



Fiscal Year 2020-21 Budget Presentation

June 26, 2020



Building on our Mission & Vision

Core
Values &
Culture

Vision,
Mission,
Strategies

Why/
Purpose,
Just
Cause

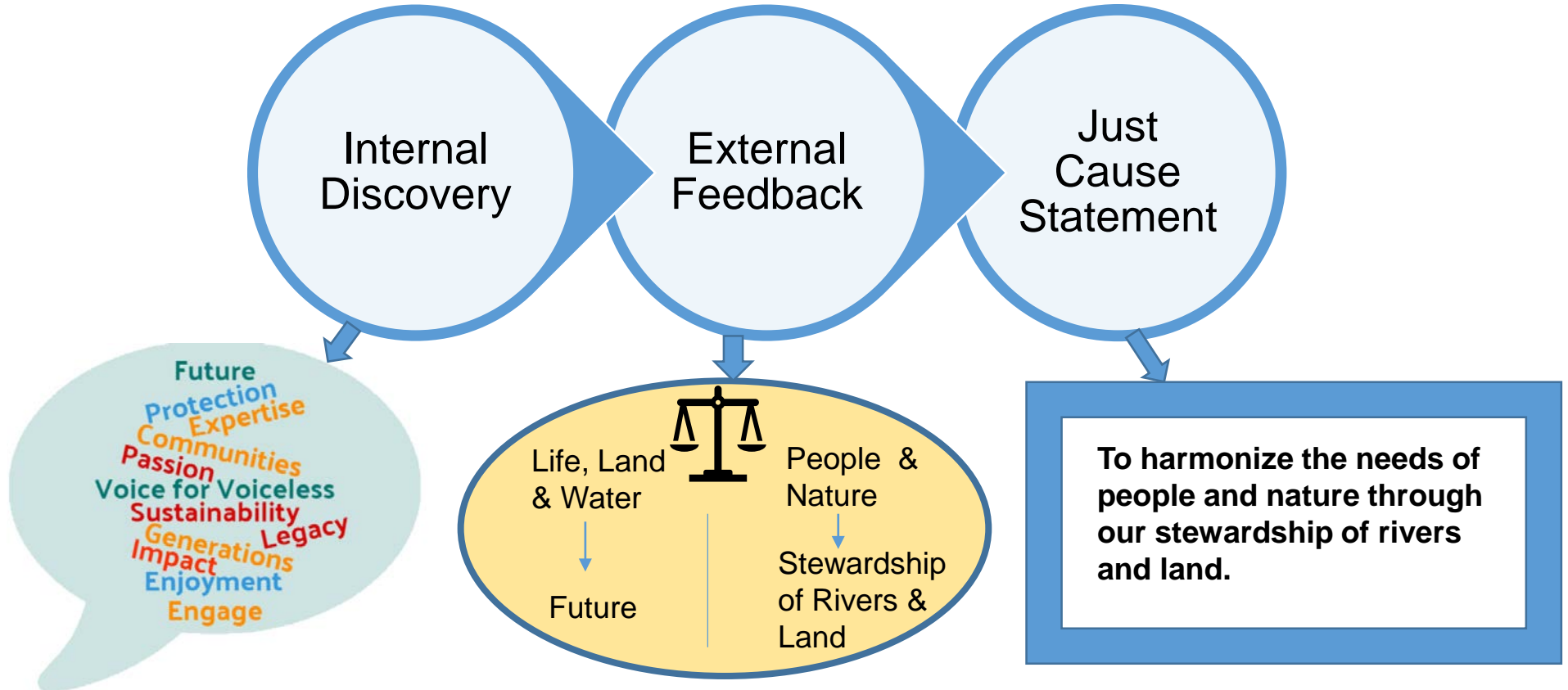


“Culture is expressed in its self-image, inner workings, interactions with the outside world, and **future expectations.**”

- SARA Culture Book



Just Cause Journey



Strategic Plan:

