction activities, including site preparation, excavation, concrete work, and retaining wall construction. No additional funding is requested this fiscal year.

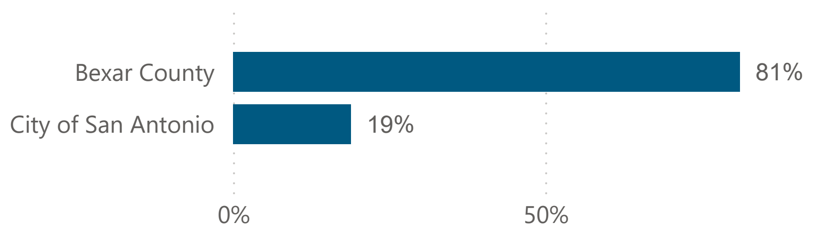
APPROVED FUNDING

FY27 Adopted Budget
$13,690,288

New Funding	Planned Expenditures
$0	**$7,906,452**

Reader Note: Funding is authorized annually. Adopted budget includes new funding amount if applicable.

Funding Sources



MULTI-YEAR FISCAL OUTLOOK

$0
Remaining to Fund

$13,690,288
Total Projected Costs

Cost Projections

Expenditure	Actuals as of June 30, 2026	July 1, 2026 to Sept 30, 2027	Oct 1, 2027 to Sept 30, 2028	Succeeding Oct 1, 2028	Total
Real Estate	$7,979	$5,271	$0	$0	$13,250
Preliminary Planning	$376,447	$16,006	$0	$0	$392,453
Design	$900,566	$156,742	$0	$0	$1,057,308
Construction	$3,817,533	$7,728,433	$681,311	$0	$12,227,277
Total	**$5,102,525**	**$7,906,452**	**$681,311**	**$0**	**$13,690,288**

Reader Note: Remaining to Fund reflects the estimated future River Authority funding required to complete the project as planned. External funding sources are excluded until funding commitments have been formally executed.

Spirit Reach (Contemplative Path)

Project Number	Implementation Type	Funding Status
0805	**Design & Construction**	**Authorized**

OVERVIEW

Start Date	End Date	Current Phase
03/16/2022	**05/31/2028**	**Construction**

This project extends the Spirit Reach initiative by connecting key destinations along the San Antonio River, including the Missions, River Walk, Pearl District, and Brackenridge Park, to the University of the Incarnate Word, the Blue Hole, and Headwaters Sanctuary. A new safe crossing under Hildebrand Avenue will complete the connection between Brackenridge Park and the river's headwaters. The project enhances regional connectivity, links public and private lands, and highlights natural, cultural, and ecological resources, while promoting public access and engagement with the San Antonio River.

Mission	Strategic Goal	Capital Classification	Lead Department
Clean, Enjoyable	**Goal 3 Leverage Core Services**	**Capital - Transferred to Partners**	**Project Management Office**

ANNUAL FINANCIAL PLAN

In FY 2026-27, this authorized project will utilize previously approved funding for construction activities, including concrete trail installation, lighting, elevated walkways, bridge construction, bank protection with boulders, landscaping, and signage. No additional funding is requested this fiscal year.

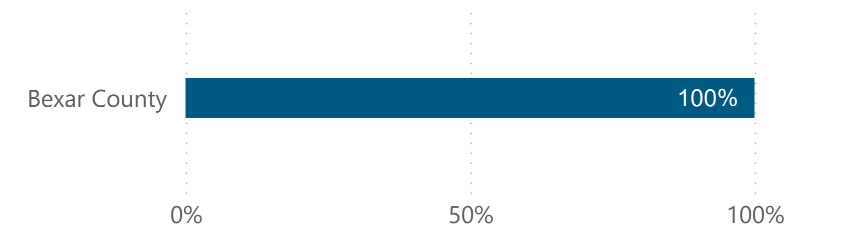
APPROVED FUNDING

FY27 Adopted Budget
$10,000,000

New Funding	Planned Expenditures
$0	**$3,175,890**

Reader Note: Funding is authorized annually. Adopted budget includes new funding amount if applicable.

Funding Sources



MULTI-YEAR FISCAL OUTLOOK

$0
Remaining to Fund

$10,000,000
Total Projected Costs

Cost Projections

Expenditure	Actuals as of June 30, 2026	July 1, 2026 to Sept 30, 2027	Oct 1, 2027 to Sept 30, 2028	Succeeding Oct 1, 2028	Total
Public Outreach	$0	$0	$5,300	$0	$5,300
Design	$1,727,124	$141,469	$0	$0	$1,868,593
Construction	$913	$3,034,421	$5,090,773	$0	$8,126,107
Total	**$1,728,037**	**$3,175,890**	**$5,096,073**	**$0**	**$10,000,000**

Reader Note: Remaining to Fund reflects the estimated future River Authority funding required to complete the project as planned. External funding sources are excluded until funding commitments have been formally executed.

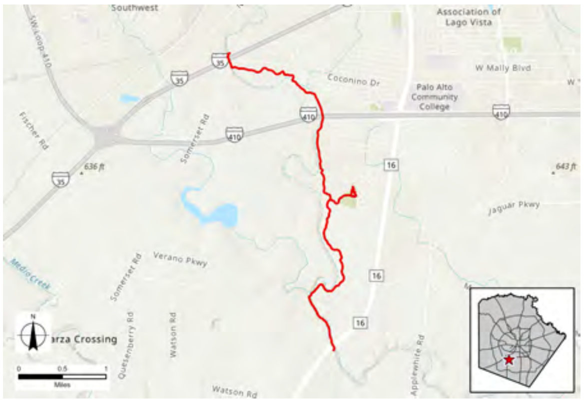
Leon Creek (I35 to Hwy 16)

Project Number	Implementation Type	Funding Status
0806	**Design & Construction**	**Authorized**

OVERVIEW

Start Date	End Date	Current Phase
08/01/2022	**09/19/2030**	**Design**

This project enhances the Leon Creek segment of the Howard W. Peak Greenway Trail System by extending the trail from IH-35 to Spicewood Park and continuing to Highway 16. The extension will connect county and city parks and other community assets, improving regional connectivity and expanding recreational opportunities for residents and visitors.



Mission	Strategic Goal	Capital Classification	Lead Department
Enjoyable	**Goal 3 Leverage Core Services**	**Capital - Transferred to Partners**	**Project Management Office**

ANNUAL FINANCIAL PLAN

In FY 2026-27, this authorized project will utilize previously approved funding to complete final design and support real estate acquisition, including right-of-way and permanent easements. No additional funding is requested this fiscal year.

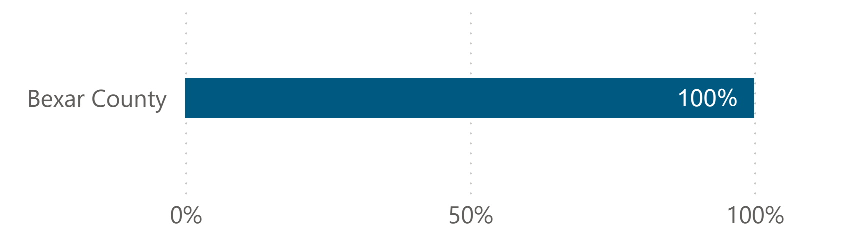
APPROVED FUNDING

FY27 Adopted Budget
$14,933,304

New Funding	Planned Expenditures
$0	**$2,282,049**

Reader Note: Funding is authorized annually. Adopted budget includes new funding amount if applicable.

Funding Sources



MULTI-YEAR FISCAL OUTLOOK

$0
Remaining to Fund

$14,933,304
Total Projected Costs

Cost Projections

Expenditure	Actuals as of June 30, 2026	July 1, 2026 to Sept 30, 2027	Oct 1, 2027 to Sept 30, 2028	Succeeding Oct 1, 2028	Total
Real Estate	$8,610	$836,792	$0	$0	$845,401
Preliminary Planning	$6,923	$0	$0	$0	$6,923
Design	$755,228	$1,445,257	$0	$0	$2,200,485
Construction	$0	$0	$4,220,602	$7,659,893	$11,880,495
Total	**$770,761**	**$2,282,049**	**$4,220,602**	**$7,659,893**	**$14,933,304**

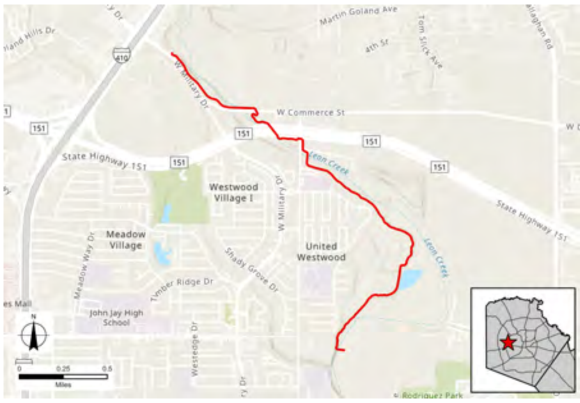
Reader Note: Remaining to Fund reflects the estimated future River Authority funding required to complete the project as planned. External funding sources are excluded until funding commitments have been formally executed.

Leon Creek (Military Trailhead to Rodriguez Park)

Project Number	Implementation Type	Funding Status
0807	**Design & Construction**	**Authorized**

OVERVIEW

Start Date	End Date	Current Phase
08/01/2022	**12/31/2029**	**Design**



This project enhances the Leon Creek segment of the Howard W. Peak Greenway Trails System by extending the trail from the Military Drive trailhead at Loop 410 to near Rodriguez County Park. The extension will connect multiple parks and provide access to the University of Texas at San Antonio main campus, ultimately linking to the IH-10/Loop 1604 interchange. The project expands neighborhood access to the Greenway system and increases recreational opportunities for residents and visitors.

Mission	Strategic Goal	Capital Classification	Lead Department
Enjoyable	**Goal 3 Leverage Core Services**	**Capital - Transferred to Partners**	**Project Management Office**

ANNUAL FINANCIAL PLAN

In FY 2026-27, this authorized project will utilize previously approved funding to complete final design and support real estate acquisition, including right-of-way and permanent easements. No additional funding is requested this fiscal year.

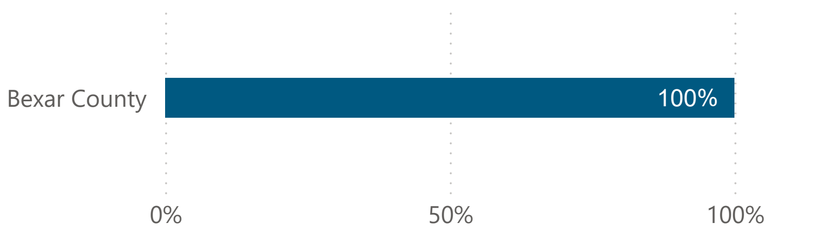
APPROVED FUNDING

FY27 Adopted Budget
$9,599,035

New Funding	Planned Expenditures
$0	**$2,469,158**

Reader Note: Funding is authorized annually. Adopted budget includes new funding amount if applicable.

Funding Sources



MULTI-YEAR FISCAL OUTLOOK

$0
Remaining to Fund

$9,599,035
Total Projected Costs

Cost Projections

Expenditure	Actuals as of June 30, 2026	July 1, 2026 to Sept 30, 2027	Oct 1, 2027 to Sept 30, 2028	Succeeding Oct 1, 2028	Total
Real Estate	$229,147	$1,871,542	$0	$0	$2,100,689
Design	$1,032,955	$597,616	$0	$0	$1,630,571
Construction	$0	$0	$3,069,545	$2,798,230	$5,867,775
Total	**$1,262,102**	**$2,469,158**	**$3,069,545**	**$2,798,230**	**$9,599,035**

Reader Note: Remaining to Fund reflects the estimated future River Authority funding required to complete the project as planned. External funding sources are excluded until funding commitments have been formally executed.

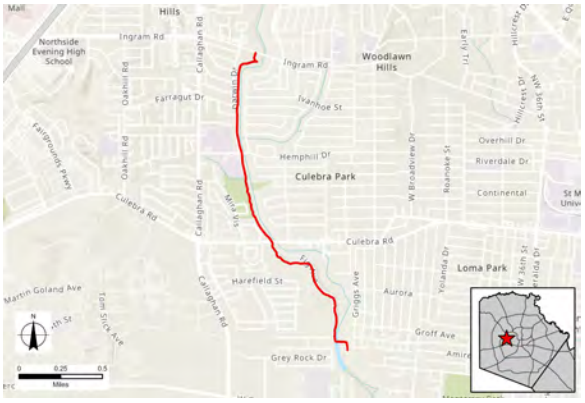
Zarzamora Creek (Tierra Del Sol to Ingram Rd) (CoSA Bond)

Project Number	Implementation Type	Funding Status
0809	**Design & Construction**	**Authorized**

OVERVIEW

Start Date	End Date	Current Phase
03/31/2023	**08/31/2027**	**Construction**

This project enhances the Howard W. Peak Greenway Trails System by extending trail improvements along Zarzamora Creek from Ingram Road to Tierra Del Sol Park. Upon completion, the project will connect Zarzamora Creek to the broader Westside Creeks network and the San Antonio River Mission Reach, creating a continuous and safe trail corridor. The project will improve access for residents and visitors to parks, swimming pools, and other community assets.



Mission	Strategic Goal	Capital Classification	Lead Department
Enjoyable	**Goal 3 Leverage Core Services**	**Capital - Transferred to Partners**	**Project Management Office**

ANNUAL FINANCIAL PLAN

In FY 2026-27, this authorized project will utilize previously approved funding for construction activities, including concrete trail installation, low water crossings and culverts, lighting, tree forestation, landscaping, and signage. No additional funding is requested this fiscal year.

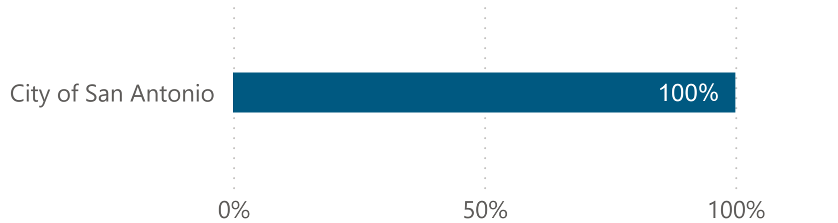
APPROVED FUNDING

FY27 Adopted Budget
$14,064,611

New Funding	Planned Expenditures
$0	**$7,221,612**

Reader Note: Funding is authorized annually. Adopted budget includes new funding amount if applicable.

Funding Sources



MULTI-YEAR FISCAL OUTLOOK

$0
Remaining to Fund

$14,064,611
Total Projected Costs

Cost Projections

Expenditure	Actuals as of June 30, 2026	July 1, 2026 to Sept 30, 2027	Oct 1, 2027 to Sept 30, 2028	Succeeding Oct 1, 2028	Total
Real Estate	$194,758	$52,962	$0	$0	$247,720
Design	$1,323,327	$80,957	$0	$0	$1,404,284
Construction	$5,324,914	$7,087,693	$0	$0	$12,412,607
Total	**$6,842,999**	**$7,221,612**	**$0**	**$0**	**$14,064,611**

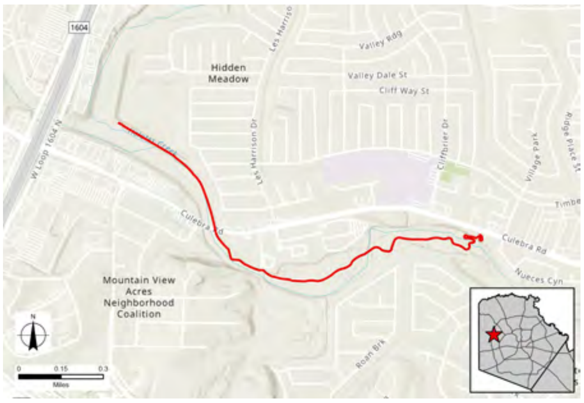
Reader Note: Remaining to Fund reflects the estimated future River Authority funding required to complete the project as planned. External funding sources are excluded until funding commitments have been formally executed.

Culebra Creek (Nueces Canyon to Helotes Creek)

Project Number	Implementation Type	Funding Status
0810	**Design & Construction**	**Authorized**

OVERVIEW

Start Date	End Date	Current Phase
03/01/2023	**12/31/2027**	**Construction**



This project enhances the Howard W. Peak Greenway Trails System by extending trail improvements along Culebra Creek from Grissom Road to the Culebra-Helotes Greenway Trail. The extension will improve connectivity between parks and community destinations while expanding recreational opportunities for residents and visitors.

Mission	Strategic Goal	Capital Classification	Lead Department
Enjoyable	**Goal 3 Leverage Core Services**	**Capital - Transferred to Partners**	**Project Management Office**

ANNUAL FINANCIAL PLAN

In FY 2026-27, this authorized project will utilize previously approved funding for construction activities, including concrete trail installation, low water crossings and culverts, trailhead improvements, lighting, landscaping, and signage. No additional funding is requested this fiscal year.

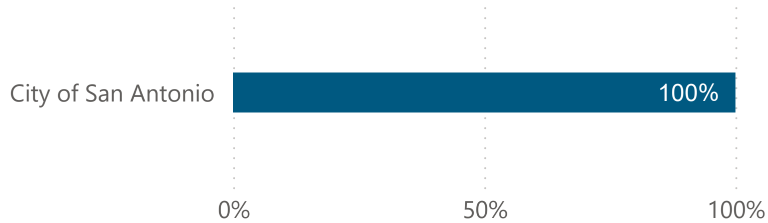
APPROVED FUNDING

FY27 Adopted Budget
$8,222,588

New Funding	Planned Expenditures
$0	**$5,372,546**

Reader Note: Funding is authorized annually. Adopted budget includes new funding amount if applicable.

Funding Sources



MULTI-YEAR FISCAL OUTLOOK

$0
Remaining to Fund

$8,222,588
Total Projected Costs

Cost Projections

Expenditure	Actuals as of June 30, 2026	July 1, 2026 to Sept 30, 2027	Oct 1, 2027 to Sept 30, 2028	Succeeding Oct 1, 2028	Total
Real Estate	$313,335	$5,300	$0	$0	$318,635
Design	$1,010,955	$159,568	$0	$0	$1,170,523
Construction	$1,525,752	$5,207,678	$0	$0	$6,733,429
Total	**$2,850,042**	**$5,372,546**	**$0**	**$0**	**$8,222,588**

Reader Note: Remaining to Fund reflects the estimated future River Authority funding required to complete the project as planned. External funding sources are excluded until funding commitments have been formally executed.

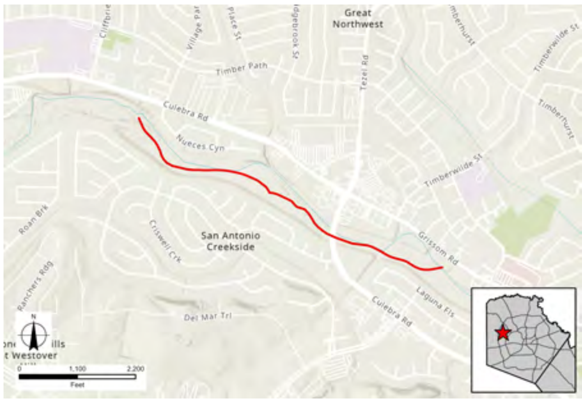
Culebra Creek (Grissom to Culebra Rd)

Project Number	Implementation Type	Funding Status
0812	**Design & Construction**	**Authorized**

OVERVIEW

Start Date	End Date	Current Phase
10/03/2022	**12/31/2027**	**Construction**

This project enhances the Culebra Creek segment of the Howard W. Peak Greenway Trails System by extending trail improvements from the Grissom Trailhead to the Culebra Road Trailhead. The 1.6-mile segment will expand the Leon Creek trail network, improving hike and bike connectivity for the community. The project will increase access to parks and other community destinations while enhancing recreational opportunities for residents and visitors.



Mission	Strategic Goal	Capital Classification	Lead Department
Enjoyable	**Goal 3 Leverage Core Services**	**Capital - Transferred to Partners**	**Project Management Office**

ANNUAL FINANCIAL PLAN

In FY 2026-27, this authorized project will utilize previously approved funding for construction activities, including concrete trail installation, low water crossings and culverts, landscaping, and signage. No additional funding is requested this fiscal year.

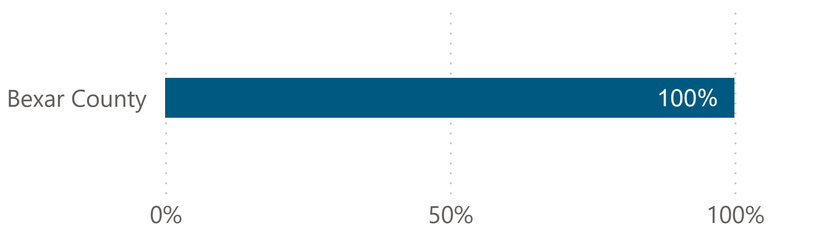
APPROVED FUNDING

FY27 Adopted Budget
$7,301,852

New Funding	Planned Expenditures
$0	**$6,304,050**

Reader Note: Funding is authorized annually. Adopted budget includes new funding amount if applicable.

Funding Sources



MULTI-YEAR FISCAL OUTLOOK

$0
Remaining to Fund

$7,301,852
Total Projected Costs

Cost Projections

Expenditure	Actuals as of June 30, 2026	July 1, 2026 to Sept 30, 2027	Oct 1, 2027 to Sept 30, 2028	Succeeding Oct 1, 2028	Total
Real Estate	$5,319	$25,494	$0	$0	$30,813
Preliminary Planning	$289,151	$0	$0	$0	$289,151
Design	$564,296	$111,967	$0	$0	$676,264
Construction	$139,036	$6,166,588	$0	$0	$6,305,624
Total	**$997,802**	**$6,304,050**	**$0**	**$0**	**$7,301,852**

Reader Note: Remaining to Fund reflects the estimated future River Authority funding required to complete the project as planned. External funding sources are excluded until funding commitments have been formally executed.

Westside Creeks Ecosystem Restoration

Project Number	Implementation Type	Funding Status
0850	**Design & Construction**	**Authorized**

OVERVIEW

Start Date	End Date	Current Phase
07/01/2022	**04/30/2032**	**Design**

This program supports restoration of the Westside Creeks—San Pedro, Apache, Alazan, and Martinez—through a partnership between the San Antonio River Authority and the U.S. Army Corps of Engineers (USACE). The program includes design and construction of stream improvements, such as bankfull channels to enhance stream function and the restoration of riparian meadows, forests, and slackwater wetlands. The River Authority serves as the non-federal sponsor and leads coordination efforts.

Mission	Strategic Goal	Capital Classification	Lead Department
Clean, Enjoyable	**Goal 3 Leverage Core Services**	**Capital - Long-Term Ownership**	**Project Management Office**

ANNUAL FINANCIAL PLAN

In FY 2026-27, this authorized program will utilize previously approved funding for U.S. Army Corps of Engineers (USACE) design activities, Lands, Easements, Rights-of-Way, Relocations, and Disposal Sites requirements, and work-in-kind (WIK) labor. Program expenditures are primarily driven by anticipated USACE invoices and design work supporting utility relocations. These costs represent required commitments to maintain project progress and ensure compliance with federal partnership requirements. No additional funding is requested this fiscal year.

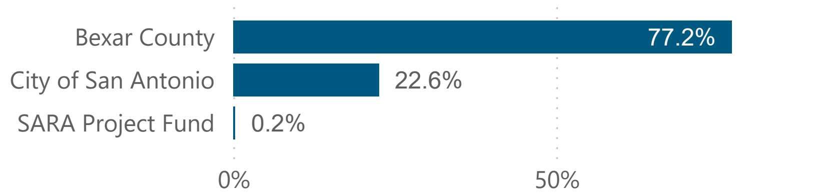
APPROVED FUNDING

FY27 Adopted Budget
$20,662,000

New Funding	Planned Expenditures
$0	**$7,274,721**

Reader Note: Funding is authorized annually. Adopted budget includes new funding amount if applicable.

Funding Sources



MULTI-YEAR FISCAL OUTLOOK

$0
Remaining to Fund

$20,662,000
Total Projected Costs

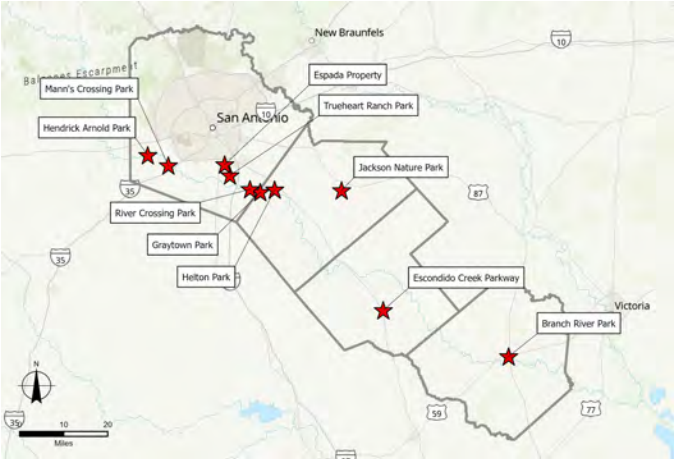
Cost Projections

Expenditure	Actuals as of June 30, 2026	July 1, 2026 to Sept 30, 2027	Oct 1, 2027 to Sept 30, 2028	Succeeding Oct 1, 2028	Total
Real Estate	$121,583	$0	$0	$417	$122,000
Preliminary Planning	$7,848,983	$5,894,436	$1,070,720	$1,065,860	$15,880,000
Design	$331,017	$31,149	$0	$0	$362,166
Construction	$2,948,698	$1,349,136	$0	$0	$4,297,834
Total	**$11,250,281**	**$7,274,721**	**$1,070,720**	**$1,066,277**	**$20,662,000**

Reader Note: Remaining to Fund reflects the estimated future River Authority funding required to complete the project as planned. External funding sources are excluded until funding commitments have been formally executed.

Parks Capital Improvements

OVERVIEW



Parks Capital Improvements is a portfolio of projects that invests in River Authority-owned parks and recreational assets to enhance public access, promote environmental stewardship, and support high-quality outdoor experiences. Guided by the Park Development Roadmap and informed by community needs, investments focus on improving park amenities, expanding accessibility, preserving natural resources, and enhancing the long-term sustainability of public spaces. These projects support conservation, recreation, and resilient community assets for current and future generations.

FINANCIAL SUMMARY

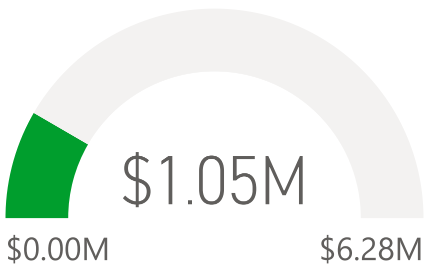
Overall Adopted Funds

$6.28M

Total Remaining to Fund

$13.68M

Current Expenses



Funding Sources

Source	Budget
Park Development Fund	$2,139,555
San Antonio River Foundation	$130,000
SARA Project Fund	$3,594,057
Texas A&M University - SA	$125,000
U.S. Fish and Wildlife Service	$1,000,000
Total	**$6,284,557**

Reader Note: Remaining to Fund reflects the estimated future River Authority funding required to advance planned projects within the portfolio. The amount excludes anticipated external funding sources that have not yet been formally committed and does not represent a current-year funding request. Future appropriations may be required to support project completion and strategic priorities.

AUTHORIZED PROJECTS

Project #	Project Name	Funding Type	Adopted Budget	Current Phase	Page #
0675	Escondido Creek Parkway Phase II	Authorized	$580,002	Real Estate Acquisition	128
0688	Parks Design and Construction	Authorized	$841,409	Construction	129
0708	Otilla Dam	Authorized	$2,235,000	Design	130
0860	Trueheart Ranch Nature Park Development	Authorized	$936,185	Construction	131
0861	Hendrick Arnold Nature Park Development	Authorized - New Funding	$1,691,962	Construction	132

Escondido Creek Parkway Phase II

Project Number	Implementation Type	Funding Status
0675	**Design & Construction**	**Authorized**

OVERVIEW

Start Date	End Date	Current Phase
07/01/2021	**09/30/2028**	**Real Estate Acquisition**

This project continues improvements to Escondido Creek Parkway by extending the trail from the 5th Street entrance to the elementary school, across the creek to a city park, and ending at a new trailhead at Helena Road. The proposed 1.2-mile concrete trail will be 10 feet wide and include one low water crossing. Park amenities such as benches, trash receptacles, and pet waste stations will also be installed.

Mission	Strategic Goal	Capital Classification	Lead Department
Enjoyable	**Goal 2 Grow Portfolio of Activities**	**Capital - Long-Term Ownership**	**Project Management Office**

ANNUAL FINANCIAL PLAN

In FY 2026-27, this authorized project will utilize previously approved funding to complete real estate acquisition and pre-design services, including survey, geotechnical analysis, and alignment, supporting the delivery of planned project improvements. No additional funding is requested this fiscal year.

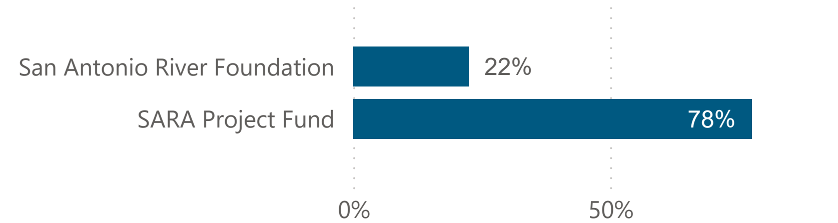
APPROVED FUNDING

FY27 Adopted Budget
$580,002

New Funding	Planned Expenditures
$0	**$376,214**

Reader Note: Funding is authorized annually. Adopted budget includes new funding amount if applicable.