SAFE



PROPOSED

OBJECTIVE 1: Complete comprehensive plans targeting flooding, water quality and threatened ecosystems

OBJECTIVE 2: Promote awareness and use of engineering and scientific data to protect life and property

OBJECTIVE 3: Utilize our expertise to implement improvement projects that contribute to safer creeks and rivers

OBJECTIVE 4: Drive demand for and use of sustainable development practices to protect the health and safety of the basin



Strategic Plan:



CLEAN

PROPOSED

- OBJECTIVE 1: Implement **ecosystem restoration and habitat protection** projects support more livable and resilient communities
- OBJECTIVE 2: Complete studies and water quality monitoring to support **science-based decision making**
- OBJECTIVE 3: **Invest in projects and incentives** that improve water quality within the basin
- OBJECTIVE 4: Provide **wastewater treatment utility services** to support the vitality of the communities we serve



Strategic Plan:

ENJOYABLE



ENJOYABLE

PROPOSED

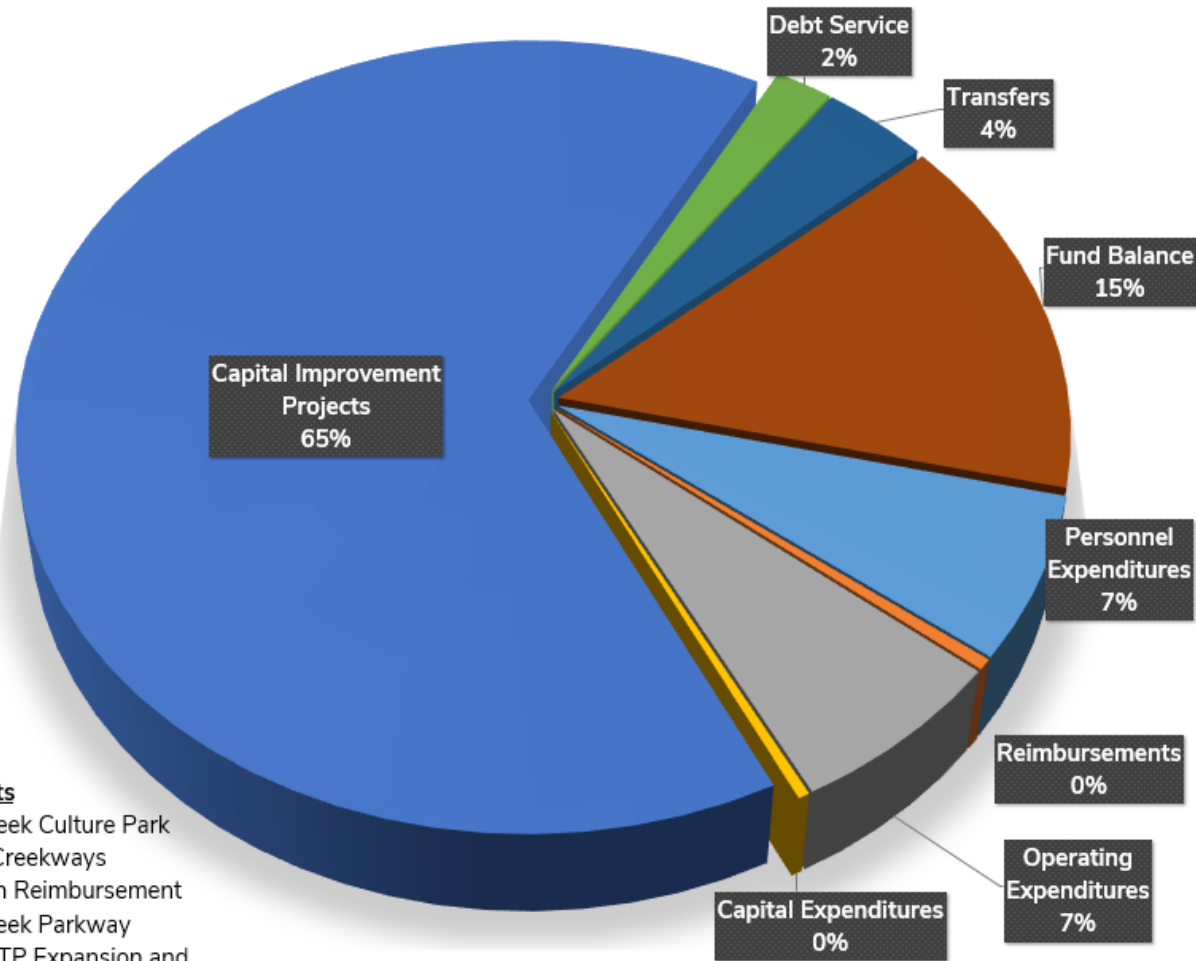
- OBJECTIVE 1:** Deliver engaging **programs and events** that activate parks and trails while growing stewardship and appreciation of natural resources
- OBJECTIVE 2:** **Advance improvements to parks and trails** to create welcoming public places that provide quality experiences that contribute to the health and well-being of communities
- OBJECTIVE 3:** **Build awareness and advocacy** for the River Authority's mission through community partnerships and citizen engagement
- OBJECTIVE 4:** Support programs and projects to **reduce trash, pollutants,** and other debris in the river watershed