Funding Sources



MULTI-YEAR FISCAL OUTLOOK

$0
Remaining to Fund

$580,002
Total Projected Costs

Cost Projections

Expenditure	Actuals as of June 30, 2026	July 1, 2026 to Sept 30, 2027	Oct 1, 2027 to Sept 30, 2028	Succeeding Oct 1, 2028	Total
Real Estate	$8,903	$311,412	$0	$0	$320,315
Public Outreach	$28,560	$0	$0	$0	$28,560
Design	$0	$64,802	$130,000	$0	$194,802
Construction	$36,325	$0	$0	$0	$36,325
Total	**$73,788**	**$376,214**	**$130,000**	**$0**	**$580,002**

Reader Note: Remaining to Fund reflects the estimated future River Authority funding required to complete the project as planned. External funding sources are excluded until funding commitments have been formally executed.

Parks Design and Construction

Project Number	Implementation Type	Funding Type
0688	**Design & Construction**	**Authorized**

OVERVIEW

Start Date	End Date	Current Phase
03/21/2023	**12/31/2032**	**Construction**

This project develops River Authority–owned nature-based parks along the Medina River and San Antonio River to expand public access and enhance ecological and recreational opportunities. Guided by existing master plans, the project delivers phased park improvements, including site preparation, infrastructure installation, and integration of natural features. The approach supports sustainable development while creating accessible, engaging outdoor spaces for the community.

Mission	Strategic Goal	Capital Classification	Lead Department
Enjoyable	**Goal 2 Grow Portfolio of Activities**	**Capital - Long-Term Ownership**	**Project Management Office**

ANNUAL FINANCIAL PLAN

In FY 2026-27, this authorized project will utilize previously approved funding for improvements at Espada Park, including fencing and signage, as well as primary spillway work at Cassin Dam. No additional funding is requested this fiscal year.

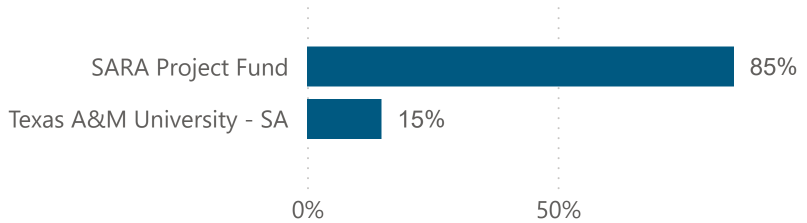
APPROVED FUNDING

FY27 Adopted Budget
$841,409

New Funding	Planned Expenditures
$0	**$259,796**

Reader Note: Funding is authorized annually. Adopted budget includes new funding amount if applicable.

Funding Sources



MULTI-YEAR FISCAL OUTLOOK

$0
Remaining to Fund

$841,409
Total Projected Costs

Cost Projections

Expenditure	Actuals as of June 30, 2026	July 1, 2026 to Sept 30, 2027	Oct 1, 2027 to Sept 30, 2028	Succeeding Oct 1, 2028	Total
Preliminary Planning	$38,564	$0	$0	$0	$38,564
Labor	$7,121	$0	$0	$0	$7,121
Design	$7,123	$0	$0	$1,987	$9,110
Construction	$456,759	$259,796	$0	$70,058	$786,614
Total	**$509,567**	**$259,796**	**$0**	**$72,046**	**$841,409**

Reader Note: Remaining to Fund reflects the estimated future River Authority funding required to complete the project as planned. External funding sources are excluded until funding commitments have been formally executed.

Otilla Dam

Project Number	Implementation Type	Funding Status
0708	**Design & Construction**	**Authorized**

OVERVIEW

Start Date	End Date	Current Phase
08/01/2024	**09/30/2029**	**Design**

This project evaluates and implements options to modify or remove the Otilla Dam to improve fish passage while preserving the upstream reservoir for recreational use and maintaining a storage capacity of 34 acre-feet. The project enhances aquatic connectivity and bank stability both upstream and downstream, balancing ecological restoration with community needs. Improvements will also include recreational and educational features consistent with the Trueheart Ranch Park Master Plan, including access from the southwest bank to the dam.

Mission	Strategic Goal	Capital Classification	Lead Department
Safe, Clean, Enjoyable	**Goal 2 Grow Portfolio of Activities**	**Capital - Long-Term Ownership**	**Project Management Office**

ANNUAL FINANCIAL PLAN

In FY 2026-27, this authorized project will utilize previously approved funding for design activities, including development of design solutions for dam modifications to maintain storage capacity, improve recreational opportunities, and enhance fish passage. No additional funding is requested this fiscal year.

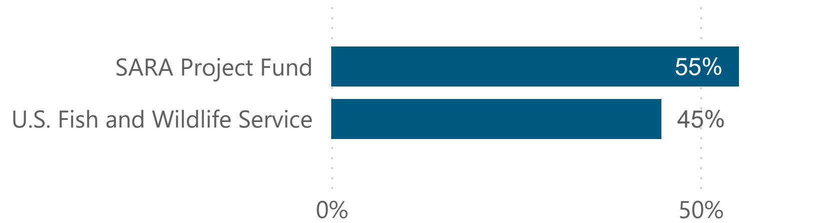
APPROVED FUNDING

FY27 Adopted Budget
$2,235,000

New Funding	Planned Expenditures
$0	**$934,138**

Reader Note: Funding is authorized annually. Adopted budget includes new funding amount if applicable.

Funding Sources



MULTI-YEAR FISCAL OUTLOOK

$11,000,000
Remaining to Fund

$13,235,000
Total Projected Costs

Cost Projections

Expenditure	Actuals as of June 30, 2026	July 1, 2026 to Sept 30, 2027	Oct 1, 2027 to Sept 30, 2028	Succeeding Oct 1, 2028	Total
Grant Indirect Cost	$0	$35,000	$0	$0	$35,000
Design	$292,195	$899,138	$370,000	$0	$1,561,333
Construction	$0	$0	$6,138,667	$5,500,000	$11,638,667
Total	**$292,195**	**$934,138**	**$6,508,667**	**$5,500,000**	**$13,235,000**

Reader Note: Remaining to Fund reflects the estimated future River Authority funding required to complete the project as planned. External funding sources are excluded until funding commitments have been formally executed.

Trueheart Ranch Nature Park Development

Project Number	Implementation Type	Funding Status
0860	**Design & Construction**	**Authorized**

OVERVIEW

Start Date	End Date	Current Phase
10/01/2025	**09/30/2031**	**Construction**

This project supports continued development of Trueheart Ranch Nature Park, a 351-acre sanctuary opened in September 2022 that preserves native landscapes while providing opportunities for recreation, education, and connection with nature. Guided by a low-impact, nature-based approach, the next phase will expand outdoor amenities, including river access, reservable spaces, camping areas, wildlife viewing, equestrian trails, an outdoor classroom, restoration of a historic home, and a community amphitheater.

Mission	Strategic Goal	Capital Classification	Lead Department
Enjoyable	**Goal 2 Grow Portfolio of Activities**	**Capital - Long-Term Ownership**	**Project Management Office**

ANNUAL FINANCIAL PLAN

In FY 2026-27, this authorized project will utilize previously approved funding for design activities, including the historic home and disc golf course, as well as construction of base road infrastructure and related park improvements. No additional funding is requested this fiscal year.

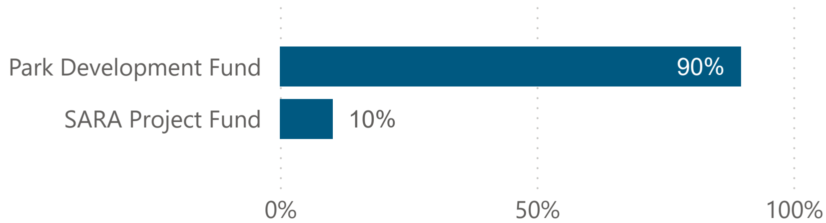
APPROVED FUNDING

FY27 Adopted Budget
$936,185

New Funding	Planned Expenditures
$0	**$430,847**

Reader Note: Funding is authorized annually. Adopted budget includes new funding amount if applicable.

Funding Sources



MULTI-YEAR FISCAL OUTLOOK

$1,890,000
Remaining to Fund

$2,826,185
Total Projected Costs

Cost Projections

Expenditure	Actuals as of June 30, 2026	July 1, 2026 to Sept 30, 2027	Oct 1, 2027 to Sept 30, 2028	Succeeding Oct 1, 2028	Total
Design	$30,678	$173,007	$0	$0	$203,685
Construction	$16,370	$257,840	$1,433,290	$915,000	$2,622,500
Total	**$47,048**	**$430,847**	**$1,433,290**	**$915,000**	**$2,826,185**

Reader Note: Remaining to Fund reflects the estimated future River Authority funding required to complete the project as planned. External funding sources are excluded until funding commitments have been formally executed.

Hendrick Arnold Nature Park Development

Project Number	Implementation Type	Funding Status
0861	**Design & Construction**	**Authorized - New Funding**

OVERVIEW

Start Date	End Date	Current Phase
10/01/2025	**09/30/2030**	**Construction**

This project advances development of Hendrick Arnold Nature Park, a 74-acre riparian woodland along the Medina River. The site, formerly mined for gravel, has naturally regenerated into one of the few remaining woodland creek properties in Bexar County. The project will preserve this unique landscape while expanding recreational, educational, and cultural opportunities. Planned improvements will support environmental stewardship, highlight site history, and provide inclusive outdoor experiences for the community.

Mission	Strategic Goal	Capital Classification	Lead Department
Enjoyable	**Goal 2 Grow Portfolio of Activities**	**Capital - Long-Term Ownership**	**Project Management Office**

ANNUAL FINANCIAL PLAN

In FY 2026-27, this authorized project will utilize previously approved funding for potable water design and nature playground construction. An additional $1,491,055 is requested for interior park roads, parking, lighting, and permanent restrooms.

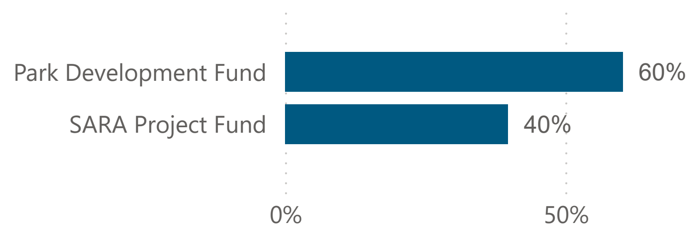
APPROVED FUNDING

FY27 Adopted Budget
$1,691,962

Requested New Funds	Approved New Funds	Planned Expenditures
$1,491,055	**$704,055**	**$1,620,484**

Reader Note: Funding is authorized annually. Adopted budget includes new funding amount if applicable.

Funding Sources



MULTI-YEAR FISCAL OUTLOOK

$787,000
Remaining to Fund

$2,478,962
Total Projected Costs

Cost Projections

Expenditure	Actuals as of June 30, 2026	July 1, 2026 to Sept 30, 2027	Oct 1, 2027 to Sept 30, 2028	Succeeding Oct 1, 2028	Total
Design	$15,447	$75,810	$260,000	$527,000	$878,257
Construction	$56,031	$1,544,674	$0	$0	$1,600,705
Total	**$71,478**	**$1,620,484**	**$260,000**	**$527,000**	**$2,478,962**

Reader Note: Remaining to Fund reflects the estimated future River Authority funding required to complete the project as planned. External funding sources are excluded until funding commitments have been formally executed.

Infrastructure Improvements

OVERVIEW

Infrastructure Improvements is a portfolio of projects that invests in the River Authority's facilities, technology, and organizational infrastructure to support efficient and reliable service delivery across all program areas. Investments focus on modernizing critical systems, enhancing operational capabilities, improving business processes, and strengthening organizational resilience. Through technology upgrades, facility improvements, and strategic initiatives, projects support long-term operational performance, risk management, and service excellence.

FINANCIAL SUMMARY

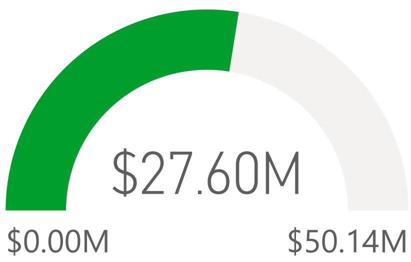
Overall Adopted Funds

$50.14M

Total Remaining to Fund

$0

Current Expenses



Funding Sources

Source	Budget
Public Facilities Corporation	$18,782,229
SARA Project Fund	$31,355,796
Total	**$50,138,025**

Reader Note: Remaining to Fund reflects the estimated future River Authority funding required to advance planned projects within the portfolio. The amount excludes anticipated external funding sources that have not yet been formally committed and does not represent a current-year funding request. Future appropriations may be required to support project completion and strategic priorities.

AUTHORIZED PROJECTS

Project #	Project Name	Funding Type	Adopted Budget	Current Phase	Page #
0679	Facilities Design & Construction	Authorized	$49,565,966	Construction	134
0716	SCADA Masterplan	Authorized	$572,059	Data Collection	135

Facilities Design & Construction

Project Number	Implementation Type	Funding Status
0679	**Design & Construction**	**Authorized**

OVERVIEW

Start Date	End Date	Current Phase
05/10/2022	**06/30/2027**	**Construction**

This project develops a new facility at 201 W. Sheridan to support the River Authority's long-term operational and strategic goals. The project includes planning, design, and construction of a modern, sustainable facility tailored to future space needs. Scope also includes integration with existing properties to support a cohesive and forward-looking facilities strategy.

Mission	Strategic Goal	Capital Classification	Lead Department
Safe, Clean, Enjoyable	**Goal 3 Leverage Core Services**	**Capital - Long-Term Ownership**	**Facilities**

ANNUAL FINANCIAL PLAN

In FY 2026-27, this authorized project will utilize previously approved funding to complete construction of the facility, including landscaping, furniture, IT equipment, and final buildout components necessary for occupancy and operations. No additional funding is requested this fiscal year.

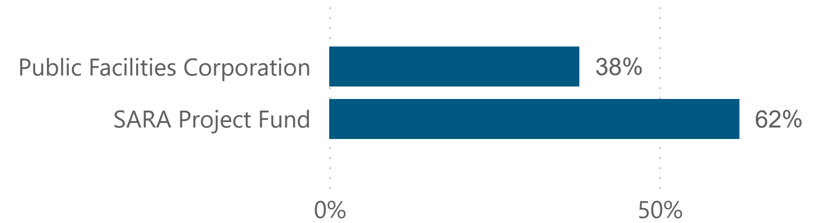
APPROVED FUNDING

FY27 Adopted Budget
$49,565,966

New Funding	Planned Expenditures
$0	**$23,035,419**

Reader Note: Funding is authorized annually. Adopted budget includes new funding amount if applicable.

Funding Sources



MULTI-YEAR FISCAL OUTLOOK

$0
Remaining to Fund

$49,565,966
Total Projected Costs

Cost Projections

Expenditure	Actuals as of June 30, 2026	July 1, 2026 to Sept 30, 2027	Oct 1, 2027 to Sept 30, 2028	Succeeding Oct 1, 2028	Total
Preliminary Planning	$361,257	$0	$0	$0	$361,257
Design	$3,764,140	$228,849	$0	$0	$3,992,989
Construction	$19,271,449	$22,806,570	$1,508,114	$0	$43,586,132
Capital	$1,625,588	$0	$0	$0	$1,625,588
Total	**$25,022,433**	**$23,035,419**	**$1,508,114**	**$0**	**$49,565,966**

Reader Note: Remaining to Fund reflects the estimated future River Authority funding required to complete the project as planned. External funding sources are excluded until funding commitments have been formally executed.

SCADA Masterplan

Project Number	Implementation Type	Funding Status
0716	**Technology**	**Authorized**

OVERVIEW

Start Date	End Date	Current Phase
10/01/2025	**12/31/2028**	**Data Collection**

This project implements an enterprise-wide SCADA system to support daily monitoring and operations for Utilities and Dams, while providing critical data for flood events and water quality. The project will enhance security compliance, streamline processes, and standardize operations across the River Authority. Upon completion, the River Authority will assume responsibility for system operations and maintenance.

Mission	Strategic Goal	Capital Classification	Lead Department
Safe, Clean, Enjoyable	**Goal 3 Leverage Core Services**	**Noncapital**	**Information Technology**

ANNUAL FINANCIAL PLAN

In FY 2026-27, this authorized project will utilize previously approved funding for data collection, including gap analysis and alternatives evaluation, condition assessment, and continued project development. No additional funding is requested this fiscal year.

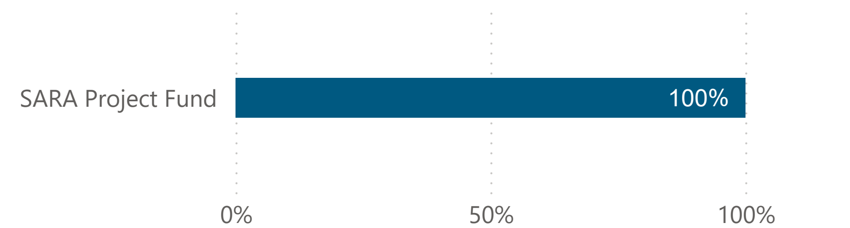
APPROVED FUNDING

FY27 Adopted Budget
$572,059

New Funding	Planned Expenditures
$0	**$544,704**

Reader Note: Funding is authorized annually. Adopted budget includes new funding amount if applicable.

Funding Sources



MULTI-YEAR FISCAL OUTLOOK

$0
Remaining to Fund

$572,059
Total Projected Costs

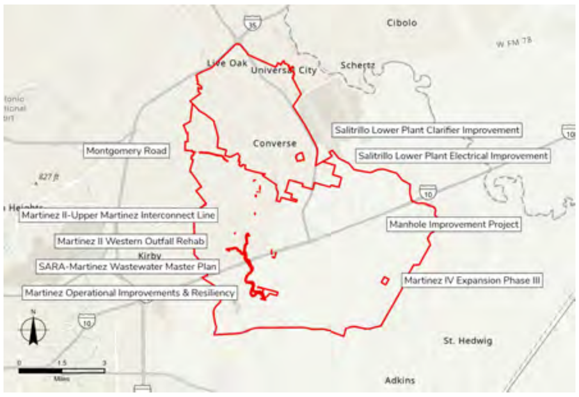
Cost Projections

Expenditure	Actuals as of June 30, 2026	July 1, 2026 to Sept 30, 2027	Oct 1, 2027 to Sept 30, 2028	Succeeding Oct 1, 2028	Total
Technology & Software	$27,355	$544,704	$0	$0	$572,059
Total	**$27,355**	**$544,704**	**$0**	**$0**	**$572,059**

Reader Note: Remaining to Fund reflects the estimated future River Authority funding required to complete the project as planned. External funding sources are excluded until funding commitments have been formally executed.

Utilities Capital Improvements

OVERVIEW



Utilities Capital Improvements is a portfolio of projects that invests in wastewater infrastructure critical to protecting public health, safeguarding environmental quality, and providing reliable utility services. Guided by the Capital Improvement Plan, investments focus on rehabilitation and replacement of aging assets, modernization of treatment and conveyance facilities, capacity improvements, and regulatory compliance. These projects support long-term system sustainability, improve operational resilience, and ensure continued delivery of essential wastewater services.

FINANCIAL SUMMARY

Overall Adopted Funds

$49.38M

Total Remaining to Fund

$0

Current Expenses

Funding Sources

Source	Budget
Utilities Enterprise Fund	$49,381,119
Total	**$49,381,119**

Reader Note: Remaining to Fund reflects the estimated future River Authority funding required to advance planned projects within the portfolio. The amount excludes anticipated external funding sources that have not yet been formally committed and does not represent a current-year funding request. Future appropriations may be required to support project completion and strategic priorities.

AUTHORIZED PROJECTS

Project #	Project Name	Funding Type	Adopted Budget	Current Phase	Page #
0670	Martinez II-Upper Martinez Interconnect Line	Authorized	$3,400,000	Real Estate Acquisition	137
0687	Martinez Operational Improvements & Resiliency	Authorized	$16,563,119	Pre-Design	138
0690	Martinez IV Expansion Phase III	Authorized	$16,500,000	Design	139
0704	Salitrillo Lower Plant Clarifier Improvement	Authorized	$4,214,000	Construction	140
0705	Salitrillo Lower Plant Electrical Improvement	Authorized	$2,654,000	Design	141
0706	SARA-Martinez Wastewater Master Plan	Authorized	$850,000	Final Completion	142
0901	Manhole Improvement Project	Authorized	$910,000	Construction	143
0902	Martinez II Western Outfall Rehab	Authorized - New Funding	$2,970,000	Pre-Design	144
0903	Montgomery Drive Reconstruction Sewer Rehabilitation	Authorized - New Funding	$1,320,000	Design	145

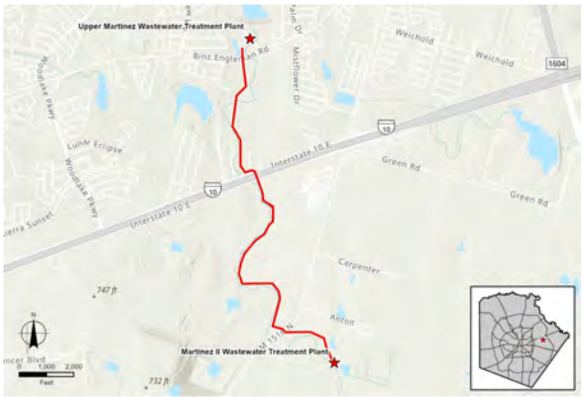
Martinez II-Upper Martinez Interconnect Line

Project Number	Implementation Type	Funding Status
0670	**Design & Construction**	**Authorized**

OVERVIEW

Start Date	End Date	Current Phase
09/01/2021	**09/28/2028**	**Real Estate Acquisition**

This project supports acquisition of key real estate needed for future wastewater infrastructure improvements between the Upper Martinez and Martinez II service areas. Securing these properties will enable planned system upgrades and capacity expansion, improving reliability and supporting long-term growth.



Mission	Strategic Goal	Capital Classification	Lead Department
Clean	**Goal 3 Leverage Core Services**	**Capital - Long-Term Ownership**	**Project Management Office**

ANNUAL FINANCIAL PLAN

In FY 2026-27, this authorized project will utilize previously approved funding for real estate acquisition, including right-of-way and easements required to support planned infrastructure improvements. No additional funding is requested this fiscal year.

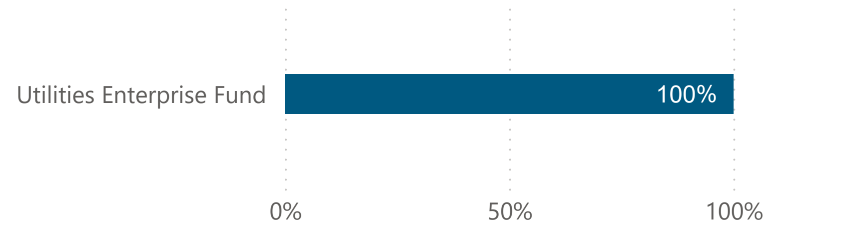
APPROVED FUNDING

FY27 Adopted Budget
$3,400,000

New Funding	Planned Expenditures
$0	**$173,260**

Reader Note: Funding is authorized annually. Adopted budget includes new funding amount if applicable.

Funding Sources



MULTI-YEAR FISCAL OUTLOOK

$0
Remaining to Fund

$3,400,000
Total Projected Costs

Cost Projections

Expenditure	Actuals as of June 30, 2026	July 1, 2026 to Sept 30, 2027	Oct 1, 2027 to Sept 30, 2028	Succeeding Oct 1, 2028	Total
Real Estate	$321,356	$172,160	$150,000	$56,483	$700,000
Preliminary Planning	$265,548	$0	$0	$0	$265,548
Labor	$40,664	$1,100	$4,000	$32,705	$78,469
Design	$1,968,095	$0	$0	$122,494	$2,090,589
Construction	$1,190	$0	$0	$264,204	$265,394
Total	**$2,596,854**	**$173,260**	**$154,000**	**$475,887**	**$3,400,000**

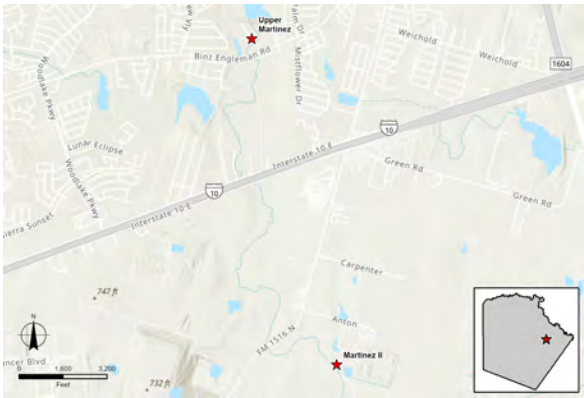
Reader Note: Remaining to Fund reflects the estimated future River Authority funding required to complete the project as planned. External funding sources are excluded until funding commitments have been formally executed.

Martinez Operational Improvements & Resiliency

Project Number	Implementation Type	Funding Status
0687	**Design & Construction**	**Authorized**

OVERVIEW

Start Date	End Date	Current Phase
10/01/2024	**12/31/2030**	**Pre-Design**



This project enhances operations, efficiency, and resiliency at the Upper Martinez (UM) and Martinez II (MII) Wastewater Treatment Plants through ongoing condition assessments. These assessments have identified critical repairs, including Oxidation Ditch #27 and Clarifier #37 at UM, Clarifier #27 at MII, and electrical control infrastructure at both plants. The project also identifies additional improvements to increase system throughput and efficiency, supporting data-driven decision-making and optimized investment in long-term system performance.

Mission	Strategic Goal	Capital Classification	Lead Department
Clean	**Goal 3 Leverage Core Services**	**Capital - Long-Term Ownership**	**Project Management Office**

ANNUAL FINANCIAL PLAN

In FY 2026-27, this authorized project will utilize previously approved funding for design activities, including delivery of technical memoranda and procurement of critical equipment and electrical components to address long lead times. No additional funding is requested this fiscal year.

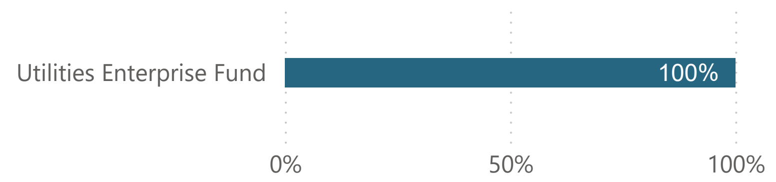
APPROVED FUNDING

FY27 Adopted Budget
$16,563,119

New Funding	Planned Expenditures
$0	**$6,125,000**

Reader Note: Funding is authorized annually. Adopted budget includes new funding amount if applicable.

Funding Sources



MULTI-YEAR FISCAL OUTLOOK

$0
Remaining to Fund

$16,563,119
Total Projected Costs

Cost Projections

Expenditure	Actuals as of June 30, 2026	July 1, 2026 to Sept 30, 2027	Oct 1, 2027 to Sept 30, 2028	Succeeding Oct 1, 2028	Total
Labor	$40,046	$125,000	$100,000	$114,973	$380,019
Design	$0	$6,000,000	$0	$0	$6,000,000
Construction	$0	$0	$2,500,000	$7,683,100	$10,183,100
Total	**$40,046**	**$6,125,000**	**$2,600,000**	**$7,798,073**	**$16,563,119**

Reader Note: Remaining to Fund reflects the estimated future River Authority funding required to complete the project as planned. External funding sources are excluded until funding commitments have been formally executed.

Future Funding Need: $16 Million

Reader Note: Future Funding Need reflects the estimated cost to complete planned work beyond currently authorized funding. Identified needs may be funded through future budget appropriations and/or external funding opportunities and should not be interpreted as a current-year funding request.

Martinez IV Expansion Phase III

Project Number	Implementation Type	Funding Status
0690	**Design & Construction**	**Authorized**

OVERVIEW

Start Date	End Date	Current Phase
04/19/2023	**12/31/2030**	**Design**

This project expands the Martinez IV Wastewater Treatment Plant (WWTP) from a capacity of 2.5 million gallons per day (MGD) to 5.1 MGD. The expansion will accommodate continued growth in the Martinez IV service area and support future wastewater demand.

Mission	Strategic Goal	Capital Classification	Lead Department
Clean	**Goal 3 Leverage Core Services**	**Capital - Long-Term Ownership**	**Project Management Office**

ANNUAL FINANCIAL PLAN

In FY 2026-27, this authorized project will utilize previously approved funding for design activities, including development of the 90% design package and construction manager at risk (CMAR) preconstruction services. No additional funding is requested this fiscal year.

APPROVED FUNDING

FY27 Adopted Budget
$16,500,000

New Funding	Planned Expenditures
$0	**$8,782,162**

Reader Note: Funding is authorized annually. Adopted budget includes new funding amount if applicable.