Sustainability

- Practice what we preach
- Lead by example
- Focus on triple bottom line analysis





Personnel Expenditures	\$	25,186,902
Reimbursements		(1,654,188)
Operating Expenditures		25,015,141
Capital Expenditures		1,302,298
Capital Improvement Projects		246,465,487
Debt Service		7,551,160
Transfers		13,910,674
Fund Balance		56,590,458
Total Appropriations	\$	374,367,932

Capital Projects

- San Pedro Creek Culture Park
- WSC Linear Creekways
- Mission Reach Reimbursement
- Escondido Creek Parkway
- Salitrillo WWTP Expansion and Improvements
- Martinez IV WWTP Expansion




Budget Development Briefing – General Fund

- Projected Revenues Available: **\$48.8M**
 - Base Operating Expenditures:
 - **\$33.2M**
 - *Personnel, Operating, Capital, Debt, Reimbursements*
 - Proposed Projects:
 - **\$4.0M** (delayed: \$1,370,000)
 - Proposed Department Resources:
 - **\$2.1M** (delayed: \$90,131)
 - Transfer to Unrestricted Reserve:
 - **\$280,000 – Euclid Repayment**
 - **\$320,000 – Reserve Balance**
 - *Unrestricted Project Reserve (new balance): \$4.39M*
 - Operating Reserve Target (25%):
 - **\$8.9M**

Section: GF
Page: 35



 General Fund	Tax Rate	Annual Average Tax	Change in Annual Average Tax (from current rate)	Estimated Revenue	Change in Est. Revenue as compared to FY20 amended budget
Tax Rate (FY20) Current	.01858	\$38.00	-	\$33.6M	-
Tax Rate (FY21) –	.01858	\$40.20	\$2.20	\$33.6M	\$0M
Rollback Rate (8%)	.01897	\$41.04	\$3.04	\$34.3M	\$700,000
Tax Rate Cap (13%)	.02	\$43.27	\$5.27	\$36.1M	\$2.5M

Note: assumes .5% growth in property values across district given preliminary numbers



Proposed Budget – New Resources

Category	FY21 Proposed Budget	Fully Authorized (July 1)	Action Required
Personnel Resources	953,948	938,817	15,131
Operations Resources	697,737	622,737	75,000
Capital Resources	443,000	443,000	-
Project Resources	3,972,269	2,602,269	1,370,000
Total	6,066,954	4,606,823	1,460,131

- **FY21 Proposed: \$6.07M**
- **Reduction Scenario: (\$1.46M)**

Section: GF
Page: 38, 8



FY21: Total Authorized Projects (62)

- **SARA Project Fund / PRDF (37)**
 - 14 proposed new funding
 - 8 have additional funding source
- **Utilities (10)**
 - 5 proposed new funding
- **Other Collaborative Projects (8)**
 - 3 with proposed new funding
- **Grant Fund *full funding* (7)**
 - 1 pending