Funding Sources

MULTI-YEAR FISCAL OUTLOOK

$0
Remaining to Fund

$16,500,000
Total Projected Costs

Cost Projections

Expenditure	Actuals as of June 30, 2026	July 1, 2026 to Sept 30, 2027	Oct 1, 2027 to Sept 30, 2028	Succeeding Oct 1, 2028	Total
Real Estate	$416,935	$281,026	$100,000	$38,285	$836,246
Preliminary Planning	$1,040,222	$16,237	$0	$0	$1,056,459
Labor	$14,981	$83,266	$75,000	$79,372	$252,619
Design	$72,857	$3,556,992	$19,524	$0	$3,649,373
Construction	$550,654	$4,844,641	$2,293,214	$3,016,796	$10,705,304
Total	**$2,095,649**	**$8,782,162**	**$2,487,737**	**$3,134,452**	**$16,500,000**

Reader Note: Remaining to Fund reflects the estimated future River Authority funding required to complete the project as planned. External funding sources are excluded until funding commitments have been formally executed.

Future Funding Need: $60 Million
Reader Note: Future Funding Need reflects the estimated cost to complete planned work beyond currently authorized funding. Identified needs may be funded through future budget appropriations and/or external funding opportunities and should not be interpreted as a current-year funding request.

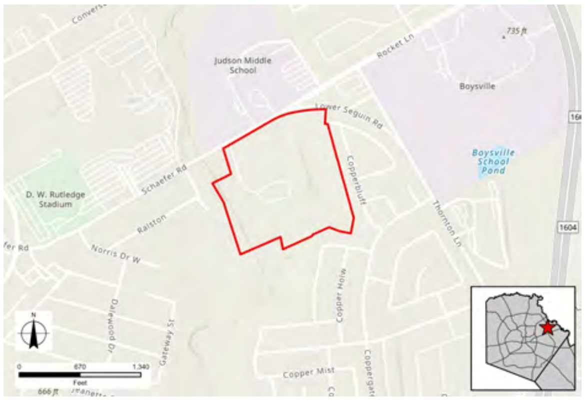
Salitrillo Lower Plant Clarifier Improvement

Project Number	Implementation Type	Funding Status
0704	**Design & Construction**	**Authorized**

OVERVIEW

Start Date	End Date	Current Phase
10/01/2024	**11/12/2027**	**Construction**

This project replaces mechanical components for two clarifiers at the Salitrillo Lower Plant and evaluates hydraulic performance to support future system needs. Previous temporary improvements extended equipment life, but full replacement is now required. The project will also assess operational flexibility to ensure the improvements meet long-term performance and design life requirements.



Mission	Strategic Goal	Capital Classification	Lead Department
Clean	**Goal 3 Leverage Core Services**	**Capital - Long-Term Ownership**	**Project Management Office**

ANNUAL FINANCIAL PLAN

In FY 2026-27, this authorized project will utilize previously approved funding for rehabilitation of secondary clarifiers, including equipment replacement, structural repairs, and construction support activities such as bypass pumping and commissioning. No additional funding is requested this fiscal year.

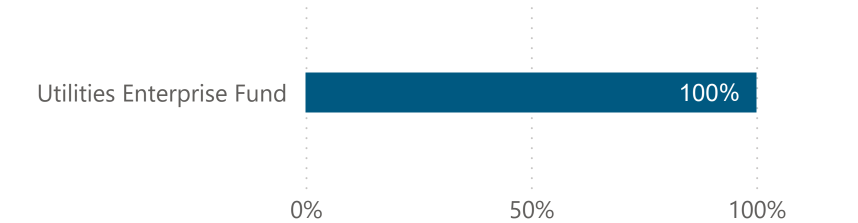
APPROVED FUNDING

FY27 Adopted Budget
$4,214,000

New Funding	Planned Expenditures
$0	**$3,689,725**

Reader Note: Funding is authorized annually. Adopted budget includes new funding amount if applicable.

Funding Sources



MULTI-YEAR FISCAL OUTLOOK

$0
Remaining to Fund

$4,214,000
Total Projected Costs

Cost Projections

Expenditure	Actuals as of June 30, 2026	July 1, 2026 to Sept 30, 2027	Oct 1, 2027 to Sept 30, 2028	Succeeding Oct 1, 2028	Total
Labor	$22,353	$91,647	$0	$0	$114,000
Design	$330,356	$69,644	$0	$0	$400,000
Construction	$171,567	$3,528,434	$0	$0	$3,700,000
Total	**$524,275**	**$3,689,725**	**$0**	**$0**	**$4,214,000**

Reader Note: Remaining to Fund reflects the estimated future River Authority funding required to complete the project as planned. External funding sources are excluded until funding commitments have been formally executed.

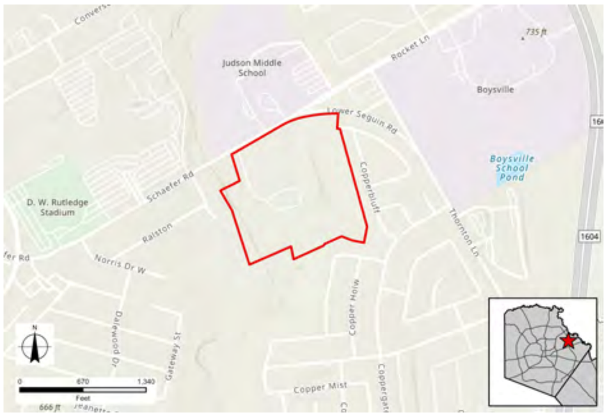
Salitrillo Lower Plant Electrical Improvement

Project Number	Implementation Type	Funding Status
0705	**Design & Construction**	**Authorized**

OVERVIEW

Start Date	End Date	Current Phase
10/01/2024	**08/31/2028**	**Design**

This project replaces the motor control center, backup generator, and transfer switch at the Salitrillo Lower Plant to address aging infrastructure nearing the end of its useful life. Recent plant expansions allow portions of the existing electrical systems to be retired or downsized. The improvements will enhance system reliability, redundancy, and operational efficiency.



Mission	Strategic Goal	Capital Classification	Lead Department
Clean	**Goal 3 Leverage Core Services**	**Capital - Long-Term Ownership**	**Project Management Office**

ANNUAL FINANCIAL PLAN

In FY 2026–27, this authorized project will utilize previously approved funding for Motor Control Center (MCC-B) electrical and controls upgrades, including installation of a Programmable Logic Controller (PLC) system, integration with the Supervisory Control and Data Acquisition (SCADA) system, and related electrical construction activities. No additional funding is requested this fiscal year.

APPROVED FUNDING

FY27 Adopted Budget
$2,654,000

New Funding	Planned Expenditures
$0	**$2,491,491**

Reader Note: Funding is authorized annually. Adopted budget includes new funding amount if applicable.

Funding Sources

MULTI-YEAR FISCAL OUTLOOK

$0
Remaining to Fund

$2,654,000
Total Projected Costs

Cost Projections

Expenditure	Actuals as of June 30, 2026	July 1, 2026 to Sept 30, 2027	Oct 1, 2027 to Sept 30, 2028	Succeeding Oct 1, 2028	Total
Labor	$7,643	$46,357	$0	$0	$54,000
Design	$154,866	$488,050	$0	$0	$642,916
Construction	$0	$1,957,084	$0	$0	$1,957,084
Total	**$162,509**	**$2,491,491**	**$0**	**$0**	**$2,654,000**

Reader Note: Remaining to Fund reflects the estimated future River Authority funding required to complete the project as planned. External funding sources are excluded until funding commitments have been formally executed.

SARA-Martinez Wastewater Master Plan

Project Number	Implementation Type	Funding Status
0706	**Research / Study**	**Authorized**

OVERVIEW

Start Date	End Date	Current Phase
10/01/2024	**11/30/2026**	**Final Completion**

This project completes master planning and capital improvement planning for the Martinez Collection System, which includes three service areas: Martinez I, Martinez II, and Martinez IV. It will develop land use assumptions, perform buildout projections, evaluate hydraulic capacity of existing infrastructure, and produce a comprehensive Capital Improvement Plan for the system.

Mission	Strategic Goal	Capital Classification	Lead Department
Clean	**Goal 1 Acquire Strategic Assets**	**Noncapital**	**Utilities**

ANNUAL FINANCIAL PLAN

In FY 2026-27, this project will utilize previously approved funding to complete the project, supporting final delivery and closeout. No additional funding is requested this fiscal year.

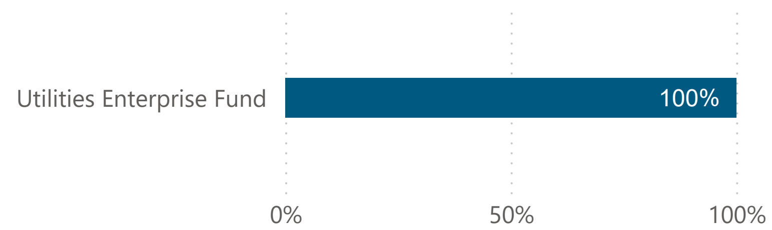
APPROVED FUNDING

FY27 Adopted Budget
$850,000

New Funding	Planned Expenditures
$0	**$26,577**

Reader Note: Funding is authorized annually. Adopted budget includes new funding amount if applicable.

Funding Sources



MULTI-YEAR FISCAL OUTLOOK

$0
Remaining to Fund

$850,000
Total Projected Costs

Cost Projections

Expenditure	Actuals as of June 30, 2026	July 1, 2026 to Sept 30, 2027	Oct 1, 2027 to Sept 30, 2028	Succeeding Oct 1, 2028	Total
Labor	$571	$1,429	$0	$0	$2,000
Preliminary Planning	$441,914	$25,148	$0	$380,938	$848,000
Total	**$442,485**	**$26,577**	**$0**	**$380,938**	**$850,000**

Reader Note: Remaining to Fund reflects the estimated future River Authority funding required to complete the project as planned. External funding sources are excluded until funding commitments have been formally executed.

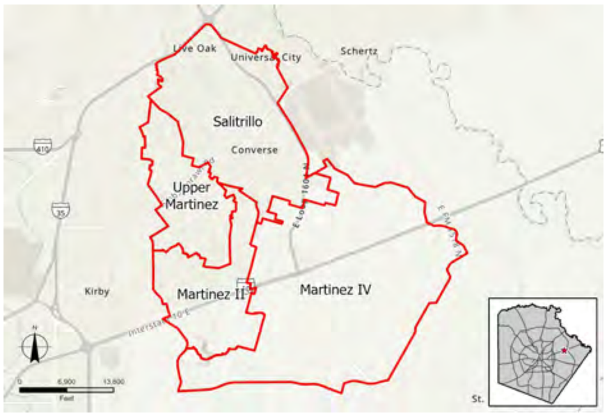
Manhole Improvement Project

Project Number	Implementation Type	Funding Status
0901	**Design & Construction**	**Authorized**

OVERVIEW

Start Date	End Date	Current Phase
01/12/2026	**04/30/2027**	**Construction**

This project rehabilitates or replaces manholes identified through inspections conducted under the Capacity Management, Operations, and Maintenance (CMOM) program to address structural and operational deficiencies. The improvements will preserve the integrity and performance of the sewer system, extend asset life, reduce the risk of overflows and groundwater infiltration, and enhance overall system reliability and environmental protection.



Mission	Strategic Goal	Capital Classification	Lead Department
Clean	**Goal 3 Leverage Core Services**	**Capital - Long-Term Ownership**	**Utilities**

ANNUAL FINANCIAL PLAN

In FY 2026-27, this authorized project will utilize previously approved funding for manhole rehabilitation, including lining, replacement of structural components, and construction support activities such as bypass pumping. These efforts will restore system integrity and improve reliability. No additional funding is requested this fiscal year.

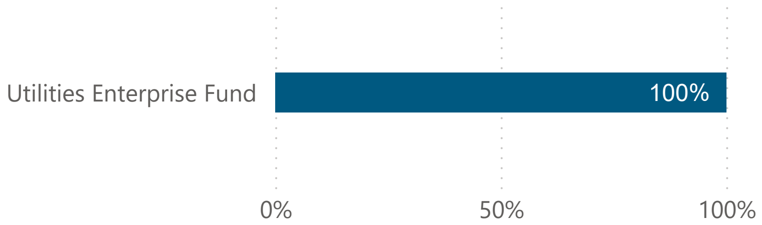
APPROVED FUNDING

FY27 Adopted Budget
$910,000

New Funding	Planned Expenditures
$0	**$910,000**

Reader Note: Funding is authorized annually. Adopted budget includes new funding amount if applicable.

Funding Sources



MULTI-YEAR FISCAL OUTLOOK

$0
Remaining to Fund

$910,000
Total Projected Costs

Cost Projections

Expenditure	Actuals as of June 30, 2026	July 1, 2026 to Sept 30, 2027	Oct 1, 2027 to Sept 30, 2028	Succeeding Oct 1, 2028	Total
Labor	$0	$10,000	$0	$0	$10,000
Construction	$0	$900,000	$0	$0	$900,000
Total	**$0**	**$910,000**	**$0**	**$0**	**$910,000**

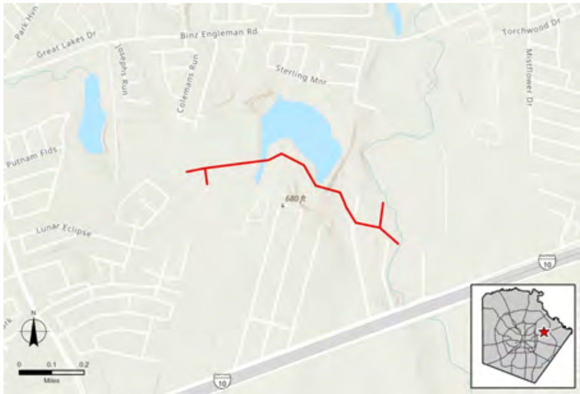
Reader Note: Remaining to Fund reflects the estimated future River Authority funding required to complete the project as planned. External funding sources are excluded until funding commitments have been formally executed.

Martinez II Western Outfall Rehab

Project Number	Implementation Type	Funding Status
0902	**Design & Construction**	**Authorized - New Funding**

OVERVIEW

Start Date	End Date	Current Phase
11/10/2025	**02/29/2028**	**Pre-Design**



This project rehabilitates a large-diameter pipeline located beneath the Martinez II Dam to address infrastructure nearing the end of its service life. Condition assessments using CCTV have identified the need for rehabilitation to restore structural integrity and maintain reliable service. The project will extend the operational life of the sewer system, reduce the risk of leaks and overflows, and enhance overall system reliability and public safety.

Mission	Strategic Goal	Capital Classification	Lead Department
Clean	**Goal 3 Leverage Core Services**	**Capital - Long-Term Ownership**	**Project Management Office**

ANNUAL FINANCIAL PLAN

In FY 2026-27, this authorized project will utilize previously approved funding to evaluate excavation methods and advance design of the rehabilitation based on the 2024 Technical Memorandum. An additional $2,400,000 is requested to support construction activities upon completion of the design.

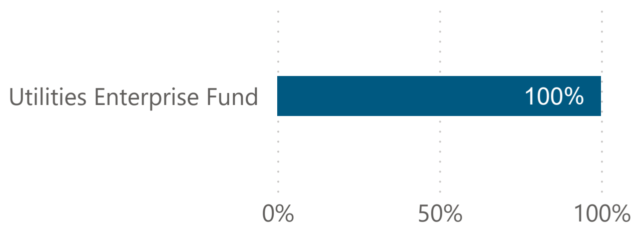
APPROVED FUNDING

FY27 Adopted Budget
$2,970,000

Requested New Funds	Approved New Funds	Planned Expenditures
$2,400,000	**$2,400,000**	**$2,969,280**

Reader Note: Funding is authorized annually. Adopted budget includes new funding amount if applicable.

Funding Sources



MULTI-YEAR FISCAL OUTLOOK

$0
Remaining to Fund

$2,970,000
Total Projected Costs

Cost Projections

Expenditure	Actuals as of June 30, 2026	July 1, 2026 to Sept 30, 2027	Oct 1, 2027 to Sept 30, 2028	Succeeding Oct 1, 2028	Total
Labor	$720	$19,280	$0	$0	$20,000
Design	$0	$550,000	$0	$0	$550,000
Construction	$0	$2,400,000	$0	$0	$2,400,000
Total	**$720**	**$2,969,280**	**$0**	**$0**	**$2,970,000**

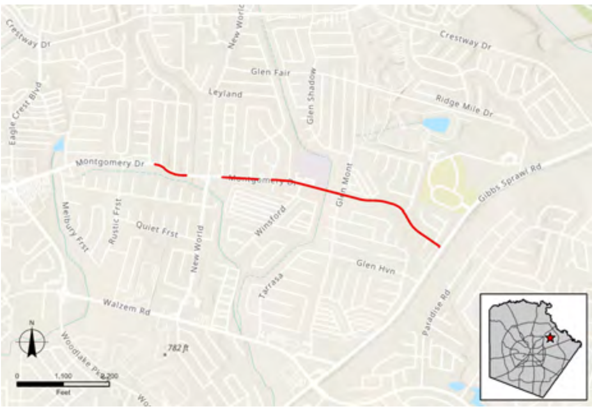
Reader Note: Remaining to Fund reflects the estimated future River Authority funding required to complete the project as planned. External funding sources are excluded until funding commitments have been formally executed.

Montgomery Drive Reconstruction Sewer Rehabilitation

Project Number	Implementation Type	Funding Status
0903	**Design & Construction**	**Authorized - New Funding**

OVERVIEW

Start Date	End Date	Current Phase
05/11/2026	**06/30/2028**	**Design**



This project evaluates approximately one mile of existing clay sewer pipe along Montgomery Drive (Melbury Forest to FM 1976) and develops design plans for needed rehabilitation based on system condition. The project will be coordinated with Bexar County's roadway improvements to reduce costs and minimize construction impacts to the public.

Mission	Strategic Goal	Capital Classification	Lead Department
Clean	**Goal 3 Leverage Core Services**	**Capital - Long-Term Ownership**	**Project Management Office**

ANNUAL FINANCIAL PLAN

In FY 2026-27, this authorized project will utilize previously approved funding to advance preliminary analysis and design for sewer rehabilitation along Montgomery Drive, including evaluation of closed-circuit television (CCTV) data and development of a Technical Memorandum. An additional $1,100,000 is requested to support future construction in coordination with Bexar County and TxDOT roadway improvements.

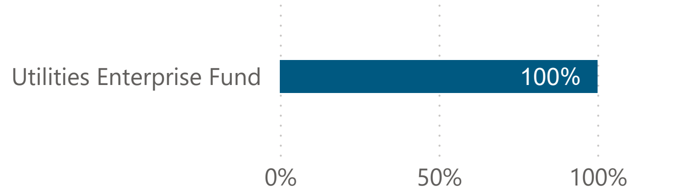
APPROVED FUNDING

FY27 Adopted Budget
$1,320,000

Requested New Funds	Approved New Funds	Planned Expenditures
$1,100,000	**$1,100,000**	**$1,320,000**

Reader Note: Funding is authorized annually. Adopted budget includes new funding amount if applicable.

Funding Sources



MULTI-YEAR FISCAL OUTLOOK

$0
Remaining to Fund

$1,320,000
Total Projected Costs

Cost Projections

Expenditure	Actuals as of June 30, 2026	July 1, 2026 to Sept 30, 2027	Oct 1, 2027 to Sept 30, 2028	Succeeding Oct 1, 2028	Total
Labor	$0	$20,000	$0	$0	$20,000
Design	$0	$200,000	$0	$0	$200,000
Construction	$0	$1,100,000	$0	$0	$1,100,000
Total	**$0**	**$1,320,000**	**$0**	**$0**	**$1,320,000**

Reader Note: Remaining to Fund reflects the estimated future River Authority funding required to complete the project as planned. External funding sources are excluded until funding commitments have been formally executed.

Future Funding Need: $1.05 Million

Reader Note: Future Funding Need reflects the estimated cost to complete planned work beyond currently authorized funding. Identified needs may be funded through future budget appropriations and/or external funding opportunities and should not be interpreted as a current-year funding request.

Appendix

Photo by Julen Navarrete
2025 River Clicks Photo Contest
Internal Winner

Budget Order

San Antonio River Authority Fiscal Year 2026-27 Budget
For the period October 1, 2026, through September 30, 2027

Approval of the Fiscal Year (FY) 2026-27 Budget

The Board of Directors of the River Authority approves the FY 2026-27 Budget as submitted with the amendments presented at the September 16, 2026, Board of Directors meeting.

Authorized Positions and Salaries

The positions listed in the FY 2026-27 Budget Appendix section represent the River Authority's authorized positions by department. These lists include full-time, internship, part-time, and seasonal positions, but not temporary positions. Temporary positions are approved during the year at the General Manager's discretion and depend on available budgeted funds. Changes to the total number of authorized positions—additions or deletions—must be approved by the Board of Directors; however, changes to position titles, reclassifications, reassignments, and regrades are approved by the General Manager or designee. All new positions in the FY 2026-27 Budget are authorized effective October 1, 2026, unless specifically stipulated otherwise.

General Fund, Special Revenue Funds, Debt Service Fund, Insurance Fund, and Utilities Funds

The FY 2026-27 Budget, as adopted by the Board of Directors, controls expenditures by fund and fiscal year for the types of funds listed above. Some special revenue funds are controlled by project and for the life of the project, rather than by fiscal year, as described below. The Board of Directors must approve any budget adjustment that increases the total appropriation in a fund for all funds listed above, including those controlled by project and for the life of the project. The Board of Directors must also approve transfers from any reserve account held within fund balance, as well as the allocation of budget to a project not approved in the FY 2026-27 Budget.

The Board of Directors has granted limited flexibility to River Authority staff to move budget appropriations within funds to respond to changing project implementation schedules and expenditure levels. Through this process, budget appropriations can be moved between *authorized* projects, programs, and activities to ensure that limited annual funding resources continue to advance the initiatives of the River Authority efficiently and effectively.

Under this authority, the General Manager and Deputy General Manager must approve any transfer of funds between departments and/or approved projects within a fund. The Controller or delegate has authority to approve transfers within a department budget and/or authorized projects that would move funds between the following categories:

Personnel Expenditures
Operating Expenditures
Capital Expenditures
Transfers
Debt Service
Contingency

Budget is allocated into individual line items in each department, and those budget line-item allocations are part of the FY 2026-27 Budget. Departments have flexibility to expend these funds within each of the first five categories listed above, but not allocations identified as Contingency, as long as the total appropriation for the categories of expenses listed above (e.g., Personnel Expenditures, Operating Expenditures, Capital Expenditures) is not exceeded.

SPECIAL REVENUE FUNDS' EXCEPTIONS: In the Grants Fund, Park Development Fund, and San Antonio Capital Improvements Project Land Sales Fund, appropriations are controlled at the project level and for the life of the project, not by fiscal year. As the Board accepts grants, donations, or revenues from outside sources, and as projects are approved, those proceeds are appropriated and available to departments to expend for identified River Authority purposes and needs. Project funding can be moved from one approved project to another during the fiscal year at the General Manager's or authorized designee's discretion. However, funding for a project not authorized by the Board of Directors in the FY 2026-27 Adopted Budget must be approved by the Board of Directors.

UTILITIES FUND EXCEPTIONS: Both operations and project budgets are held within Utilities Funds. Budgetary control for authorized projects with Utilities Funds is maintained by the total project cost and total project expenditures. Project funding can be moved from one approved project to another during the fiscal year at the General Manager or authorized designee's discretion.

Capital Project Funds, including the SARA Project Fund

Capital project and other project funds are controlled at the project level. Expenditures within individual projects may span fiscal years. However, budgetary control is not exercised by fiscal year; it is based on the total project cost and total project expenditures. Project funding can be moved from one approved project to another during the fiscal year at the General Manager's or authorized designee's discretion. However, funding for a project not authorized by the Board of Directors in the Adopted Budget must be approved by the Board of Directors.

Annual Budget Process

The San Antonio River Authority's annual budget is developed through a coordinated process that aligns strategic priorities, financial forecasts, departmental budget requests, executive review, Board workshops, and opportunities for public input. The budget is presented to the Board of Directors for consideration and is adopted before the start of the fiscal year. Following adoption, budget performance is monitored throughout the year, and budget amendments are processed in accordance with the Budget Order and Board-approved budgetary control policies.

Budget Development Timeline

🔷 Plan	📝 Develop	🔍 Review	👥 Engage	✓ Adopt	🚀 Implement	📊 Monitor
Strategic Planning Financial Forecast	Department Budget Requests	Executive Review Revenue/Expense Forecast	Board Workshops Public Input	Board Budget Adoption	Fiscal Year Begins	Reporting & Budget Amendments

Key Features of the Budget Process

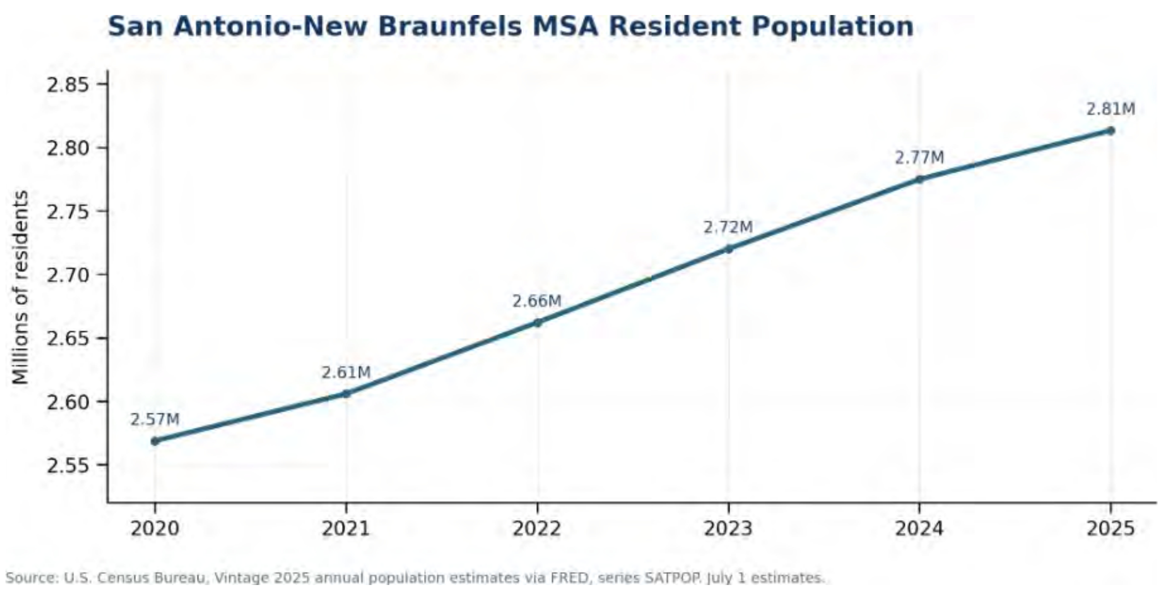
- Strategic planning and financial forecasts guide budget development.
- Departments prepare operating and capital requests based on service needs, project requirements, and available funding.
- Executive management reviews requests, revenue projections, and financial forecasts.
- Board workshops and public meetings provide opportunities for review, discussion, and input.
- The Board of Directors adopts the annual budget before the fiscal year begins.
- Budget performance and amendments are monitored and processed in accordance with the Budget Order.

Community and Economic Information

Community growth, economic conditions, and environmental risks influence demand for River Authority services and inform annual and long-range financial planning. The FY 2026-27 budget considers these conditions when evaluating operating priorities, capital investments, revenue assumptions, and future financial capacity.

Population and Demographics

The San Antonio-New Braunfels metropolitan statistical area continued to grow between 2020 and 2025. The U.S. Census Bureau estimated 2,813,140 residents as of July 1, 2025, compared with 2,568,772 in 2020, an increase of 244,368 residents over the period. .



Economic Conditions

Regional economic conditions can affect development activity, labor and construction costs, contractual services, and certain River Authority revenue sources. The River Authority develops revenue estimates using historical results and source-specific assumptions, including taxable values, contractual agreements, external funding commitments, and other applicable information. Economic conditions are also considered when estimating operating costs and evaluating the timing and affordability of capital projects.

Flood Risk Exposure Trends

Flood-risk reduction remains a significant regional planning activity. Population growth and development can place additional pressure on waterways, drainage systems, and flood-mitigation infrastructure. The FY 2026-27 budget supports flood-risk identification, mapping, modeling, and warning capabilities through projects such as the NextGen Flood Warning System Upgrades Program and ongoing Risk Mapping, Assessment and Planning (MAP) activities. Detailed project descriptions, planned expenditures, funding sources, schedules, and future cost projections are provided in the Projects section.

Budget and Long-Range Planning Impact

The River Authority considers population growth, economic conditions, flood-risk needs, available resources, reserve requirements, debt obligations, and future operating costs when establishing annual priorities. The FY 2026-27 budget aligns available resources with the River Authority's five-year strategic plan while considering the long-term financial effects of current decisions.