SAFE



CLEAN



ENJOYABLE

Section:
Projects Tab,
Page 97





CLEAN

Existing – New Funding Request

- Clean Rivers Program 2017, **\$5,000** (pg. 115)
- Freshwater Mussel Propagation, **\$117,000** (pg.119)
- Watershed Wise Rebate Program, **\$500,000** (pg.126)

Proposed New Project

- Brackenridge Park, **\$75,000** (pg. 103)
- Green Stormwater Infrastructure Alamo Heights, **\$100,000** (pg.106)
- South Flores Stormwater Retrofit, **\$60,000** (pg. 112)

Section: Projects
Page: 98



Freshwater Mussel Propagation

- Groundbreaking proactive ecological restoration
- USFWS facilities actively developing production methods and producing juveniles/adults
- Reintroduction set to begin summer or fall 2021

SARA Fiscal Year	Approved/Requested
2018-19	\$82,655
2019-20	\$90,978
2020-21	\$117,000*
TOTAL	\$290,633

*FY 21: Initial request of \$149,175

Section:
Projects
Page: 119



Watershed Wise Rebates Program

• FY 2015/16	\$350,000	4 projects
• FY 2016/17	\$520,000	8 projects
• FY 2017/18	\$425,000	6 projects
• FY 2018/19	\$450,000	7 projects
• <u>FY 2019/20</u>	<u>\$450,000</u>	<u>5 projects</u>
	\$2,195,000	30 projects



Watershed Wise Rebate

- Proposed Budget \$500,000
- New Format
 - All Projects Targeted
- Targets
 - High Priority Sub-Basins: models
 - High Priority Uses: transportation, parking
 - High Impact: local creek(s) or river
 - Amount of treatment
- Currently in Discussion with 4 projects
 - Corporate (2): Navistar, Wells Fargo
 - Residential (1): Townhomes
 - Commercial (1): Roosevelt Icehouse

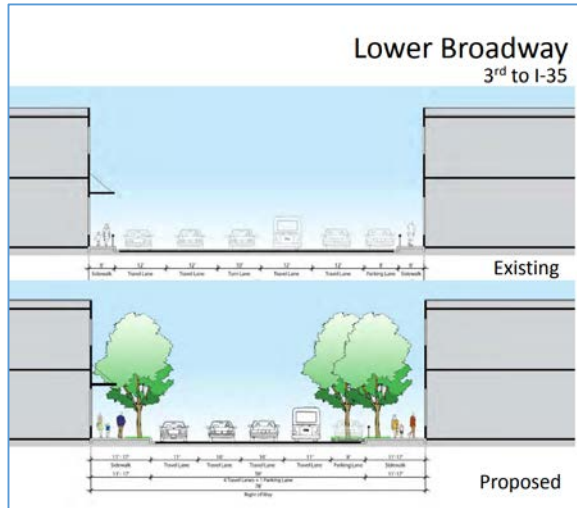
Section:
Projects
Page: 126



CoSA Bond Green Stormwater Infrastructure Match



- 2017-2022 Bond Program
- Projects under consideration:
 - Broadway Corridor
 - District 9 Senior Center
 - Woodlawn Multi-Generational Center
 - S. Alamo Street
 - Roosevelt Avenue
 - World Heritage Center



Broadway Corridor Concept Design, 2016

Trash, Debris, Pollutants

- Trash Reduction Efforts
- Awareness
 - Be River Proud
 - Calls to Action
 - Events (Household Hazardous Waste)
- Outreach
 - Locate Illegal Dumping
 - Locate Log Jams along Creeks and Rivers



Ecosystem Restoration / Habitat Protection

- Project Opportunities
 - Westside Creeks
 - Brackenridge Park
 - River Road
 - Salado Creek
- Habitat Degradation (downstream)
- EDYS Modeling

River Road Restoration Project



Questions?