FY 2026-27 Pay Scale

Pay Grade	Minimum Annual	Midpoint Annual	Maximum Annual
210	$ 31,980	$ 39,975	$ 47,970
211	$ 35,178	$ 43,973	$ 52,768
212	$ 38,749	$ 48,436	$ 61,998
213	$ 42,740	$ 53,425	$ 68,384
214	$ 47,206	$ 59,008	$ 75,530
215	$ 50,202	$ 65,263	$ 80,324
216	$ 55,599	$ 72,279	$ 88,959
217	$ 61,659	$ 80,157	$ 98,655
218	$ 68,472	$ 89,014	$ 109,556
219	$ 76,142	$ 98,984	$ 121,826
220	$ 84,784	$ 110,219	$ 135,654
221	$ 94,534	$ 122,894	$ 151,254
222	$ 105,547	$ 137,211	$ 168,875
223	$ 118,002	$ 153,402	$ 188,802
224	$ 132,103	$ 171,734	$ 211,365
E1	$ 141,665	$ 194,789	$ 247,913
E2	$ 167,164	$ 229,851	$ 292,538
E3	$ 197,254	$ 271,224	$ 345,194
E4	$ 246,567	$ 339,030	$ 431,493

Position Listing by Department

Department and Pay Title	Pay Grade	FY 2026-27
Board of Directors	ELEC	12
Executive Office/Org Support		
Attorney	223	1
Chief of Staff	220	1
Deputy General Manager	E3	1
Director, Human Resources	E2	1
Director, Information Technology	E2	1
Director, Water Resources	E2	1
Executive Administrative Assistant	214	1
General Counsel	E2	1
General Manager	E4	1
Manager, SCADA Automation	223	1
Records Management Specialist	214	1
Seasonal Support	211	6
Safety & Occupational Health Administrator	220	1
Senior Project Manager, Facilities & Construction	220	1
Senior Support Administrative Assistant	214	1
Total Executive Office/Org Support		20
Facilities		
Building Engineer	213	1
Custodian	210	2
Facilities Foreman	214	1
Facilities Maintenance Technician I	211	2
Facilities Maintenance Technician II	212	1
Manager, Facilities	223	1
Master Electrician	217	1
Total Facilities		9
Finance		
Accountant I	215	1
Accountant II	216	1
Accounting Officer	220	1
Accounting Technician I	211	1
Accounts Payable Lead	214	1

Department and Pay Title	Pay Grade	FY 2026-27
Budget Officer	220	1
Business Systems Analyst I	214	1
Buyer I	216	1
Contracting Specialist II	217	1
Controller	224	1
Finance Intern	210	1
Financial Analyst II	217	3
Senior Buyer	218	1
Senior Contracting Specialist	218	1
Supervisor, Purchasing	221	1
Total Finance		17
Fleet		
Fleet Maintenance Technician	213	4
Fleet Maintenance Trainee	212	1
Fleet Porter	212	1
Superintendent, Fleet Operations	218	1
Total Fleet		7
Government Affairs		
Deputy Director, Government Affairs	E1	1
Government Affairs Specialist I	216	2
Senior Government Affairs Specialist	218	1
Total Government Affairs		4
Human Resources		
HR Analyst	216	1
HR Specialist	215	2
HRBP, Benefits	219	1
HRBP, Talent	219	1
HRBP, Training & Development	219	1
Total Human Resources		6
Information Technology		
Business Analyst I	216	1
Business Applications Analyst II	217	1
Business Coordinator	214	1

Department and Pay Title	Pay Grade	FY 2026-27
Data Governance Architect	219	1
Data Management Officer	220	1
Data Specialist I	216	1
Data Specialist II	217	1
GIS Analyst II	217	1
GIS Intern	210	1
Information Technology Intern	210	1
Infrastructure & Operations Engineer	217	1
IT Infrastructure Specialist	217	1
IT Program Manager	220	1
IT Systems Administrator	216	1
IT Systems Analyst I	216	2
Senior Data Specialist	218	1
Senior GIS Analyst	218	1
Supervisor, Enterprise Applications	221	1
Supervisor, IT Operations	221	1
Technology Support Specialist I	214	1
Technology Support Specialist II	215	1
Total Information Technology		22
Project Management Office		
Manager, PMO	223	1
Program Manager, Capital Improvements	221	3
Project Management Officer	219	1
Project Manager	218	3
Project Office Analyst I	216	1
Senior Project Manager	220	2
Total Project Management Office		11
Public Affairs		
Communications Coordinator I	215	1
Digital Content Coordinator	216	1
Education & Engagement Coordinator I	215	1
Education & Engagement Intern	210	1
Education & Engagement Officer	219	1
Education Coordinator I	215	1
Government & Public Affairs Coordinator II	216	1

Department and Pay Title	Pay Grade	FY 2026-27
Senior Communications Coordinator	217	1
Visual Communications Specialist	217	1
Total Public Affairs		9
Program Support and Services		
Engineering		
Assistant Planner	215	1
Construction Inspector I	215	1
Construction Inspector II	216	2
Construction Inspector III	217	1
Engineer	221	5
Engineer in Training	219	3
Engineering Intern	210	1
Graduate Engineer	218	2
Landscape Designer	218	1
Lead Technical Engineer	222	1
Manager, Engineering	224	1
Meteorologist	220	1
Planner	217	2
Planning Intern	210	1
Practice Lead	223	2
Project Management Associate	216	1
Registered Professional Land Surveyor	218	1
Senior Construction Inspector	218	1
Senior Engineer	222	5
Senior Registered Professional Land Surveyor	220	1
Senior Technical Engineer	222	1
Survey Instrument Operator	212	2
Survey Party Chief I	214	1
Sustainable Landscape Ecologist	219	1
Total Engineering		39
Environmental Sciences		
Administrative Assistant I	211	1
Aquatic Biologist II	216	2
Environmental Laboratory Intern	210	1
Environmental Sciences Intern	210	1
Manager, Environmental Sciences	223	1

Department and Pay Title	Pay Grade	FY 2026-27
Molecular Ecologist II	217	1
Part-Time Aquatic Biologist I	213	1
Seasonal Aquatic Biologist	213	1
Senior Quality Assurance Specialist	218	1
Supervisor, Laboratory	219	1
Supervisor, Quality Assurance	219	1
Supervisor, Watershed Monitoring	219	1
Technical Water Quality Scientist	217	1
Water Quality Scientist I	215	6
Water Quality Scientist II	216	1
Watershed Ecologist I	215	1
Total Environmental Sciences		22
Real Estate		
Real Estate Coordinator	212	1
Real Estate Representative I	215	1
Real Estate Representative II	216	1
Supervisor, Real Estate	220	1
Total Real Estate		4
Watershed & Park Operations		
Administrative Assistant I	211	1
CNG Mechanic (Part-Time)	216	1
Dam Crewleader	215	1
Dam Technician I	212	2
Dam Technician III	214	2
Deputy Director, Parks & Recreation	E1	1
Equipment Crewleader	215	1
Equipment Technician I	212	2
Event Specialist	216	1
Landscape Foreman	216	2
Landscape Technician I	211	18
Landscape Technician II	212	6
Landscape Technician III	213	1
Lock & Dam Crewleader	215	1
Lock & Dam Technician I	212	2
Lock & Dam Technician II	213	1
Low Impact Development/GI Foreman	216	1

Department and Pay Title	Pay Grade	FY 2026-27
Natural Resource Management Specialist	218	1
Operations Foreman	216	3
Operations Technician I	211	7
Operations Technician II	212	3
Park Program Coordinator I	214	2
Park Project Coordinator	214	1
Park Technician I	211	6
Park Technician II	212	1
Park Technician III	213	1
Parks & Dams Foreman	216	3
Parks & Recreation Intern	210	1
Superintendent, Recreation	218	1
Superintendent, Watershed & Park Operations	218	3
Telemetry Technician I	213	2
Training Specialist	217	1
Total Watershed & Park Operations		80
Utilities		
Administrative Assistant II	212	1
Business Coordinator	214	1
CCTV Specialist	214	1
Chief Operator	216	2
Collection Foreman	217	3
Collections Operator I	212	3
Collections Operator II	212	1
Collections Operator III	213	2
Collections Operator IV	213	2
Deputy Director, Utilities Operations	E1	1
Engineer In Training	219	2
Inspector Foreman	217	1
Inspector I	213	3
Journeyman Electrician	214	1
Maintenance Foreman	217	1
Maintenance Operator I	212	1
Maintenance Operator II	212	2
Maintenance Operator III	213	2
Maintenance Operator IV	213	4

Department and Pay Title	Pay Grade	FY 2026-27
Manager, Utilities	223	1
Quality Control Operator I	213	1
Quality Control Operator II	214	1
Senior Utilities Engineer	222	1
Superintendent, Construction	220	1
Superintendent, Plant Operations	220	1
Superintendent, Quality Control	218	1
Supervisor, Treatment	218	1
Treatment Operator I	212	5
Treatment Operator II	212	2
Treatment Operator III	213	4
Treatment Operator IV	213	3
Total Utilities		56
Breakdown by Employment Type		
Elected Officials		12
Full Time Employees		313
Internships		10
Part Time Employees		3
Seasonal Employees		7
Total		345

San Antonio River Authority Financial Policies

The River Authority's policies and guidelines are established through an extensive review and approval process. Generally, the department responsible for the function(s) guided by the policy or guideline drafts the initial document. The draft is then reviewed by the management and executive teams for their input. Managers are responsible for garnering input from their staff to make the process as inclusive as possible. Once a final draft is completed, guidelines are approved and signed by the General Manager. Policies are approved by the General Manager in some cases and by the Board of Directors in other instances. Policies are taken to the Board of Directors for consideration when they impact Board functions that may be outlined in the River Authority bylaws and/or when they may have a fiscal impact (e.g. such as approval of grant applications). Board approval is sought through the regular open meetings process with an item placed on the Board's agenda.

Listed below are the long-term River Authority's Financial Policies. Policies can be viewed online at https://www.sariverauthority.org/about/finance/.

Policy Name	Summary	Approved by Board of Director's
Fund Balance Policy	Establish guidelines for the allocation and use of River Authority fund balances.	Yes
Investment Policies and Strategies	Establish guidelines to invest public funds in a manner which will provide the maximum security for the investment portfolio, while working to yield the highest reasonable investment return and meeting daily cash flow demands.	Yes
Obligation and Disbursement of Funds	Establish guidelines for budgeting and cash management.	No
Notes Receivable Policy	Establishes guidelines for recording, collecting, and writing off bad debts.	Yes
Fixed Assets	Defines and tracks major capital assets.	No
Grants Management	Provides direction regarding for, managing, maintaining, and reporting on grants awarded to the River Authority to ensure compliance with all applicable guidelines, procedures and requirements – both the River Authority's and the granting agencies – and to ensure timely and accurate billings to the grantor.	Yes

Glossary

Accounting System: The total set of records and procedures which are used to record, classify, and report information on the financial status and operations of an entity.

Accrual: Accounts on a balance sheet that represent liabilities, a non-cash-based asset used in accrual-based accounting.

Accrual Basis: Revenues are recognized when earned and expenses when they are incurred.

Activity: A specific unit of work or service.

Appropriation: An authorization adopted by the San Antonio River Authority Board of Directors (Board) which allows staff to incur obligations and make expenditures of governmental resources. An appropriation is typically granted for periods of one year or a project's life and specified for fixed amounts.

Assessed Valuation: An estimated value placed upon real and personal property by the appraisal districts as the basis for levying property taxes.

Assets: An economic resource. Tangible or intangible property owned by the San Antonio River Authority (River Authority) for which a monetary value has been set either through the purchase of the item, the assets have a set monetary value, such as cash, can be converted into cash or through a market assessment study.

Audit: A systematic examination of resource utilization. The audit is a test of management's internal accounting controls and is intended to verify financial positions and the legality of transactions; to identify improvements in accounting systems and accuracy and consistency of transactions; and to certify the stewardship of officials responsible for governmental funds.

Authorized Positions: All positions authorized by the Board for each office and department. This includes full-time, part-time, and seasonal positions.

Balance Sheet: A statement purporting to present the financial position of the River Authority by disclosing the assets, liabilities, and fund balance as of a specified date.

Balanced Budget: A budget in which planned expenditures for personnel, goods, services, and debt are met by income from taxation, user fees, and other governmental receipts.

Base Budget: Ongoing expenses for personnel, contractual services, supplies, and equipment required to maintain the same level of service as previously authorized by the Board.

Best Management Practices (BMPs): As defined by the Environmental Protection Agency, BMPs are schedules of activities, prohibitions of practices, maintenance procedures, and other management practices used to prevent or reduce the pollution of waters of the United States. BMPs also include treatment requirements, operating procedures, and practices used to control plant site runoff, spillage or leaks, sludge or waste disposal, or drainage from raw material storage.

Board of Directors: The twelve-member elected board of the San Antonio River Authority. Four members are elected from four districts in Bexar County; two members are elected countywide in Bexar County, at large; and two members are elected by each of the other three counties in the San Antonio River Authority's district—Karnes, Wilson, and Goliad counties. The board members serve six-year terms and there are no term limits. The chair and other officers and committee positions are selected by the Board.

Bond: Bonds are used as long-term debt instruments to pay for capital improvements. A bond is a written promise to pay a specified sum of money (principal) at a specified future date (maturity date), as well as periodic interest paid at a specified percentage of the principal (interest rate).

Bond Rating: The creditworthiness of the River Authority's debt as evaluated by independent agencies.

Budget (Operating): A financial and operating plan approved by the Board to authorize levels of taxing, user charges and spending. The plan consists of an estimate of proposed expenditures or expenses for a fiscal year and an estimate of proposed revenues for the same period needed to provide River Authority services. The term is also used to identify the officially approved expenditure levels under which the River Authority and its departments operate.

Budget Calendar: The schedule of key target dates which the River Authority follows in the preparation and adoption of the budget.

Budget Document: An instrument or document presented by the River Authority's General Manager to the Board to describe the level of taxing, user charges, spending and the level of services to be provided during a certain fiscal year to the citizens of the district. The document is a comprehensive financial program.

Budget Letter: It is a communication from the River Authority's General Manager to the Board and the citizens of the district regarding recommendations relating to those issues that they believe will affect the community. It is the general discussion of the proposed budget presented in writing as a part of the budget document.

Budgeted Revenue: The amount of projected revenue to be collected during the budget fiscal year.

Capital Assets (Fixed Assets): Assets of significant value ($5,000 or greater individually) which have a useful life of more than one year.

Capital Expenditures: The expenditure group used to fund capital purchases such as furniture, computers, vehicles and heavy equipment where the individual item costs more than $5,000. Purchases made from the capital expenditures group become fixed assets of the River Authority.

Capital Improvement Plan (CIP): A multi-year plan for capital project expenditures which sets forth each proposed capital project, identifies the expected cost for each project and the amount to be expended on the improvement.

Capital Improvements Project Activity: A Capital Improvements Project Activity is one of the following groups of actions usually undertaken in a capital improvements project: planning, design and engineering; right-of-way acquisition; construction; and the purchase of equipment.

Carry Forward Balance: The difference of revenues and expenditures within the same fund transferred to fund balance from one fiscal year to the next.

Cash Basis: Revenues are recognized only when collected and expenditures are recognized when paid.

Cash Management: The management of cash necessary to fund government services while investing available cash to earn interest revenue. Cash management refers to the activities of forecasting the inflows and the outflows of cash, mobilizing cash to improve its availability for investment, establishing and maintaining banking relationships, and investing funds to achieve the highest interest and return available for temporary cash balances.

Commodities: Items of expenditure that, after use, are consumed or show a material change in their physical condition. Commodities are generally of limited value and are characterized by rapid consumption, such as office supplies and motor fuel.

Contingencies: The expenditure group that includes all funding such as undesignated funds and money set aside for salary increases.

Contingency: A budgetary reserve set aside for emergencies or unforeseen expenditures.

Contractual Services: Items of expenditure from services the River Authority receives from an outside company through a contractual agreement.

Current Taxes: Property taxes that are levied and due within one year.

Debris: The remains of something broken down or destroyed that is in the river and/or its tributaries and needs to be removed.

Debt Service: The obligation to pay the principal and interest of all bonds and other debt instruments according to a pre-determined payment schedule.

Delinquent Taxes: Taxes which are unpaid after the due date, in which a penalty is assessed for non-payment.

Department: A major administrative division of the River Authority that indicates overall management responsibility for the operation of a group of related functions.

Depreciation: Expiration in the service life of capital assets attributable to wear and tear, deterioration, physical elements, inadequacy, or obsolescence. Depreciation is also the portion of the cost of a capital asset which is charged as an expense during a particular accounting period. Depreciation is applied to assets in enterprise funds and internal service funds.

Effort: An effort is a type of work that is categorized under a goal or department and does not meet the project definition. Work can be cross-departmental or within a single department. An effort may require financial or resource capacity reporting information. An effort should have a start and end date, with any applicable budget authorized within the department(s). Efforts are included in the department narratives within the Annual Budget Detail book.

Encumbrances: Obligations in the form of purchase orders, contracts, or other commitments which are reserved in specified appropriations. Encumbrances cease to exist when an invoice is paid or when an actual liability is established.

Enterprise Fund: A fund used to account for operations that are financed and operated in a manner similar to private business enterprises where the intent of the governing body is to recover the cost of providing goods or services through fees. Rate schedules for these services are established so that revenues are adequate to meet all necessary expenses including debt service for capital costs.

Estimate: The estimated expenditures and revenues for the fiscal year prior to the end of the budgeted fiscal year. Used to determine the carry forward balance.

Expenditure Group: A category of similar expenditures used to support budgetary control. For example, the Personnel Expenditures group includes salaries, Social Security and Medicare, retirement, group health insurance, group life insurance, and workers' compensation. A department may exceed an individual line item as long as the total expenditure group remains within budget.

Expenditures: The cost of goods and services rendered.

Fiscal Year: The period designated by the River Authority signifying the beginning and ending periods for recording financial transactions. The River Authority has designated October 1 to September 30 as its fiscal year.

Fund: An independent fiscal and accounting entity with a self-balancing set of accounts, identifiable revenue sources, and expenditures. Funds are segregated for the purpose of completing specific activities or attaining certain objectives.

Fund Balance: The excess of an entity's revenues over expenditures and encumbrances since the inception of the fund. This number should equal the difference between the revenues and the expenditures reported in a governmental fund. This fund balance is available for emergencies or unforeseen expenditures when appropriated by the Board.

Geographic Information Systems (GIS): Used to visualize, question, analyze, and interpret data to understand relationships, patterns, and trends. GIS includes data collection, geospatial tool development, and spatial analysis to support decision-making and complex problem-solving.

Goal: A goal refers to one of three Strategic Plan goals that are established to advance the vision and mission of the River Authority. Projects and efforts are assigned to goals that are managed and monitored by selected goal leaders to obtain benefits not available from managing them individually. Goal leaders typically oversee multiple projects and efforts that align with an agency goal and help facilitate collaboration and coordination that may result in benefits for activities that overlap one another.

Governmental Accounting Standards Board (GASB): The current source of generally accepted accounting principles used by state and local governments as well as the River Authority in the United States. GASB is a private, non-governmental organization.

General Fund: Accounts for most of the financial resources of the government which may be used for any lawful purpose. General Fund revenues include property taxes, charges for services, support fees and other types of revenue. The General Fund usually includes most of the basic operating services.

Governmental Fund: Funds used to account for all or most of the River Authority’s general activities and services.

Inflow and Infiltration (I&I): Water entering sanitary sewers from inappropriate connections is *inflow*. Typical sources include sump pumps, roof drains, cellar drains, and yard drains where urban features prevent surface runoff, and storm drains are not conveniently accessible or identifiable. Groundwater entering sanitary sewers through defective pipe joints and broken pipes is *infiltration*. Pipes may leak because of careless installation; they may also be damaged after installation by differential ground movement, heavy vehicle traffic on roadways above the sewer, careless construction practices in nearby trenches, or degradation of the sewer pipe materials. In general, volume of leakage will increase over time. Damaged and broken sewer cleanouts are a major cause of infiltration. Infiltration will occur where local groundwater elevation is higher than the sewer pipe.

Intergovernmental Revenue: Revenue received from another government for a specified purpose.

Intern: An individual who is employed by an organization for a temporary, structured learning experience that provides practical, hands-on exposure to a specific field or profession.

Internal Service Fund: Funds utilized to account for the financing of goods or services provided by one department or office to other departments or offices within a government. The Insurance Fund is the River Authority's only internal service fund.

Investment: Securities and real estate purchased and held to produce income in the form of interest, dividends, rentals, or base payments received.

Liability: Debt or other legal obligations arising out of transactions for goods and services received in the past which must be liquidated, renewed, or refunded at some future date. A liability does not include encumbrances.

Litter: Trash, such as paper, cans, and bottles, that is left lying in an open or public place.

Long-Term Debt: Debt amount with maturity of more than one year.

Low Impact Development (LID): Systems and practices that use or mimic natural processes that result in the infiltration, evapotranspiration or use of stormwater to protect water quality and associated aquatic habitat.

Maturities: The dates on which the principal or stated values of investments or debt obligations mature and may be reclaimed.

Major Fund: Any fund that the River Authority believes to be of importance to the users of the financial statements either because of the nature of the fund or because it meets the "size" criteria set by GASB. The General Fund, by definition, is reported as and/or considered a major fund. If any fund meets the "size" criteria it should be designated as a major fund. It states:

1) Ten percent criterion: An individual fund that reports at least 10 percent of any of the following:
    a. Total government fund assets

b. Total government fund liabilities
c. Total government fund revenues
d. Total government fund expenditures

2) Five percent criterion: An individual governmental fund reports at least 5 percent of the aggregate total for both governmental funds and enterprise funds of any one of the items for which it met the 10 percent criteria.

Modified Accrual Basis: Revenues are recorded in the fiscal year in which they are available and measurable, and expenditures are recorded in the fiscal year when the services or goods are received, and the liabilities are incurred. In addition, encumbrances are recorded during the year. Property tax revenues are susceptible to accrual and are considered available to the extent collected within sixty days after the end of the fiscal year.

Nonmajor Fund: Any fund that does not meet the definition of a major fund is considered a nonmajor fund.

New Resources: Requests submitted by departments during the budget preparation process to change the level of service or method of operation. Generally, these requests are for additional resources including personnel but may take the form of program reductions or elimination.

OPEB: Other post-employment benefits, which are accounting and financial reporting provisions requiring government employers, under GASB, to measure and report liabilities associated with post-employment benefits other than pensions. A major category of OPEB is retiree medical insurance benefits.

Operating Expenditures: The expenditure group that includes all payments for services. Examples of expenses included in this group are postage, utilities, professional services, supplies, parts, and vehicle repair and maintenance.

Operating Funds: Resources derived from recurring revenue sources used to finance ongoing operating expenditures.

Operating Reserve: The Operating Reserve helps ensure the River Authority's long-term financial stability by providing resources for unforeseen expenses, revenue disruptions, emergencies, and operational cash flow requirements. The General Fund and Utilities Enterprise Fund maintain a target reserve of 25% of annual budgeted operating expenses, representing three months of operations. Reserve calculations exclude project-related expenditures and transfers, and the Operating Reserve is funded before other reserve balances are increased.

Performance Measures: Specific quantitative measures of work performed within an activity or program. Types of performance indicators include workload, efficiency (output), effectiveness (outcome), and productivity indicators.

Personnel Expenditures: The expenditure group that includes all personnel-related costs, such as salaries, Social Security and Medicare, retirement, group health insurance, group life insurance, and workers' compensation premiums.

Program: A program is an ongoing service, operational effort, or coordinated area of work that may include multiple projects and activities.

Project: A project is a temporary effort undertaken to produce a specific result, asset, improvement, or study. For River Authority budgeting and reporting purposes, projects generally have an estimated cost of $75,000 or greater and a duration of one year or longer. Projects that meet established policy thresholds require Board approval and are managed through the River Authority's project management system.

Proprietary Funds: Funds that account for activities supported by fees and other charges for providing goods or services. In government, these funds are also known as enterprise funds and internal service funds.

Reconciliation: A detailed summary of increases and decreases in departmental expenditures from one budget year to another.

Reserve: An account used to indicate that part of a fund's assets is legally reserved for a specific purpose.

Resources: Total dollars available for appropriations including estimated revenues, fund transfers, and beginning fund balances.

Retail Wastewater System: Wastewater collection and treatment services provided to the ultimate consumer for compensation.

Revenue: The funds collected by a government.

Revenue Bonds: Government-issued bonds which do not pledge the full faith and credit of the jurisdiction and must therefore rely on operating revenues other than property taxes to repay the bonded indebtedness. These bonds are used by the River Authority's wastewater utility.

Revenue Estimate: A formal estimate of how much revenue will be earned from a specific revenue source for the upcoming budget period.

Risk Management: An organized attempt to protect a government's assets against accidental loss.

Seasonal Employee: A worker hired for a limited period of time to meet increased demand during a specific season or recurring part of the year.

Shortfall: The excess of expenditures over revenues during a single accounting period.

Stormwater: Stormwater is water that originates during precipitation events and snow or ice melt. Stormwater can soak into the soil, be held on the surface and evaporate, or run off and end up in nearby streams, rivers, or other water bodies.

Tax Levy (Property): The total amount to be raised by general property taxes for operating purposes.

Tax Rate (Property): The amount of tax levied for each $100 of assessed valuation.

Tax Rate Limit: The maximum legal property tax rate at which the River Authority may levy a tax. For the River Authority, this is statutorily set at 2 cents per $100 of assessed valuation.

Tax Increment Reinvestment Zone – TIRZ: Economic development tool used to foster development. Developer pays for and constructs public infrastructure and is then reimbursed for the expenditure once the commercial activity within the designated zone generates sufficient revenue to support repayment either through current revenues or debt issuances.

Tracking: A type of work that is categorized under a department and does not meet the effort definition. Work can be cross-departmental or within a single department. Revenues and expenditures are tracked when there is a need to maintain financial or resource capacity reporting information for work that is operational in nature and does not have a clear start and end date.

Transfers: The expenditure group used to account for transfers between funds.

Trash: Discarded matter; refuse.

Unrestricted Reserve: The River Authority maintains reserve funds that can be used for purposes that assist the River Authority's mission. These purposes may include funding projects and asset acquisition. The use of these funds includes, but is not limited to, completing capital projects, funding studies, purchasing assets, and executing loans to move projects forward sooner, as well as other activities approved by the River Authority's Board of Directors. These funds should be used to support the River Authority's strategic plan, goals, and objectives. Use of these funds is at the discretion of the River Authority Board of Directors. This reserve is accounted for in a fund separate from the General Fund.

Wastewater: Water that has been used in the home, in a business, or as part of an industrial process. Wastewater can originate from a combination of domestic, industrial, commercial, or agricultural activities, surface runoff or stormwater, and sewer inflow or infiltration.

Wastewater Collection System: These systems gather used water from homes, businesses, and industries and convey it to a wastewater treatment plant. This type of system is also called a sanitary sewer system.

Wastewater Treatment Plant: A facility that provides wastewater treatment, which is a process used to convert wastewater—water no longer needed or suitable for its most recent use—into an effluent that can either be returned to the water cycle with minimal environmental impact or reused.

Water Reuse: Reusing treated wastewater for beneficial purposes such as agricultural and landscape irrigation, industrial processes, toilet flushing, and replenishing a groundwater basin, referred to as groundwater recharge. Water recycling offers resources and financial savings.

Wholesale Wastewater System: Collects and treats wastewater on behalf of another public entity that is not the ultimate consumer of the services; does not provide service connections or billing to the individual end user. For the San Antonio River Authority, the wholesale customers are small municipalities.

Yield: The rate earned on an investment based on the price paid for the investment.

Abbreviations & Acronyms

ACCD Alamo Community College District
BCCIP Bexar County Capital Improvement Program
BCCT Bexar County Creeks and Trails Program
BLE Base Level Engineering
BMPs Best Management Practices
BRWM Bexar Regional Watershed Management
BST Bacterial Source Tracking
CIP Capital Improvement Plan
CLOMR Conditional Letter of Map Revision
CMOM Capacity, Management, Operations, and Maintenance
CRP Clean Rivers Program
CTP Cooperating Technical Partners
DFIRM Digital Flood Insurance Rate Map
DOD U.S. Department of Defense
EAA Edwards Aquifer Authority
EDYS Ecosystem Dynamic Simulation
ER Ecosystem Restoration
ESD Environmental Sciences Department
FEMA Federal Emergency Management Agency
FWRS Flood Warning and Response System
FWS Fish and Wildlife Services
GIS Geographic Information System
GPD Gallons per Day
GSI Green Stormwater Infrastructure
GWSW Ground Water Surface Water
HEC Hydrologic Engineering Center
HUC (FEMA) Hydrologic Unit Code
ICM Integrated Catchment Modeling
ILA Interlocal Agreement
LEED Leadership in Energy and Environmental Design
LEERDs Lands, Easements, Rights-of-way, Relocations, and Disposal
LIDAR Light Detection and Ranging
LOMR Letter of Map Revision
LSAR Lower San Antonio River
MGD Million Gallons per Day
MRMS Multi-Radar/Multi-Sensor System
MROC Mission Reach Operations Center
NCD Natural Channel Design
NbS Nature-based Solutions
NPS National Park Service
O&M Operations and Maintenance
PER Preliminary Engineering Report
PMO Project Management Office
QA/QC Quality Assurance/Quality Control
RA River Authority
RAFB Randolph Air Force Base
RFP Request for Proposal
RFQ Request for Qualifications
RFPG Regional Flood Planning Group
REPI Readiness and Environmental Protection Integration
RWRDG Regional Water Resource Development Group
SACIP San Antonio Capital Improvement Projects
SAR San Antonio River
SARA San Antonio River Authority (the River Authority)
SARB San Antonio River Basin
SARFPB San Antonio Regional Flood Planning Group
SARIP San Antonio River Improvements Project
SCADA Supervisory Control and Data Acquisition
SCTRWPG South Central Texas Regional Water Planning Group
SPC San Pedro Creek
SR Stream Restoration
SUE Subsurface Utility Engineering
TBL Triple Bottom Line
TCEQ Texas Commission on Environmental Quality
TIF Tax Increment Financing
TIRZ Tax Increment Reinvestment Zone
TWDB Texas Water Development Board
TxDOT Texas Department of Transportation
UDC Unified Development Code
USACE U.S. Army Corps of Engineers
USAR Upper San Antonio River
USGS US Geological Survey
WIK Work-in-kind
WSC Westside Creeks
WSM Watershed Management
WSMP Watershed Master Plan
WW Wastewater
WWTP Wastewater Treatment Plant

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